



الصندوق العربي للطاقة

The Arab  
Energy Fund

A Multilateral Impact Institution

# 50 Years of Growing Impact and Credibility

Annual Report 2025



# 50 Years of Growing Impact and Credibility

In 2025, The Arab Energy Fund marks fifty years since its establishment,

a milestone that reflects both longevity and institutional maturity. Over five decades, we have become a trusted multilateral energy finance institution, guided by discipline, consistency, and a clear sense of responsibility in how capital is deployed and risk is managed.

From our earliest mandate, we operated with a strong commitment to credibility. Strong governance frameworks, prudent risk management, and responsible capital stewardship enabled us to operate across markets, cycles, and geopolitical environments with clarity and resilience. Over time, we built this credibility steadily through decisions taken with long-term value in mind, partnerships built on trust, and a consistent focus on institutional integrity.

As we enter our next chapter, impact and credibility continue to grow together. A record asset base has been matched by deeper capability, transformative technology, and a disciplined approach to growth that strengthens the institution.

As markets move faster and financing expectations rise, our ability to deliver specialized solutions across the entire energy value chain remains anchored in the same principles that have defined our journey for fifty years.

50 Years of Growing Impact and Credibility reflects an institution built on experience and prepared for what comes next, translating trust into action, growth into value, and responsibility into measurable, long-term impact across the energy value chain.

# Table of contents

## Section 1: About the Arab Energy Fund

|              |    |
|--------------|----|
| At a Glance  | 08 |
| Who We Are   | 10 |
| Shareholders | 12 |

## Section 2: Strategic Highlights

|                                                   |    |
|---------------------------------------------------|----|
| Chairman’s Statement                              | 16 |
| CEO’s Statement                                   | 18 |
| Our History                                       | 20 |
| Corporate Strategy                                | 24 |
| Impact, Financial, and Institutional Achievements | 28 |

## Section 3: Growth and Impact

|                           |    |
|---------------------------|----|
| Business Lines            | 34 |
| Impact and Sustainability | 48 |

## Section 4: Institutional Strength

|                            |    |
|----------------------------|----|
| Governance Framework       | 56 |
| Risk Management            | 72 |
| Our People                 | 78 |
| Technological Advancements | 84 |

## Section 5: Financial Statements

# About the Arab Energy Fund

Fifty Years of Institutional Credibility

|              |    |
|--------------|----|
| At a Glance  | 08 |
| Who We Are   | 10 |
| Shareholders | 12 |

01

# At a Glance

## Vision

To be the leading energy impact fund in the MENA region.

## Mission

We support the energy ecosystem with debt and equity solutions to ensure energy security and sustainability, develop local value chains and services, and contribute to economic prosperity in the MENA region by fostering talent development and knowledge creation.

## Asset Breakdown

Total Assets (USD Mn): **13,418**

Corporate Banking (USD Mn): **5,982**

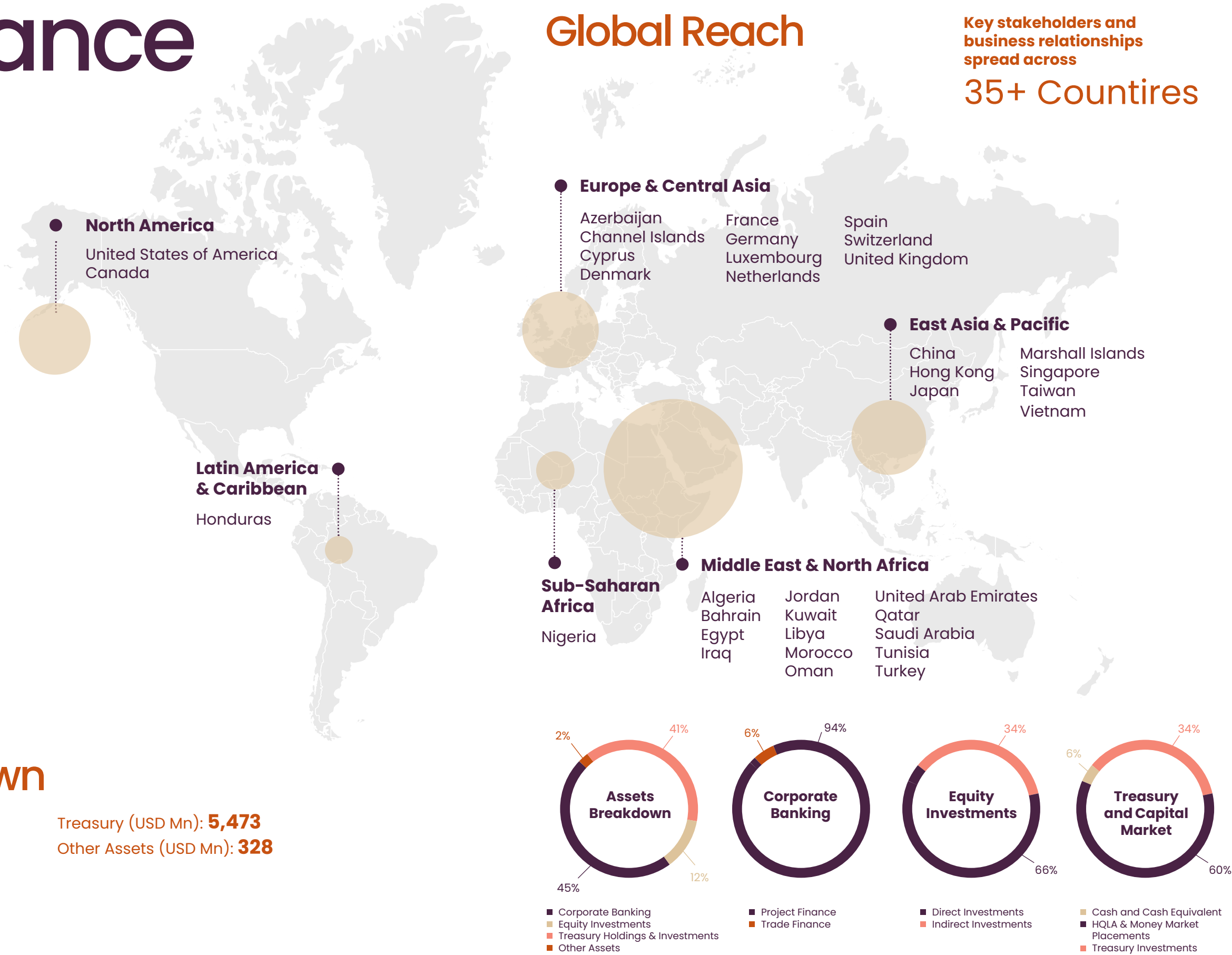
Equity Investments (USD Mn): **1,635**

Treasury (USD Mn): **5,473**

Other Assets (USD Mn): **328**

## Global Reach

Key stakeholders and business relationships spread across **35+ Countries**



**The Arab Energy Fund (the Fund) is a multilateral impact financial institution dedicated to the energy sector. Established by ten Arab oil-exporting countries, the Fund commenced its operations in 1975. The Fund marks its fiftieth anniversary in 2025, reflecting five decades of discipline, consistency, and responsible capital stewardship.**

Its mission is to support the regional energy ecosystem with integrated debt and equity solutions that enable energy security and sustainability while fostering the development of local value chains and services.

# Who We Are

As the only multilateral energy-focused financial institution in the MENA region, the Fund provides a comprehensive range of funding solutions across the entire energy value chain. Its activities support leading public and private sector partners in over 35 markets, spanning the MENA region and select global markets.

The Fund’s standing is underpinned by a strong credit profile, with ratings of AA+ by Fitch, Aa2 by Moody’s, and AA- by S&P. These ratings reflect robust capital adequacy, strong asset quality, ample liquidity buffers, and prudent risk management practices. This credibility is supported by governance frameworks and institutional controls that have evolved in line with the Fund’s expanding mandate.



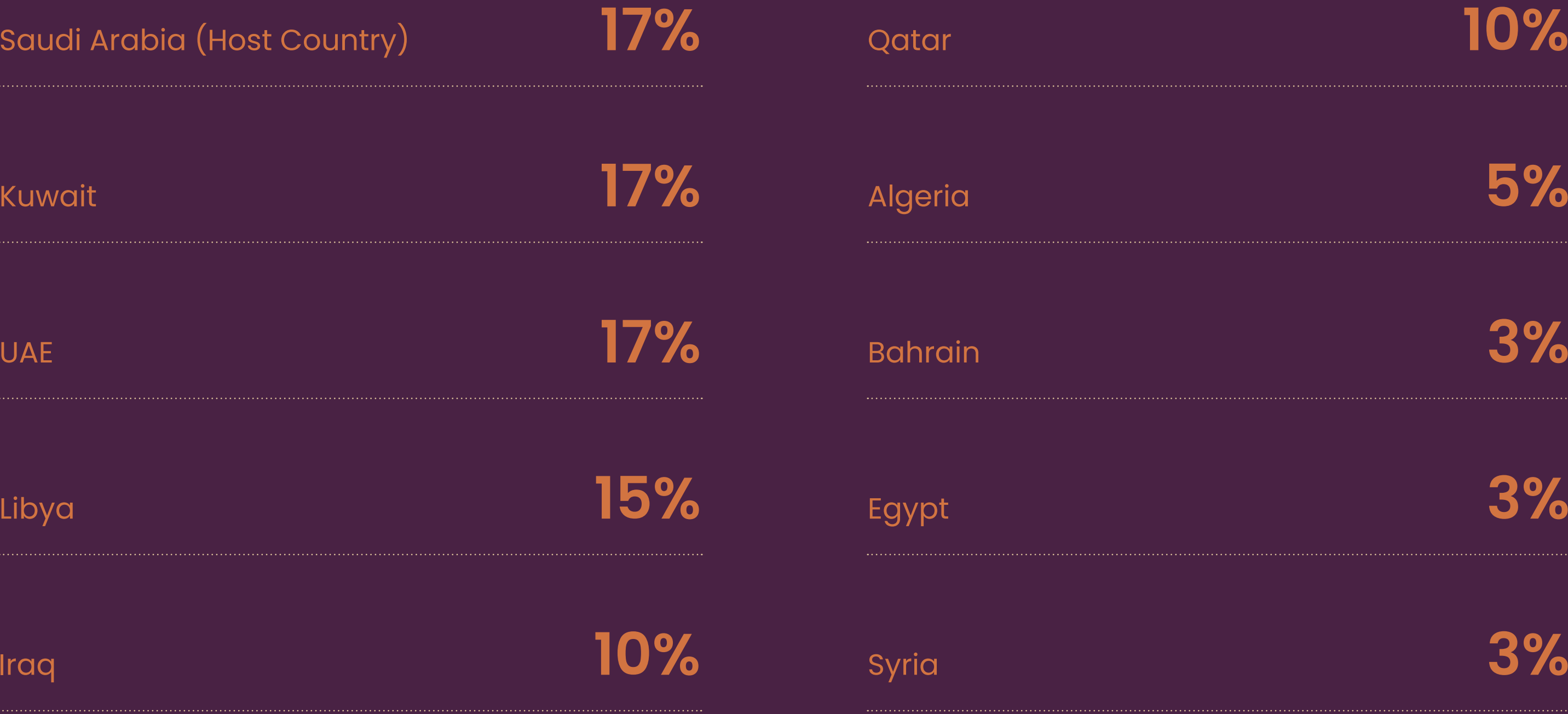
## 35 markets

Leading public and private sector business partners in over 35 markets.

The Fund advances strategic energy projects across its member states, in turn, it creates a significant impact regionally and globally. Guided by long-term responsibility and institutional discipline, it continues to deliver sustainable value across the energy value chain, building on the principles that have defined its journey for fifty years.

# Shareholders

The Fund is owned by 10 Arab oil-exporting countries



# Strategic Highlights

A Year of Measurable Progress

|                                                   |    |
|---------------------------------------------------|----|
| Chairman’s Statement                              | 16 |
| CEO’s Statement                                   | 18 |
| Our History                                       | 20 |
| Corporate Strategy                                | 24 |
| Impact, Financial, and Institutional Achievements | 28 |

02



# Chairman's Statement

**2025 marks a defining milestone for The Arab Energy Fund: fifty years of purposeful service since our founding in 1975.**

This Golden Jubilee honors five decades of disciplined capital stewardship, institutional maturation, and steadfast commitment to advancing the region's energy ecosystem.

Established to fulfill a strategic multilateral mandate, the Fund has deepened its impact through unwavering governance, prudent risk management, and clarity of purpose. Credibility earned over generations reflects our commitment to disciplined decision-making, responsible capital allocation, and steady navigation through market cycles and structural transformation.

As the only multilateral financial institution exclusively dedicated to the energy sector in the MENA region, the Fund occupies a distinctive role. We connect capital with execution capability, align sovereign priorities with private sector dynamism, and enable long-term infrastructure development across markets and

energy segments, from conventional resources to the emerging pillars of the energy transition.

In 2025, external validators reaffirmed our institutional strength through strong credit ratings: AA+ by Fitch, Aa2 by Moody's, and AA- by S&P. These ratings reflect financial resilience and the robustness of our governance architecture, risk discipline, and oversight mechanisms, pillars that underpin stakeholder trust.

The Board continues to provide strategic oversight, underpinned by four specialized committees, covering strategy, audit & compliance, risk & sustainability, and human capital matters, ensuring depth of scrutiny across all critical domains. Through active engagement and close coordination with Executive Management, we reinforce transparency, accountability, and long-term institutional resilience.

As we enter our next chapter, our direction remains anchored in purpose. We will translate five decades of accumulated trust into measurable impact across the evolving energy value chain, advancing disciplined

growth, deepening strategic partnerships, and upholding governance as our foundational strength.

On behalf of the Board, I extend my sincere appreciation to our shareholders for their enduring confidence, and to our management team and employees for their dedication to the standards that define this institution. Their commitment has been instrumental in shaping the Fund's legacy of excellence.

**Fifty years have forged our credibility. In the decades ahead, we will continue to serve our region with foresight, advance energy security with resolve, and deliver lasting value for generations to come.**

  
Eng. Mohammed  
Abdulrahman Albrahim  
Chairman of the Board  
The Arab Energy Fund



# CEO's Statement

**Fifty Years of Growing Impact and Credibility have shaped The Arab Energy Fund into an institution that acts with conviction.**

In 2025, our golden anniversary, we translated this legacy into action at scale. 2025 marked a year of full execution. Strategy transformed into scale, vision into measurable value, and institutional discipline into record performance.

The purposeful expansion across business lines resulted in increasing total assets to USD 13.42B. This growth is underpinned by a sharpened operating model, prudent capital allocation, and proactive risk management.

On the credit side, we continued to structure complex and bespoke transactions across the energy sector, supporting critical infrastructure. We remain focused on selective deployment across the value chain, aligning with evolving market dynamics and delivering consistent risk-adjusted returns, while maintaining a high-quality and resilient portfolio underpinned by robust risk management.

Within our equity investment portfolio, we strengthened our position in 2025 by forming strategic partnerships with leading and established regional platforms. These partnerships enhance diversification, enable knowledge transfer, and play a critical role in attracting institutional capital into the region, supporting the continued development of the energy sector both regionally and globally.

We have also elevated our standing in global finance. Four public issuances across USD, EUR, and GBP, and our first-ever 7-year tenor, marked our transition to a sophisticated issuer with an extended funding curve and a broadened investor base. Market confidence in our credit profile continues to deliver diversified access to capital on competitive terms.

Beneath these results is a stronger institutional foundation. During the year, we advanced our digital and operational platforms, enhancing our ability to operate securely, efficiently, and at greater capacity. We also strengthened our governance and transparency through sustainability and risk management practices aligned with international standards,

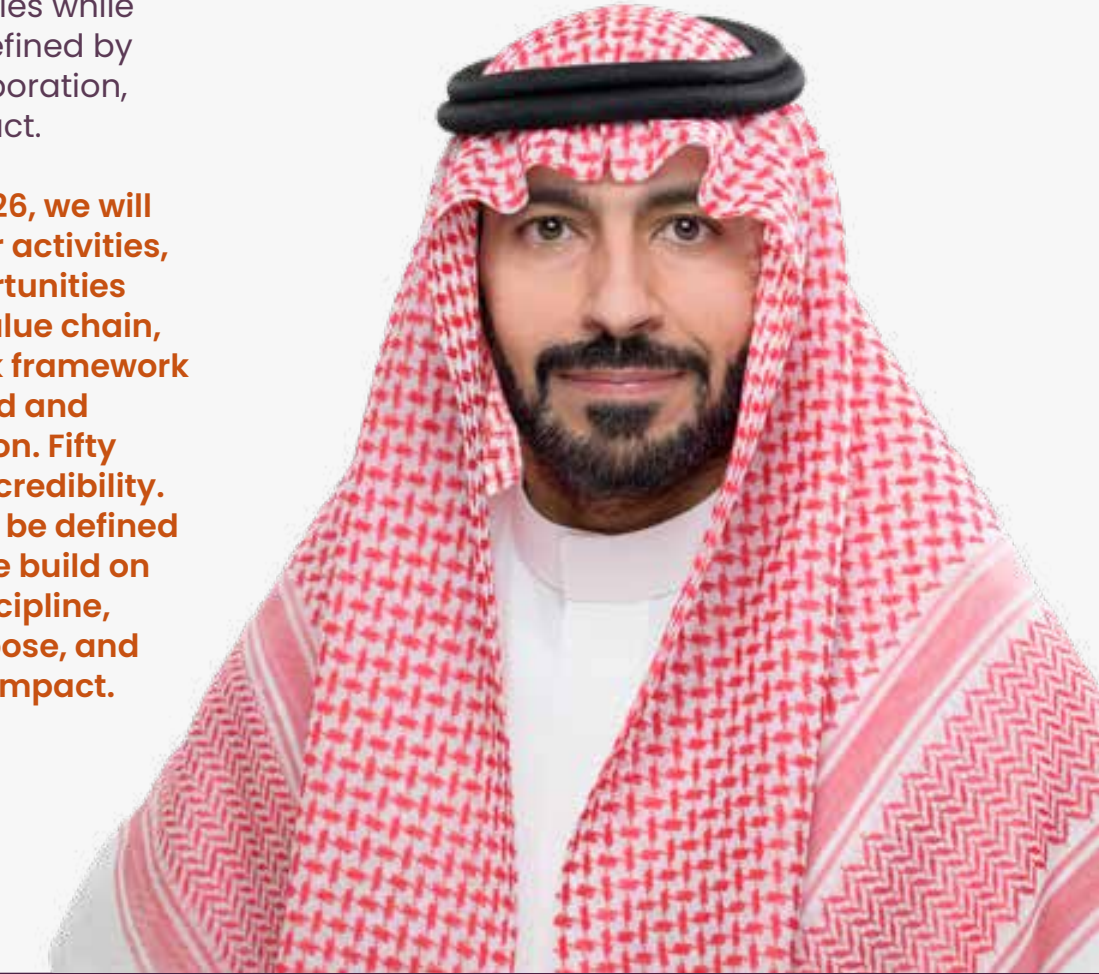
reinforcing our ability to deliver impact alongside performance.

Our people remain our greatest asset. Through leadership development and deeper engagement with our Member Countries, we continued to build institutional capabilities while fostering a culture defined by accountability, collaboration, excellence, and impact.

**Looking ahead to 2026, we will continue to scale our activities, unlocking new opportunities across the energy value chain, and optimize our risk framework to support disciplined and sustainable expansion. Fifty years have built our credibility. The next chapter will be defined by how effectively we build on it, executing with discipline, innovating with purpose, and delivering enduring impact.**

Khalid Ali Al-Ruwaigh  
Chief Executive Officer  
The Arab Energy Fund

13.42<sub>Bn</sub>  
Total assets reached (USD)



# Our History



## 1975-1984

- Commenced operations in KSA ('75)
- Executed first Loan ('76)
- Executed first equity investment ('78)
- Acquired 10% equity stake in Ibn Zahr (KSA) ('84)

## 1985-1994

- Established Treasury ('86)
- Increased Assets to USD 1B ('86)
- Established Trade Finance ('87)
- Launched Islamic Financing ('93)

## 1995-2004

- Launched Financial Advisory Services ('01)
- Expanded sectoral scope to include Electricity ('01)
- Increased Assets to USD 2B ('03)

## 2005-2014

- Opened Manama Branch ('06)
- Expanded sectoral scope to include non-precious metals ('07)
- Increased Assets to USD 4B ('09)
- Obtained 1st credit rating of A+ by Moody's ('11) and upgraded to Aa3 ('12)
- Increased Assets to USD 5B ('12)
- Launched the LC Desk in Bahrain ('12)
- Expanded sectoral scope to include renewables ('13)

## 2015-2024

- Obtained Aa2 credit rating by Moody's ('19)
- Executed first non-recourse C&I financing transaction ('20)
- Obtained AA credit rating by Fitch ('20)
- Issued MENA region's first-ever green bonds by an energy-focused investment institution nearly 3x oversubscribed ('21)
- Executed first Murabaha facility for the trading of carbon credits ('22)
- Obtained AA- credit rating by S&P Global ('22)
- Increased Assets to USD 10.9B ('24)
- Increased lending book significantly to USD 5.8B ('24)
- Obtained AA+ credit rating by Fitch ('24)

## 2025

- Celebrated 50 years of institutional maturity and responsible capital stewardship since establishment in 1975
- Increased Assets to USD 13.42B
- Obtained reaffirmation of strong credit profile by major rating agencies (Aa2, AA+, AA-)
- Transitioned to a sophisticated issuer with four public issuances, including the first-ever 7-year tenor
- Launched the AI-driven “IntelliFlow” platform
- Strengthened cybersecurity posture through the launch of a next-generation Security Operations Center and achieved ISO/IEC 27001 certification
- Introduced the Fund’s first Secondment Program for professionals from member countries
- Executed the first-ever Green Private Investment
- Awarded the CMD Portal Award for the “Most Important Issuer in Global Capital Markets”
- Recognized as In-House Legal Team of the Year (Finance) at the Legal community MENA Awards 2025



# Corporate Strategy

The Fund provides specialized wholesale financial services, in the form of structured finance advisory and equity investment solutions. The Fund aims to create positive impact across all its business activities, as encapsulated in its vision to be the leading energy impact fund in the MENA region.

## Business Model and Value Creation

### Corporate Banking

Provides a wide range of conventional and Shariah-compliant structured lending solutions, funded and unfunded as well as financial advisory services. Project and asset base finance solutions support the growth and transformation of the energy industry in the MENA region and beyond for projects sponsored by Arab energy companies. Trade and Structured Commodity Finance supports trade across regional and global markets of a large range of products (Hydrocarbon products, Metals, Minerals and Carbon credits) exported or imported by the MENA region.

### Investments and Partnerships

Strategically deploys a portion of the Fund's capital in direct equity and indirect fund investments. The Fund invests to create long-term shareholder value and to advance the energy sector. This business line fosters strategic partnerships regionally and globally.

### Treasury and Capital Markets

Manages the Fund's liquidity and capital structure. Optimizes returns through investments in high-quality liquid assets in the form of fixed income, equities, and other funds. This business line continuously optimizes funding costs and seeks to grow and diversify funding sources.



Stakeholders

The Fund’s ecosystem is shaped by nine stakeholders



■ Funding Providers ■ Business Partners ■ Operational Enablers ■ Impact Beneficiaries

# Five Year Strategic Focus

**Mandate: Enable a secure and sustainable energy future for the MENA region**

- 1 | The Fund’s vision is to be the leading energy impact fund in the MENA region.
- 2 | The Fund’s mission is to support the energy ecosystem with debt and equity solutions to ensure energy security and sustainability, develop local value chains and services, and contribute to economic prosperity in the MENA region by fostering talent development and knowledge creation.
- 3 | The Fund’s strategy is to profitably grow the business – and to maximize long-term value creation for its stakeholders.
- 4 | Growth will be achieved through the attraction, retention, and effective application of a motivated team of seasoned financiers and industry leading experts.
- 5 | Maintaining and improving a professional and performance driven culture is essential for continued success.
- 6 | The Fund continuously seeks to maintain and improve operating efficiencies.
- 7 | The Fund seeks to have maximum positive impact.
- 8 | Impact is measured at corporate level across multiple dimensions benefiting the MENA region.

# Impact, Financial, and Institutional Achievements

## Impact-Related Achievements

**Green and ESG-Linked Financing:**  
Continued deployment of proceeds under the Green Bond and Green Finance Frameworks into qualifying sustainable assets, reinforcing the Fund’s role in supporting energy security and sustainability.

**Sustainability Reporting Milestone:**  
Published the Fund’s inaugural GRI-compliant Sustainability Report, marking a significant step forward in transparency and impact disclosure.

**Emissions Measurement:**  
Successfully measured Scope 1 and Scope 2 greenhouse gas emissions for the first time.

**Strategic Energy Impact:**  
Advanced impact across the energy value chain through direct investments

in sustainable aviation fuel sourcing, district cooling, midstream energy assets, and energy services, supporting both energy security and transition objectives.

**Geographic Reach:**  
Supported the international expansion of regional energy players across Sub-Saharan Africa, the United Kingdom, Spain, the United States, Azerbaijan, and other global markets.

**Foreign Capital Mobilization:**  
Mobilized foreign capital for productive deployment in the MENA region – through a mix of international lending syndicates, deal structuring, co-investments with leading international private market players.



Financial Achievements

|                           |                                                                                                                                                                              |
|---------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Total Assets              | Reached a record USD 13,418Mn, reflecting strong balance sheet growth compared to USD 10,918Mn in 2024                                                                       |
| Asset Diversifications    | Maintained a balanced asset mix, with Corporate Banking at USD 5,982Mn (45%), Equity Investments at USD 1,635Mn (12%), and Treasury Assets at USD 5,473Mn (41%).             |
| Investment Activity       | Committed approximately USD 230Mn in direct investments, with USD 142Mn closed during the year, supporting portfolio growth and diversification.                             |
| Investment Portfolio Size | Investments & Partnerships portfolio reached USD 1,635Mn                                                                                                                     |
| Capital Markets Strength  | Transitioned to a sophisticated issuer status, completing four public issuances across diversified currencies and tenors, including the Fund’s first 7-year issuance.        |
| Funding Diversification   | Successfully accessed USD, EUR, and GBP markets and returned to the Formosa bond market after a six-year absence.                                                            |
| Investor Base Expansion   | Attracted strong participation from central banks, sovereign wealth funds, and supranational institutions, with growing interest from investors in the Americas and Asia     |
| Credit Ratings            | Maintained strong credit ratings of Aa2 by Moody’s, AA+ by Fitch, and AA- by S&P, reflecting robust capital adequacy, asset quality, liquidity, and prudent risk management. |

Institutional Achievements

|                                 |                                                                                                                                                                                                                          |
|---------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Governance Strengthening        | Reorganization of Board and Management Committees to enhance oversight and decision-making, alongside further strengthening of governance through updates to core risk policies and the Risk Appetite Framework.         |
| Technology Transformation       | Completed the migration of core enterprise systems and IT infrastructure to cloud-based platforms, and transitioned IT infrastructure to Microsoft Azure, enhancing scalability, resilience, and operational efficiency. |
| Information Security            | Achieved ISO/IEC 27001 certification and launched a next-generation Security Operations Center (SOC) to enhance cyber resilience.                                                                                        |
| Human Capital Excellence        | Maintained organizational health scores within the top global decile, reflecting strong engagement and culture.                                                                                                          |
| Leadership & Talent Development | Introduced the Fund’s first Secondment Program for professionals from member countries.                                                                                                                                  |

# Growth and Impact

Expanding Impact Across  
the Energy Value Chain

Business Lines | 34  
Impact and Sustainability | 48

03

# Business Lines

Corporate Banking remains the cornerstone of The Arab Energy Fund’s mandate. In 2025, the Fund continued to support energy security and sustainability by financing large-scale infrastructure and facilitating energy trade across the full value chain. Its mandate remains unchanged, reflecting continuity of purpose and clarity of positioning within the Fund’s multilateral role, while adapting to the transformation of clients’ requirements.

## Corporate Banking

Operating across project and asset base finance, trade and structured commodity finance, and financial advisory, the Fund delivers tailored conventional and Shariah-compliant solutions to corporate and institutional clients. As the Fund

marks fifty years, our Corporate Banking activity reflects both institutional maturity and expanding capability.

## Portfolio Scale and Market Dynamics

In 2025, the Corporate Banking portfolio reached a new high of USD 5.982 billion, representing approximately 45% of the Fund’s total assets. Growth was achieved despite sell-downs executed for balance sheet optimization, reflecting strong origination momentum and disciplined asset rotation.

The Gulf region remained the most dynamic market during the year. From an economic sector perspective, utilities recorded the highest transaction volumes, while the hydrocarbon sector secured highly sophisticated structuring mandates. Project Finance continued to be the primary product driver, underscoring the Fund’s core expertise in structuring complex, long-tenor infrastructure transactions.

## The Fund at a Glance in 2025

Portfolio Size:  
USD 5.982 bn

Contribution to Total Assets:  
45%

Primary Driver:  
Project Finance

New Markets:  
Nigeria, United Kingdom, Spain

Most Active Sectors:  
Renewable Power; Upstream Oil and Gas

# Financing the Entire Energy Value Chain

In 2025, the Fund financed projects across the full energy ecosystem and ancillary sectors. Activities spanned upstream oil & gas, pipelines, water and power utilities, renewables, cogeneration, midstream assets, terminals, and emerging energy transition projects.

We also maintained a strong presence in Trade and Structured Commodity Finance, facilitating cross-border energy flows and structured working capital solutions that underpin regional energy trade.

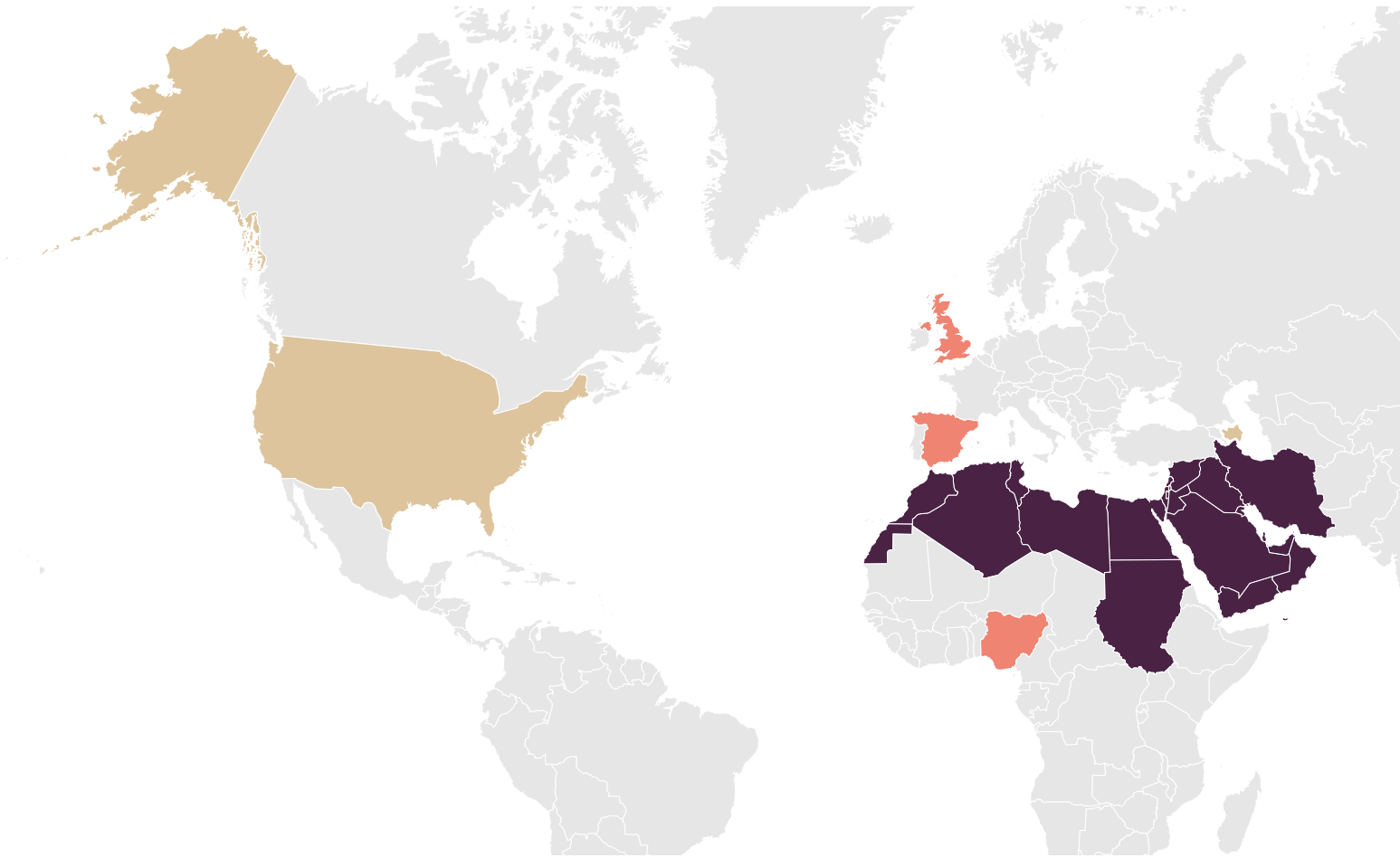
Structured mandates, combining advisory, lending, and syndication, were completed or awarded across multiple jurisdictions. This structuring capability is an integrated offering that enhances both Project Finance and Trade Finance execution.



# Geographic Expansion

In 2025, through Corporate Banking, the Fund expanded into new markets and deepened activity in existing ones.

Beyond MENA, the Fund expanded into the United Kingdom, while deepening its presence in the United States and Azerbaijan. This geographic expansion reinforces the Fund’s role as a cross-border multilateral platform connecting regional capital with global energy opportunities.



- Core Presence: MENA region
- New markets in 2025: Nigeria, UK and Spain
- Expanded Presence: USA and Azerbaijan

## Key Lending Transactions in 2025

During the year, numerous transactions were closed across Project Finance and Trade & Commodity Finance categories.

The total number of transactions approved during 2025 amounted to 45, representing approximately USD 5.6B, spanning:

- **Project Finance** (Primary)
- **Trade Finance** (Term Loans, Revolving Facilities, Unfunded and Secured Structures)
- **Shipping Finance**
- **Reserve-Based Lending** (RBL)
- **Corporate Facilities** (Equity bridge Loans)

Key structuring mandates during 2025 included:

- **United Energy Group (UEG)** (Project Finance – Hydrocarbon)
- **Yellow Door Energy (YDE)** (Project Finance – Decarbonization)
- **Scatec EBL – Obelisk** (Project Finance – Utilities)
- **Metito Utilities Limited** (Project Finance)

Looking forward, the Fund will refine its Corporate Banking focus along three strategic directions:

**1.** Expanding Trade and Structured Commodity Finance, through widening our client universe to include a selected group of Tier 2 traders and through supporting the growth of the trading arms of the NOCs of the region.

**2.** Increasing exposure to circular economy and environmental projects, including Sustainable Aviation Fuel (SAF), as well as metals and minerals that are critical for the new energy value chain projects.

**3.** Exploring carbon credit and other emissions-focused financing solutions.



In 2025, the Fund entered a new Investments and Partnerships phase. Following a multi-year build-up focused on strategy definition and team mobilization, the year was defined by active capital deployment, portfolio maturation, and disciplined growth.

## Investments & Partnerships

The Fund continues to deploy equity across the energy supply chain, critical infrastructure, energy services, renewables, cleantech, and energy transition enablers.

This clarity of mandate reflects institutional continuity, while execution momentum in 2025 demonstrates expanded capability.

## Portfolio Scale and Value

As of year-end 2025, the investments portfolio reached a value of USD 1,635Mn.

This growth reflects disciplined capital allocation rather than opportunistic expansion. The Fund continues to prioritize capital preservation, cash-flow visibility, and scalable platforms aligned with its long-term mandate. The year also included active portfolio optimization, e.g., the divestment from MOPCO.

### The Fund at a Glance in 2025

Portfolio size (Year-End):

USD 1,635 Mn

Direct Commitments in 2025:

USD 230 Mn

Closed in 2025:

USD 142 Mn

Strategic Partnerships Formalized:

3

Divestment Proceeds:

USD 60 Mn

## Investment Philosophy and Maturity Focus

The Fund pursues both direct and indirect investments. Direct investments focus on:

- **Mature platforms with established operations and scalable opportunities.**
- **Greenfield projects supported by proven technologies and robust contractual frameworks**

The Fund does not invest directly in early-stage or non-mature technologies. Exposure to early-stage innovation is achieved indirectly. The TAEF–Hartree Cleantech Fund, primarily undertakes venture capital investments targeting next-generation energy technologies.

This disciplined approach ensures growth is aligned with institutional risk appetite and long-term capital stewardship.



## Key Direct Investments in 2025

The year featured several strategically significant equity transactions across supply chain infrastructure and new energy platforms:

|                           |                                                                                                                                                                                                                            |
|---------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Jaffurah Midstream Assets | Participation in a BlackRock-led consortium to develop midstream infrastructure for one of the world’s largest unconventional gas fields. This investment supports critical energy infrastructure of strategic importance. |
| Tagaddod                  | Investment in a leading Used Cooking Oil collection company to expand regional footprint and secure feedstock sourcing for the Fund’s future Sustainable Aviation Fuel platform.                                           |
| PAL Cooling               | Participation in a CVC-led consortium to acquire 100% of a leading district cooling platform in Abu Dhabi, reinforcing exposure to sustainable urban infrastructure.                                                       |
| APSCO                     | Acquisition of a minority stake to support downstream and aviation fuel expansion across regional and international markets.                                                                                               |

### Investing in Sectors

Energy Supply Chain

New Energy

Infrastructure

Aviation & Downstream

## Indirect Investments and Global Partnerships

In 2025, the Fund expanded its indirect exposure to global energy transition themes through commitments to:

- TPG Climate Rise 2
- Stonepeak Global Renewable Fund 2
- I-Squared Capital Middle East Fund

These partnerships strengthen cross-border connectivity, enable exposure to large-scale renewable platforms, and reinforce collaboration with globally recognized investment managers.

## Portfolio Optimization and Capital Recycling

2025 also reflected disciplined portfolio management through significant exits, e.g., MOPCO.

Such exits demonstrate active capital recycling and portfolio optimization aligned with long-term strategy.

## The Next Investments

Looking forward, the Fund will continue scaling the portfolio with emphasis on:

- New energy technologies
- Strategic supply chain infrastructure
- Deepened co-investment partnerships

As the Fund enters its next chapter, equity deployment remains guided by institutional discipline. Growth is pursued through scalable platforms, structured governance, and capital stewardship aligned with long-term energy resilience.

# Treasury & Capital Markets

In 2025, the Fund reinforced its role as a core enabler of the Fund’s institutional strength. With a mandate to support business through funding, robust liquidity management and disciplined balance sheet oversight, 2025 marked a significant transition in market positioning.

The Fund successfully evolved from a sporadic borrower into a sophisticated issuer and a core Sovereign, Supranational, and Agency (SSA) holding for global accounts. In doing so, it transitioned from a price-taker to a reference point in its funding segments, reflecting deepened market confidence in its credit profile, funding strategy, and governance-led capital management framework.

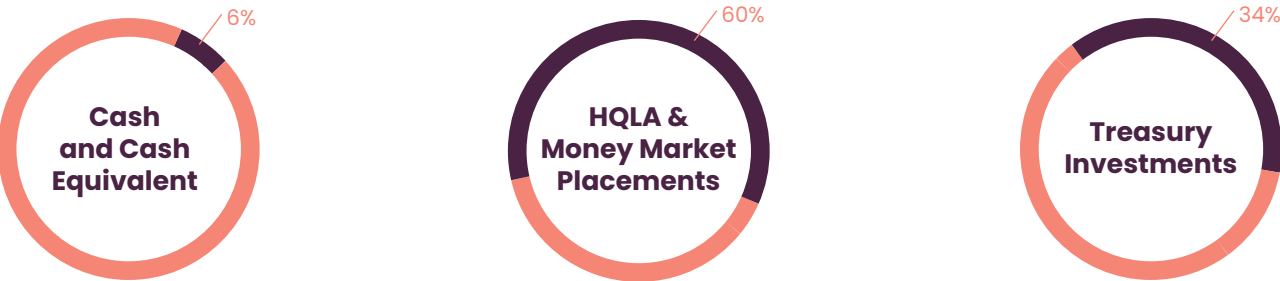
## Asset Scale and Portfolio Composition

As of year-end 2025, total assets reached a record USD 13.42B, underscoring sustained growth across business lines. The Fund manages USD 5.473B in its Treasury portfolio, representing approximately 41% of total assets.

The portfolio composition reflects a disciplined liquidity framework:

- **Cash and Cash Equivalent: USD 332Mn (6%)**
- **HQLA & Money Market Placements: USD 3,263Mn (60%)**
- **Treasury Investments: USD 1,876Mn (34%)**

This allocation supports liquidity resilience while preserving flexibility to respond to market conditions.



# Funding Activity and Capital Market Presence

The Fund was highly active in primary capital markets during 2025, successfully closing four public issuances.

Funding was diversified across USD, EUR, and GBP, reinforcing multi-currency flexibility. The Fund also extended its funding curve by issuing its first-ever 7-year tenor, alongside 2-, 3-, 5-, and 5.5-year maturities. This extension broadened access to long-duration investors and strengthened balance sheet stability.

Issuance activity was primarily executed through Reg S-only offerings (targeting international investors outside the U.S.) and Formosa issuances (accessing Taiwanese institutional demand), complemented by opportunistic private placements secured at attractive pricing.

Collectively, these activities reflect a disciplined and increasingly strategic market engagement approach.

## 2025 Sustainability Milestones

- |                                                 |                                                                                                    |
|-------------------------------------------------|----------------------------------------------------------------------------------------------------|
| <b>1</b>   4 Public Issuances Closed            | <b>2</b>   First-Ever 7-Year Tenor Issued                                                          |
| <b>3</b>   Multi-Currency Access: USD, EUR, GBP | <b>4</b>   Return to Formosa Market after Six Years                                                |
| <b>5</b>   First-Ever Green Private Investment  | <b>6</b>   Received the CMD Portal Award for the “Most Important Issuer in Global Capital Markets” |

## Investor Diversification and Market Reach

Market engagement in 2025 significantly expanded the Fund’s global footprint. All issuances were well received, with strong participation from high-quality institutional investors, including central banks, sovereign wealth funds, supranational institutions, and agencies.

Investor participation spanned MENA, Asia, UK/Europe, Africa, and the Americas, including expanded interest from Latin American and Asia-based institutions. This diversification reinforces the Fund’s positioning as a credible and increasingly global SSA issuer.

## Liquidity and Risk Discipline

Throughout 2025, the Fund maintained a strong and resilient liquidity position supported by a diversified funding base and a robust pool of high-quality liquid assets.

Liquidity risk was actively managed using industry best-practice tools, including:

- **Cash-flow maturity mismatch analysis**
- **Liquidity stress testing**
- **Internal liquidity metrics**

Balance sheet oversight focused on managing interest rate risk in the banking book arising from repricing mismatches between assets and liabilities. Risk was assessed from both economic value and earnings perspectives, supported by sensitivity analysis and scenario-based stress testing.

Foreign exchange exposure was managed within clearly defined limits, using value-at-risk, sensitivity analysis, and stress testing to monitor consolidated FX and interest rate risk.

These frameworks ensure that growth in scale is matched by disciplined financial risk governance.

## Looking ahead

The forward focus of the Fund will emphasize:

- **Balance sheet optimization**
- **Funding diversification**
- **Exploring new markets and extending the issuance curve**
- **Assessing opportunities for market expansion, including potential Panda bond issuances**

As the Fund advances into its next chapter, Treasury & Capital Markets remains central to preserving liquidity resilience, maintaining investor confidence, and securing cost-efficient capital to support institutional growth.

# Impact and Sustainability

In 2025, The Arab Energy Fund advanced its sustainability journey from strategic alignment to structured disclosure.

Building on the foundations established in prior years, the Fund entered a new phase defined by standardization, transparency, and strengthened governance oversight.

## A Structured Sustainability Framework

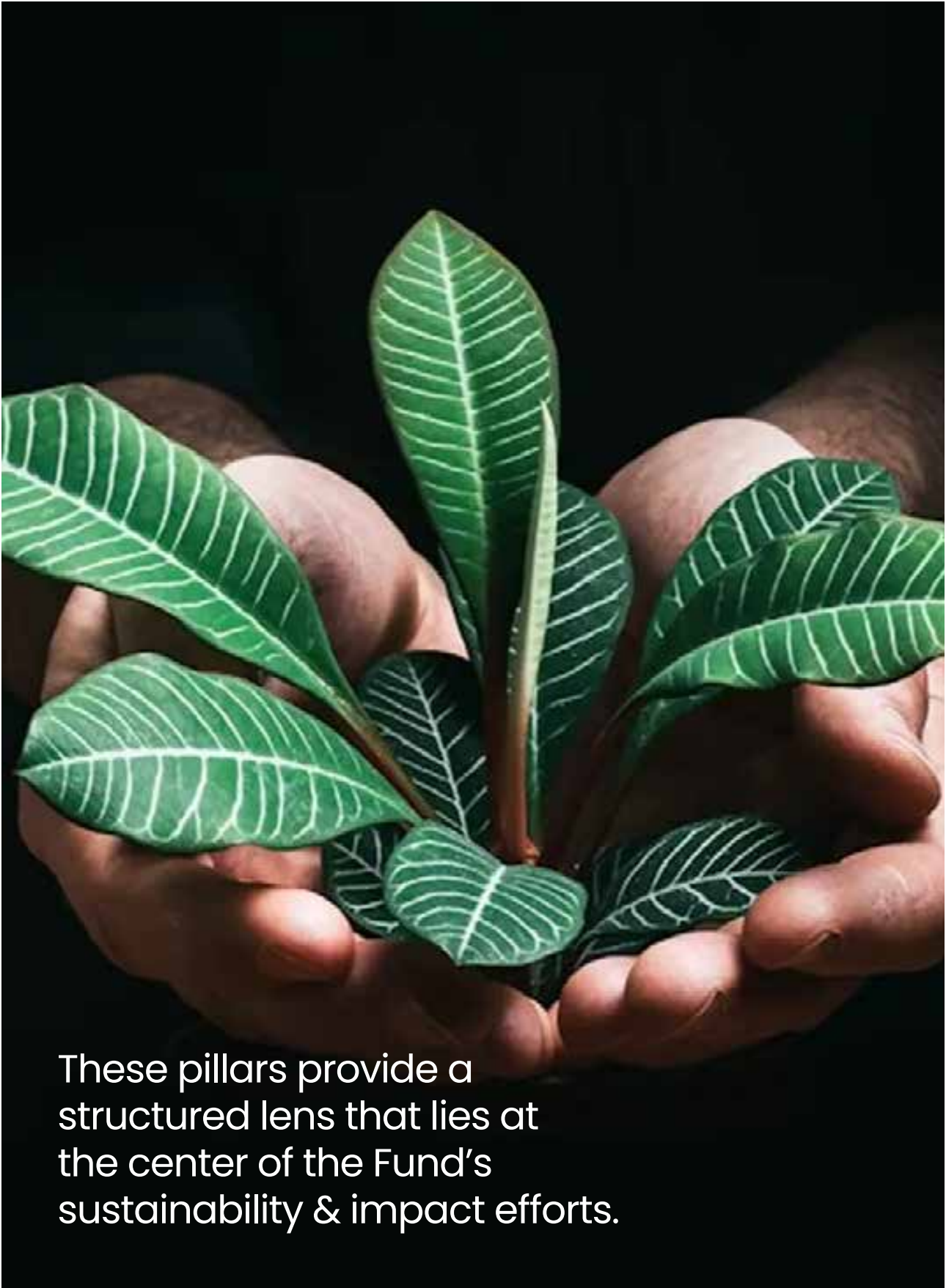
The Fund’s Sustainability Strategy continues to operate under three interconnected pillars that align institutional responsibility with financial performance:

- Responsible Banking and Investing

Impact measurement across lending and investment activities, innovating sustainable solutions, and supporting projects that contribute to energy security and sustainability.
- Social Impact and Economic Opportunity

Supporting regional development, nurturing talent, and fostering long-term economic resilience within member countries and beyond.
- Financial Resilience and Governance

Ensuring that sustainability considerations are aligned with robust governance, prudent risk oversight, and institutional discipline.



These pillars provide a structured lens that lies at the center of the Fund’s sustainability & impact efforts.

# 2025: A Year of Standardization and Disclosure

A defining milestone in 2025 was the publication of the Fund’s inaugural standalone Sustainability Report, covering the 2024 reporting year. Prepared in accordance with GRI Standards and aligned with the Central Bank of Bahrain (CBB) ESG requirements, the report marked a significant step toward structured and internationally benchmarked disclosure.

For the first time, the Fund measured and publicly disclosed its absolute Scope 1 and Scope 2 greenhouse gas emissions, totaling 253 tCO<sub>2</sub>e. Also, the

Fund provided granular disclosures across its workforce as part of its commitment to transparency and talent development.

Governance oversight was further strengthened through the mandate of the Board Risk and Sustainability Committee, which assumed formal responsibility for sustainability and impact practices, the ESG/Climate Risk toolkit, and disclosure oversight.

This development reinforces the Fund’s governance-led approach to responsible growth.

# Green Finance and Impact Deployment

Sustainability continues to be reflected in the Fund’s capital allocation. By the end of 2024, loans supporting projects with significant positive environmental or social impact reached approximately USD 1.283B, representing close to one-quarter of the total loan portfolio.

The Fund continues to deploy proceeds under its Green Bond and Green Finance Frameworks into qualifying sustainable assets, including renewable energy, utilities, and wastewater treatment infrastructure. In 2025, a new Green

Bond Report was published to disclose environmental and socioeconomic outcomes linked to the USD 750Mn second Green Bond issued in 2024. Beyond formal “green” classifications, the Fund remains a significant supporter of critical infrastructure such as water desalination projects, including seven initiatives that provide potable water to over 36,000 homes in water-stressed regions.

These investments reflect the Fund’s broader mandate to balance energy security with environmental stewardship.

# Social Responsibility within the Energy Sector

We continue to demonstrate our ongoing commitment to social responsibility and the advancement of the energy sector. The Fund provided a strategic donation worth USD 500k to EnergyTech, a leading institution in energy sector training and capability building.



## 2025 Sustainability Milestones

- 1 | Inaugural GRI-aligned Sustainability Report published
- 2 | Scope 1 and Scope 2 emissions measured and disclosed
- 3 | Board Risk and Sustainability Committee oversight formalized
- 4 | Green Bond reporting consolidated and expanded

## The Road Ahead

Looking toward 2026, the Fund plans to inaugurally measure and publish corporate-level impact metrics for the 2025 period. This shift is fully aligned with the Fund's identity as an impact institution and will provide transparency around the full impact of our regional and sectoral footprint.

# Institutional Strength

Institutional Strength  
That Sustains Growth

|                            |    |
|----------------------------|----|
| Governance Framework       | 56 |
| Risk Management            | 72 |
| Our People                 | 78 |
| Technological Advancements | 84 |

04

# Governance Framework

The Arab Energy Fund maintains a robust governance framework that reflects its role as a multilateral, governance-led institution. Over fifty years, the Fund has refined its oversight structures to support disciplined decision-making, effective risk management, and long-term institutional resilience.

The Board operates through four specialized committees that strengthen oversight and clarify accountability across priority areas:

- 1. Board Executive Committee (BEC)
- 2. Audit and Compliance Committee (ACC)
- 3. Risk and Sustainability Committee (RSC)
- 4. Nomination and Remuneration Committee (NRC)

In 2025, these committees continued to strengthen Board oversight and support disciplined governance across the Fund’s activities. Independent members were also appointed to bring specialized expertise, further enhancing the depth and effectiveness of committee supervision.

Key governance documents and policies were reviewed and updated to support Fund’s strategy and remain aligned with the best practices and operating environment. Coordination between the Board and Executive Management reinforces transparency, accountability, and institutional discipline across all functions.

Policies across both Riyadh and Manama were further enhanced, supported by analytical monitoring tools and clearly defined escalation protocols to ensure timely identification and resolution of compliance risks. Ongoing training initiatives and collaboration with leading external advisors continue to strengthen governance capabilities and maintain alignment with international best practices.

Supported by an independent internal audit partner, the Fund benchmarks its governance standards against global peers, reinforcing its long-standing commitment to integrity, prudence, and operational excellence.



# Board of Directors



**Eng. Mohammed Abdulrahman Albrahim**  
Kingdom of Saudi Arabia

Chairman of the Board  
Chairman of the Board Executive Committee (BEC)

Assistant Minister for Oil and Gas, Ministry of Energy



**Mr. Moussa Alhassan Atiq Ali**  
State of Libya

Deputy Chairman of the Board  
Member of the Nomination and Remuneration Committee (NRC)

General Manager, Libyan Foreign Investment Company (LAFICO)



**His Excellency, Sheikh Dr. Nimr Fahad Al-Malek Al-Sabah**  
State of Kuwait

Member of the Board  
Chairman of the Nomination and Remuneration Committee (NRC)

Undersecretary, Ministry of Oil



**Mr. Yusuf Abdulla Alhumood**  
Kingdom of Bahrain

Member of the Board  
Member of the Audit & Compliance Committee (ACC)

Undersecretary for Financial Affairs, Ministry of Finance & National Economy



**Eng. Sharif Salim Alolama**  
United Arab Emirates

Member of the Board  
Chairman of the Audit and Compliance Committee (ACC)

Undersecretary for Energy and Petroleum Affairs, Ministry of Energy & Infrastructure



**Mr. Khalid Khalifa Aljalahma**  
State of Qatar

Member of the Board  
Chairman of the Risk & Sustainability Committee (RSC)

Manager, Financial Asset Management and Reporting, Qatar Energy



**His Excellency, Eng. Karim Badawi**  
Arab Republic of Egypt

Member of the Board  
Member of the Board Executive Committee (BEC)

Minister, Ministry of Petroleum & Mineral Resources



**Mr. Hamdan Aueajal Al-Rashid**  
Republic of Iraq

Member of the Board  
Member of the Risk and Sustainability Committee (RSC)

Advisor for Legal and Administrative Affairs, Ministry of Oil



**Mr. Djamel Eddine Zellagui**  
People’s Democratic Republic of Algeria

Member of the Board  
Member of the Board Executive Committee (BEC)

Head of Cabinet, Ministry of Finance

Board of Directors Committees

|                                                         | BoD             | BEC                | ACC                | RSC                | NRC                |
|---------------------------------------------------------|-----------------|--------------------|--------------------|--------------------|--------------------|
| Eng. Mohammed Abdulrahman Albrahim                      | Chairman        | Chairman           |                    |                    |                    |
| Mr. Moussa Alhassan Atiq Ali                            | Deputy Chairman |                    |                    |                    | Member             |
| His Excellency, Sheikh Dr. Nimr Fahad Al-Malik Al-Sabah | Member          |                    |                    |                    | Chairman           |
| Mr. Yusuf Abdulla Alhumood                              | Member          |                    | Member             |                    |                    |
| Eng. Sharif Salim Alolama                               | Member          |                    | Chairman           |                    |                    |
| Mr. Khalid Khalifa Aljalahma                            | Member          |                    |                    | Chairman           |                    |
| His Excellency, Eng. Karim Badawi                       | Member          | Member             |                    |                    |                    |
| Mr. Hamdan Aueajal Al-Rashid                            | Member          |                    |                    | Member             |                    |
| Mr. Djamel Eddine Zellagui                              | Member          | Member             |                    |                    |                    |
| Mr. Sharjeel Azhar Muhammad Azhar                       |                 | Independent Member |                    |                    |                    |
| Mr. Sadhak Bindal                                       |                 |                    | Independent Member |                    |                    |
| Mr. lyman Choudhry                                      |                 |                    |                    | Independent Member |                    |
| Dr. Fahad bin Mousa Alzahrani                           |                 |                    |                    |                    | Independent Member |

Board Executive Committee (BEC)

The BEC’s mandate covers: Corporate Strategy, Sustainability Strategy, Annual Funding Plan, Financial Performance, Budget, Corporate Performance and Evaluation (business aspect), and Organizational Structure. The BEC is also entrusted with the approval of credit and investment transactions within specific thresholds.

Audit and Compliance Committee (ACC)

The ACC’s mandate covers: Financial reporting, Internal control, Compliance, External Audit, and Internal Audit.

Risk and Sustainability Committee (RSC)

The RSC’s mandate covers: Risk Framework, Risk Appetite Statement, ESG/ Sustainability Risk Framework, and Risk Internal Controls.

Nomination and Remuneration Committee (NRC)

The NRC’s mandate covers: Human Capital Policies, Performance Evaluation, Remuneration, and Corporate Code of Conduct and Ethics.

# Executive Management



**Khalid Al-Ruwaigh**  
Chief Executive Officer (CEO)



**Fahad Alshahrani**  
Chief Shared Services Officer (CSSO)



**Nicolas Thévenot**  
Chief Banking Officer (CBO)



**Moied Alhussain**  
Chief Legal and Compliance Officer (CLCO)



**Maheur Mourali**  
Chief Investment Officer (CIO)



**Mehdi Rizvi**  
Chief Risk Officer (CRO)



**Vicky Bhatia**  
Chief Financial Officer (CFO)



**Henrik Martensen**  
Chief of Staff (COS)

# Management Committees

## Executive Management Committee (EMC)

The EMC’s mandate covers: Annual Budget, Strategy/Business Review, and Internal Audit.

## Investment Committee (IC)

The IC’s mandate covers: Investment Pipeline Oversight, Investment Portfolio Oversight & Evaluation, Investment Governance. The IC is also entrusted with the approval of credit and investment transactions within specific thresholds.

## Asset and Liability Committee (ALCO)

The ALCO’s mandate covers: Asset-Liability management (ALM) Framework, Treasury Products, Liquidity Planning, Liquidity Risk Assessment, and Liquidity Performance Monitoring.

## Risk Management and Compliance Committee (RMCC)

The RMCC’s mandate covers: Risk Appetite Framework, Risk Monitoring, Compliance Monitoring, and Cyber Security.

## Credit Committee (CC)

The CC’s mandate covers: Credit/Loan Approvals, Credit Portfolio Oversight, Credit Risk Management, Credit Products, and Expected Credit Loss Management.

## Sustainability Committee (SC)

The SC’s mandate covers: ESG Risk Management, Green Finance / Bonds, and Sustainability Reporting.

## Procurement Committee (PC)

The PC’s mandate covers: Tending Oversight, Procurement Policy and Frameworks, and Contractors Management.



# Key Governing Policies

The Fund’s governance framework is supported by a comprehensive set of Board-approved policies that define risk appetite, establish control parameters, and guide decision-making across its activities. These policies ensure consistency in how risks are identified, measured, managed, and monitored, while aligning operational practices with the Fund’s mandate and strategic objectives.

In 2025, these core policies continued to underpin prudent capital deployment, disciplined balance sheet management, and responsible sustainability integration. Together, they reinforce institutional resilience and provide a structured foundation for maintaining stakeholder confidence across cycles and markets.



## Anti Money Laundering (AML) Policy

Outlines the policies and procedures to prevent money laundering, combating financing of terrorism and due diligence requirements.

## Conflict of Interest Policy

Sets out the principles and procedures for identifying, disclosing and managing actual or potential conflicts of interests.

## Credit Risk Policy

Sets guidelines for the assessment, structuring, approval, and monitoring of credit risks from loan or guarantee exposures (including nonperforming assets) arising from the default or change in the creditworthiness of a borrower or any relevant third-party entity.

## Expected Credit Loss (ECL) Policy

Presents the Fund's operational interpretation of the IFRS 9 Impairment Standard. The Policy describes how to determine the impairment stage of a facility and explains how to calculate expected credit loss for the different stages.

# Interest Rate Risk in Banking Book (IRRBB) Policy

Aligns with Basel standards to manage interest rate exposure across currencies and yield curves.

# Investment Policy Statement

Governs the investments managed by the Investments & Partnerships (I&P) business unit of the Fund, under the leadership of the Chief Investment Officer (CIO).

# Liquidity Risk Policy

Outlines the framework for managing liquidity risk at the Fund, including the liquidity risk appetite from a liquidity standpoint, governance structure, the identification, measurement, monitoring, and reporting of liquidity risk.

# Market Risk Policy

Prescribes metrics and tools for measuring and monitoring market risk. It covers risks that can be managed by Treasury and Capital Markets (TCM) using publicly traded market instruments.

# Operational Risk Policy

Defines the Operational Risk Management framework of the Fund.

# Stress Testing Policy

Guides the Fund in managing interest rate risk and ensures proper stress testing of its exposures. It helps identify vulnerabilities under adverse economic and business conditions.

# Whistleblowing policy

Provides a confidential mechanism for reporting misconduct, malpractice and unethical behavior, while ensuring protection against retaliation.



# Risk Management

The Arab Energy Fund adopts a prudent risk management approach that supports its long-term financial sustainability while assuming measured levels of risk consistent with its mandate, and its strategic objectives.

As the Fund marks its fiftieth anniversary, this approach is guided by a commitment to institutional maturity, maintaining a risk profile aligned with high investment-grade rating standards.

The Fund’s performance is underpinned by a comprehensive Risk Appetite Framework aligned with global best practices and reviewed regularly by senior management and the Board. Following the recent reorganization of Board committees, risk oversight is now proactively managed through the Risk and Sustainability Committee (RSC) and the Audit & Compliance Committee (ACC), ensuring that risk-related matters are monitored and addressed with specialized focus.

Risk management is embedded across all activities, from strategic planning to internal corporate functions. In 2025, oversight was further extended to include internal functions such as procurement and operational support, reinforcing a consistent enterprise-wide risk culture and control environment. During 2025, the Fund’s strong credit profile was reaffirmed by the major rating agencies, reflecting robust capital adequacy and prudent risk management.

In 2025, the Fund continued to systematically identify and mitigate risks across all business lines. It reinforced its position as a secure and credible financial institution operating within a dynamic energy landscape.

## Key Areas of Risk Oversight in 2025

|                               |                                                                                                                                                                                                                   |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Anticipatory Risk Management: | The Fund updated several core risk policies to reinforce a disciplined approach that anticipates risk rather than reacting to it, ensuring strategy and capital planning remain closely aligned.                  |
| ESG and Climate Change:       | A major milestone was the completion of the ESG and Climate Change Risk Baseline Assessment, providing a structured foundation for integrating climate-related considerations into the enterprise risk framework. |
| System Enhancements:          | Risk monitoring capabilities were further strengthened through improvements to systems, reporting, and limit frameworks, supporting effective oversight as the balance sheet reached record levels.               |

# Risk Management Categories

-  **Credit Risk:** managed through structured underwriting standards, continuous portfolio monitoring, and Board-approved limits set to mitigate potential losses arising from the inability or unwillingness of borrowers to meet their financial obligations.
-  **Investment Risk:** managed through rigorous portfolio oversight, multiple monitoring metrics and tools, and disciplined governance frameworks set to mitigate potential losses arising from operational difficulties within portfolio companies, adverse market conditions, or underperformance by fund managers
-  **Market Risk:** managed through a Board-approved market risk policy with clearly defined limits, continuous position monitoring through dedicated systems, and oversight by the Asset and Liability Committee (ALCO) and the Risk Management Committee (RMC), set to mitigate potential losses arising from movements in interest rates, equity prices, and foreign exchange rates.

-  **Liquidity Risk:** managed through a Board-approved liquidity risk policy, structured liquidity metrics, and ongoing stress testing set to mitigate potential funding shortfalls under normal and stressed scenarios.
-  **Operational Risk:** managed through a formal operational risk policy, regular incident reviews, annual risk control self-assessments, and tested business continuity plans set to mitigate potential losses arising from failed internal processes, system malfunctions, fraud, business interruptions, compliance breaches, or human error.
-  **Cyber Security Risk:** managed through a dedicated cybersecurity framework, regular vulnerability assessments and penetration testing, and continuous enhancement of recovery capabilities set to mitigate potential losses arising from cyber threats, unauthorized access, or system compromise.
-  **ESG Risk:** managed through a structured ESG risk policy and toolkit designed to systematically identify, monitor, and manage environmental, social, and governance factors, set to mitigate potential risks arising from climate change, labor practices, regulatory developments, and corporate governance considerations.

## 2026 and Beyond

Looking ahead to 2026, the Fund will focus on optimizing its risk framework to support planned portfolio growth, ensuring expansion remains aligned with capital strength and liquidity resilience. Key priorities include:

### Anticipatory Risk Management:

enhancing oversight of geopolitical, reputational, and artificial intelligence (AI)-related risks across financial operations.

### ESG and Climate Change:

developing climate change risk analysis in a measured and pragmatic manner that balances the Fund's core mandate with shifting global narratives and regulatory expectations.

### Portfolio Optimization:

placing a greater focus on risk optimization as the organization continues to expand its balance sheet beyond the USD 13.42B milestone.



# Our People

## Building Capability for the Next Chapter

In its fiftieth year, The Arab Energy Fund continues to strengthen the institutional foundations that enable disciplined growth and long-term resilience. Central to this is a structured and evolving human capital strategy designed to ensure continuity, deepen capability, and reinforce the Fund’s position as a governance-led multilateral institution.

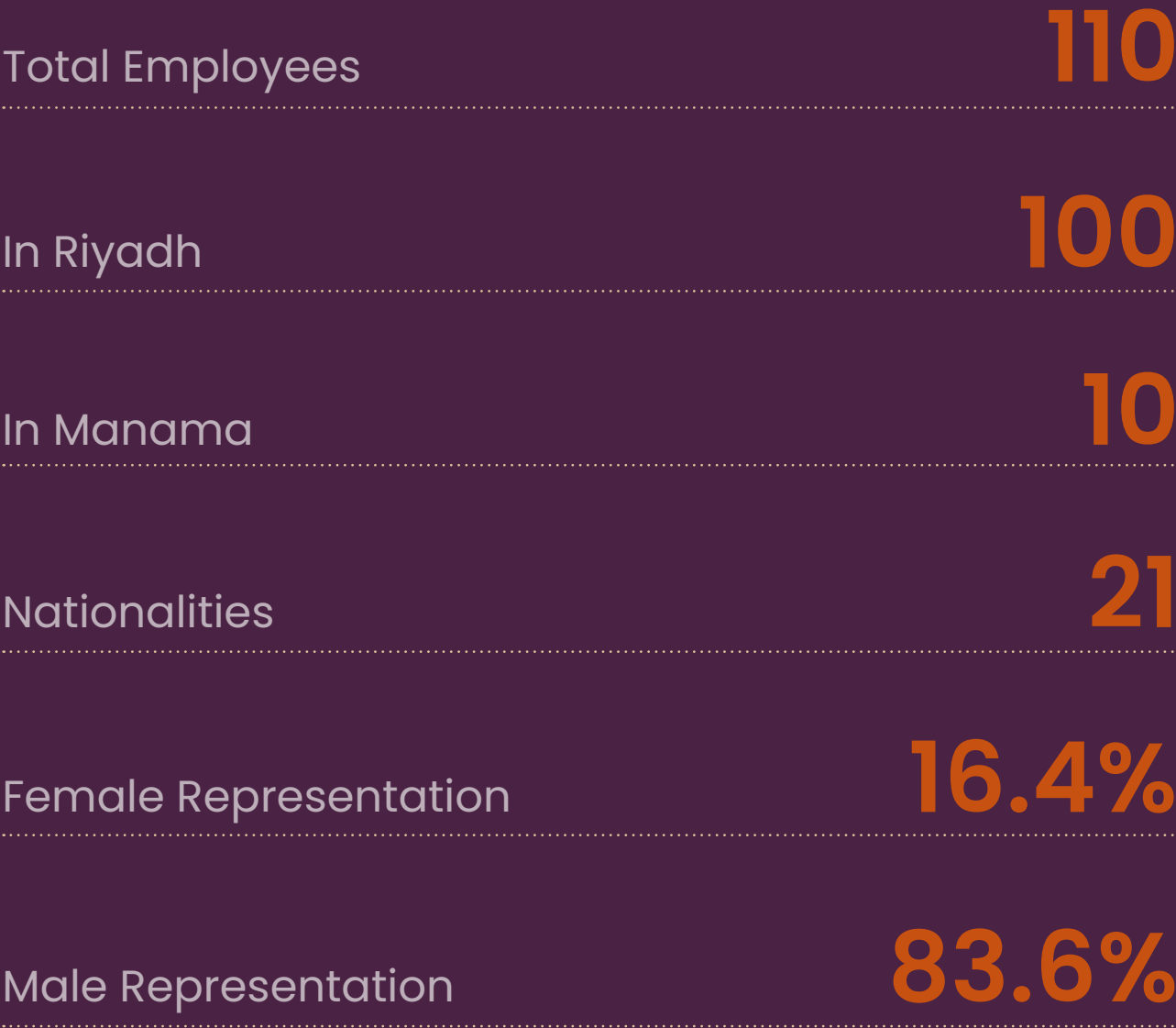
Over the past two years, the Fund established a comprehensive Human Capital model. In 2025, the focus shifted toward shaping a compelling employee value proposition that supports retention, succession readiness, and leadership depth across functions and markets.

The model is built around three integrated pillars:

- **Talent and Learning**
- **Technology Solutions**
- **Employer Branding**

These pillars support a workforce that is aligned with the Fund’s strategy, equipped with future-ready skills, and prepared to assume increasing responsibility as the institution expands its mandate.

# Our Workforce at a Glance



The Fund’s workforce reflects its multinational character, with 21 nationalities represented. This diversity supports cross-market understanding and institutional depth across the energy value chain.

## Strengthening Leadership and Succession

Institutional credibility is sustained through leadership continuity. In 2025, the Fund advanced its succession architecture through structured programs designed to ensure role continuity and accelerate leadership development.

The Fund's solid leadership pipeline is well-positioned across both succession and high-potential tracks.

## Learning and Capability Development

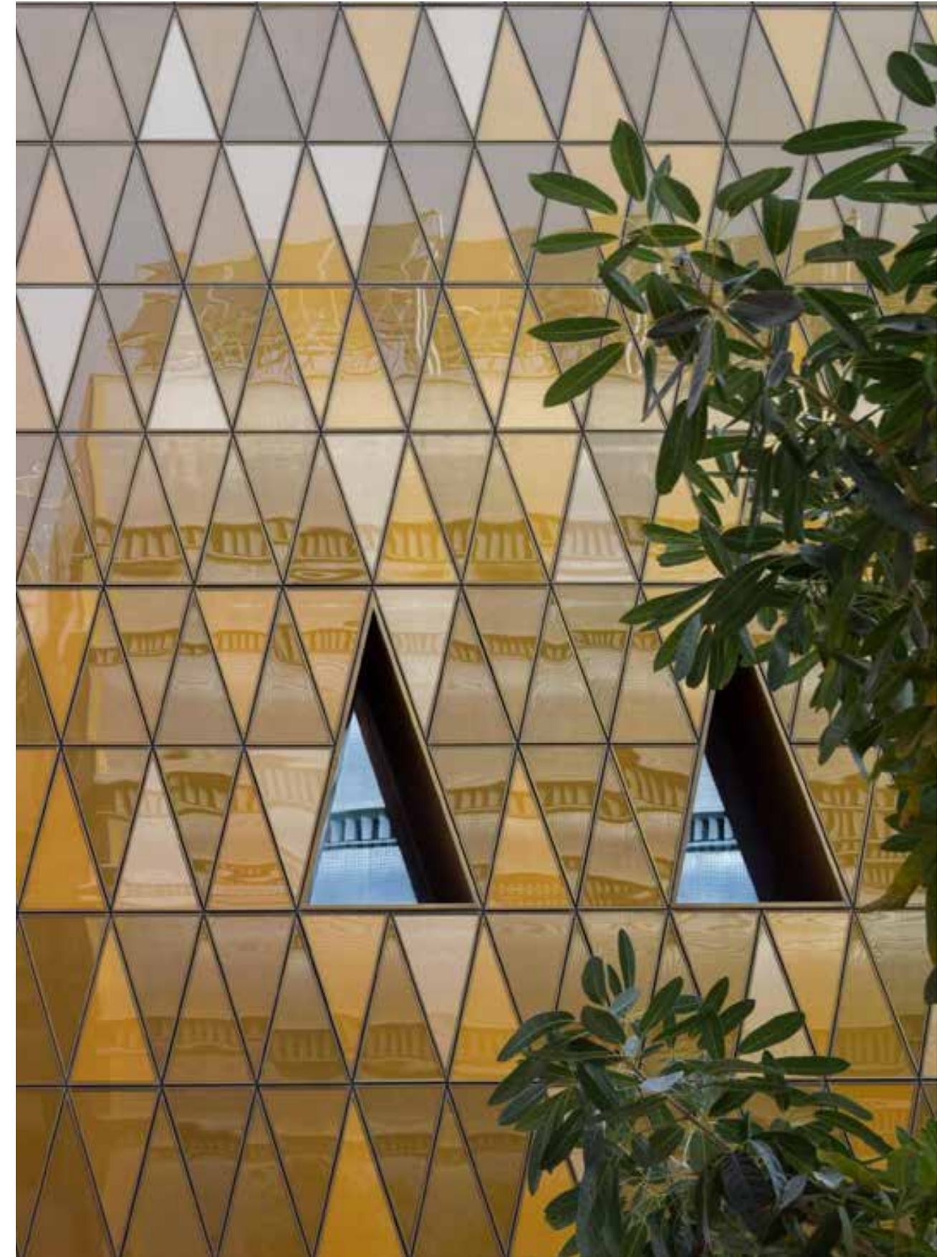
The Fund continues to apply the 70-20-10 learning model, reinforcing experiential learning while supporting formal development pathways.

- **70%** on-the-job experience
- **20%** peer and mentorship learning
- **10%** structured training

In 2025:

- A record percentage of employees participated in specialized learning programs
- The Kirkpatrick Model was adopted to measure learning impact and return on investment
- Training effectiveness assessment was strengthened through outcome-based evaluation

This disciplined measurement framework ensures that learning investments translate into operational capability and performance outcomes.



# Empowering Regional Talent

As the 50+ Graduate Program transitioned to a biennial cycle, the Fund introduced a new regional talent exchange initiative.

## Secondment Program

In 2025, the Fund launched its first Secondment Program, offering:

- 10 seats to professionals from Member Countries
- Structured exposure to the Fund’s operating model
- Knowledge transfer and regional capability building

The program reinforces the Fund’s multilateral mandate and strengthens institutional ties across Member Countries. Foundations were also laid for the second edition of the 50+ Graduate Program, scheduled for 2026.

# Culture, Engagement and Workplace Experience

The Fund maintained engagement scores within the top global decile, reflecting a high-performance culture aligned with institutional discipline. In 2025, workplace practices continued to evolve to support flexibility and productivity, including updates to the remote working policy to ensure clarity, accountability, and alignment with operational requirements.

Engagement initiatives are coordinated under the Izdiyar Program, which resulted in stronger employee engagement, improved well-being, and greater sense of community.

# Workplace and Wellbeing

The modern headquarters environment continues to support collaboration and well-being, featuring:

- A dedicated gym
- Healthy snack provisions
- Breakout spaces
- Enhanced safety and facility systems

In parallel, the Human Capital function continues integrating technology solutions across the employee lifecycle to support efficiency, data transparency, and workforce planning accuracy.

# What’s Next?

In 2026 and beyond, priorities include:

- Execution of succession plans to address capability gaps in critical roles
- Launch of the second edition of the 50+ Graduate Program
- Further refinement of workforce planning frameworks
- Continued strengthening of learning impact measurement

As the Fund advances into its next chapter, institutional strength remains rooted in disciplined people development. By aligning talent governance with strategic priorities, The Arab Energy Fund ensures that growth is supported by capability, continuity, and long-term resilience.

# Technological Advancements

## Reinforcing Institutional Strength Through Digital Capability

In its fiftieth year, The Arab Energy Fund accelerated its digital transformation agenda, reinforcing the systems, infrastructure, and governance frameworks that underpin institutional resilience.

Technology at the Fund is not viewed as a support function. It is a strategic enabler of disciplined growth, operational precision, and data-driven decision-making across all business lines.

In 2025, the Fund delivered one of its most significant modernization programs to date, transitioning to a cloud-first operating environment, launching an internal AI ecosystem, and achieving international information security certification.



## Digital Strategy: Continuity with Greater Depth

The Fund’s digital strategy remains anchored in three priorities:

- Infrastructure modernization
- Intelligent automation
- Cybersecurity and resilience

What distinguishes 2025 is scale. The transformation moved from incremental upgrades to foundational modernization, positioning the Fund for long-term operational agility.

# Cloud Transformation & Infrastructure Modernization

In 2025, the Fund advanced a comprehensive technology transformation, moving to a cloud-based operating environment, embedding artificial intelligence into core workflows, and expanding automation across our operations. Collectively, these developments reflect a deliberate shift toward a more agile, data-driven, and digitally enabled institution.

The Fund's infrastructure, enterprise systems, and analytics platforms now operate on modern, cloud-native foundations, enhancing scalability and operational efficiency across all functions.

AI tools have been deployed across the Fund's core processes, improving both execution and the quality of decision-making. Automation further reduces manual effort, strengthening the precision with which the Fund manages its growing mandate.

## A Vision for Continued Digitization

Looking ahead, we remain committed to deepening our digitization agenda. The focus will be on expanding AI capabilities, optimizing cloud environments, and continuing to integrate technology as a strategic enabler of disciplined, long-term institutional growth.



# Artificial Intelligence & Intelligent Automation

2025 marked the institutional launch of IntelliFlow, the Fund's internal AI and Machine Learning program.

IntelliFlow introduces structured AI deployment across operational and business processes, moving beyond experimentation into production-grade use cases.

## AI Solutions in Operations & Corporate Banking

Dedicated AI agents were deployed to improve:

- Workflow efficiency
- Document handling
- Transaction processing support
- Corporate Banking process optimization

## Workforce AI Enablement

Secure AI interaction was expanded through Microsoft Copilot, with licenses increased to cover the majority of employees.

This ensures that AI adoption occurs within a controlled, secure, and governance-aligned environment.

IntelliFlow represents the transition from digital tools to intelligent systems, reinforcing precision, speed, and institutional insight.

# Strengthening Core Systems and Enabling Growth

In 2025, the Fund advanced its technology transformation to strengthen core systems, enhance operational precision, and support scalable growth across its business lines. These initiatives were designed to improve financial visibility, reinforce transaction governance, and enable more effective client relationship engagement.

## Enhancing Lending Capabilities

Enhancements to the Fund’s lending architecture strengthened its ability to structure and manage increasingly complex transactions, including

- Bilateral financing structures
- Syndicated lending
- Multi-party arrangements

These improvements have reinforced transaction governance and operational accuracy.

## Advancing Client Engagement

The introduction of a dedicated client management platform enhanced the Fund’s ability to originate and manage opportunities across Corporate Banking, improving:

- Pipeline visibility
- Cross-functional coordination
- Opportunity tracking and conversion

This has strengthened business development precision and supported more proactive client engagement.



### Core System Enhancements

| Area               | Enhancement                              | Institutional Impact                    |
|--------------------|------------------------------------------|-----------------------------------------|
| Enterprise Systems | Integrated financial systems upgrade     | Enhanced financial visibility & control |
| Infrastructure     | Scalable cloud-based environment         | Improved resilience & scalability       |
| Data & Analytics   | Advanced data and reporting capabilities | Stronger analytics insights             |
| Lending            | Enhanced structuring capabilities        | Improved transaction governance         |
| Client Management  | Dedicated client platform                | Greater business development precision  |

# Cybersecurity & Institutional Resilience

In 2025, the Fund further strengthened its cybersecurity posture as part of its broader institutional maturity agenda, ensuring that modernization is matched by resilient controls and trusted operating environments. A key milestone was achieving ISO/IEC 27001 certification, validating the Fund’s Information Security Management System against internationally recognized requirements and reinforcing a structured, risk-based approach to safeguarding information assets.

The Fund also enhanced monitoring and response capabilities through the launch of a next-generation Security Operations Center (SOC) supported by an advanced SIEM platform, enabling stronger visibility across endpoints, servers, and cloud environments. In parallel, access controls were tightened through Privileged Access Management (PAM) and stricter segregation of duties, while vulnerability management and penetration testing strengthened proactive defense. Recognizing the human dimension of cyber risk, awareness training and phishing simulations continued to reinforce a culture of shared responsibility.

## Key enhancements in 2025 included:

- **ISO/IEC 27001 certification for information security management**
- **Launch of a next-generation SOC with SIEM-enabled monitoring**
- **Stronger privileged access controls and segregation of administrative duties**
- **Structured vulnerability management and periodic penetration testing**
- **Targeted awareness training and phishing simulation exercises**

# Governance, Risk & Policy Transformation

Technology governance was strengthened through:

- Consolidation of more than 20 IT and cybersecurity policies
- Clear segregation between IT and Cybersecurity frameworks
- Establishment of a formal cyber risk register
- Defined risk ownership structures

Cyber risks are now integrated into the Fund’s broader enterprise risk management framework, reinforcing alignment between digital resilience and institutional oversight.

## Future Priorities

The 2026 roadmap focuses on four pillars:

1. Business Intelligence maturity
2. Expansion of IntelliFlow AI use cases
3. Continued cybersecurity hardening
4. Cloud environment optimization

Technology will continue to reinforce institutional discipline, ensuring that growth, expansion, and innovation are supported by secure, scalable, and governance-aligned systems.

# Financial Statements

Performance Measured  
with Transparency

05



# INDEPENDENT AUDITOR’S REPORT

To the Shareholders of Arab Petroleum Investments Corporation (“APICORP”)

**Report on the Audit of the Consolidated Financial Statements**

**Opinion**

We have audited the consolidated financial statements of Arab Petroleum Investments Corporation (“the Corporation”) and its subsidiaries (the “Group”), which comprise the consolidated statement of financial position as at 31 December 2025, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2025, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountants.

**Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) that is endorsed in the Kingdom of Saudi Arabia, as applicable to audit of consolidated financial statement of public interest entities. We have fulfilled our other ethical responsibilities in accordance with that Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming auditor’s

opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditor’s responsibilities for the audit of the consolidated financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

**Expected credit loss allowance (ECL) against loans and advances**

As at 31 December 2025, the Group had loans and advances amounted to USD 6,025 million (2024: USD 5,563 million), net of expected credit loss (“ECL”) allowance of USD 89 million (2024: USD 115.3 million) was recorded. We considered this as a key audit matter, as the determination of ECL involves significant estimation and management judgement and this has

a material impact on the consolidated financial statements of the Group. The key areas of judgment include:

1. Categorization of loans and advances into stages 1, 2 and 3 based on the identification of:  
(a) exposure with a significant increase in credit risk (“SICR”) since their origination; and  
(b) individually impaired / defaulted exposures.  
(c) The Group has applied additional judgements to identify and estimate the likelihood of borrowers experiencing SICR based on current economic outlook.
2. Assumptions used in the ECL model determining the probability of default (“PD”), loss given default (“LGD”), and exposure at default (“EAD”) including but not limited to assessment of financial condition of counterparties, expected future cashflows, developing and incorporating forward looking assumption, macro-economic factors and the associated scenarios and expected probabilities and weightages;

The application of these judgements and estimates results in greater estimation uncertainty, and the associated audit risk regarding the ECL calculation as at 31 December 2025. Refer to note 3 (M) to the consolidated financial statements which contains the disclosure of critical

accounting judgement, estimates and assumptions relating to the impairments losses on financial assets and the impairment assessment methodology used by the Group; the material accounting policies note 3 (H)(vii) for the impairment of financial instruments; note 5 which contains the disclosure of impairment against loans and advances; and note 26 (a) for details of credit quality analytics and key assumption and factors considered in the determination of ECL.

**How our audit addressed the key audit matter**

Our audit procedures included, among others, the following:

- We obtained and updated our understanding of management’s assessment of the ECL against loans and advances including the Group’s internal rating model, accounting policy and model methodology, considering any key changes made during the year.
- We ensured that the Group’s ECL accounting policy and methodology were aligned with the requirements of IFRS 9.
- For a sample of customers, we assessed:
  - the internal ratings determined by management based on the Group’s internal rating model and considered these assigned ratings in light of Group’s ECL methodology and available industry information. We also assessed that these were consistent with the ratings used as input in the ECL model; and
  - management’s computations for ECL.

- We assessed the appropriateness of the Group’s criteria for the determination of SICR and identification of “defaulted” or “individually impaired” exposures, and their classification into stages. Furthermore, for a sample of exposures, we assessed the appropriateness of the staging classification of the Group’s loans and advances portfolio.
- For selected loans and advances, we evaluated management’s assessment of recoverable cash flows, including the impact of collateral, and other sources of repayment, if any.
- We assessed the reasonableness of the underlying assumptions used by the Group in the ECL model including forward looking assumptions, keeping in view the uncertainty and volatility in economic scenarios.
- We tested the completeness and accuracy of data supporting the ECL calculations as at 31 December 2025.
- Where required, we involved our experts to assist us in auditing model calculations, evaluating interrelated inputs (including EADs, PDs and LGDs) and assessing reasonableness of assumptions used in the ECL model particularly around macroeconomic variables, forecasted macroeconomic scenarios and probability weights.
- We assessed the adequacy of disclosures in the consolidated financial statements.

**Other information included in The Group’s 2025 Annual Report**

Other information consists of the information included in the Group’s 2025 annual report, other than the consolidated financial statements and our auditor’s report thereon. Management is responsible for the other information in its annual report. The Group’s 2025 annual report is expected to be made available to us after the date of this auditor’s report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

**Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and

Professional Accountants and the applicable provisions of the Regulations for Companies and Company’s By-laws, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, i.e., the Audit Committee is responsible for overseeing the Group’s financial reporting process.

**Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness

of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

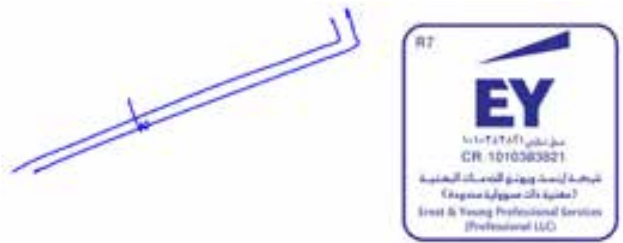
We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor’s

report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

for Ernst & Young Professional Services



**Fahad M. Altoaimi**  
Certified Public Accountant  
License No. (354)

Riyadh: 15 Ramadan 1447H  
(4 March 2026)

## Consolidated statement of financial position

As at 31 december 2025 (US\$000)

|                                                | Note | 2025              | 2024<br>(Note 33) |
|------------------------------------------------|------|-------------------|-------------------|
| <b>ASSETS</b>                                  |      |                   |                   |
| Cash and cash equivalents                      | 30   | 332,338           | 137,016           |
| Placements with banks, net                     | 4    | 1,064,882         | 237,562           |
| Positive fair value of derivatives             | 15   | 125,154           | 49,529            |
| Loans and advances, net                        | 5    | 6,025,120         | 5,562,822         |
| Investments in debt                            | 6    | 4,074,807         | 3,352,873         |
| Investments in equity                          | 6    | 1,471,138         | 1,341,115         |
| Equity accounted investees, net                | 7    | 121,182           | 96,189            |
| Other assets                                   | 9    | 176,205           | 110,888           |
| Property, equipment and right of use assets    | 8    | 26,814            | 30,010            |
| <b>Total assets</b>                            |      | <b>13,417,640</b> | <b>10,918,004</b> |
| <b>LIABILITIES</b>                             |      |                   |                   |
| Deposits                                       | 10   | 457,028           | 772,655           |
| Securities sold under agreements to repurchase | 6(a) | 445,542           | 445,542           |
| Negative fair value of derivatives             | 15   | 45,378            | 121,254           |
| Other liabilities                              | 14   | 248,194           | 201,878           |
| Term financing                                 | 11   | 1,850,000         | 1,450,000         |
| Sukuk and bonds issued                         | 12   | 6,730,338         | 4,573,147         |
| <b>Total liabilities</b>                       |      | <b>9,776,480</b>  | <b>7,564,476</b>  |

## Consolidated statement of financial position

As at 31 december 2025 (US\$000)

|                                                                     | Note | 2025              | 2024<br>(Note 33) |
|---------------------------------------------------------------------|------|-------------------|-------------------|
| <b>EQUITY</b>                                                       |      |                   |                   |
| Share capital                                                       | 1    | 1,500,000         | 1,500,000         |
| Legal reserve                                                       | 25   | 351,238           | 323,000           |
| General reserve                                                     | 24   | 316,149           | 316,149           |
| Investments fair value and other reserves                           |      | 608,072           | 627,839           |
| Retained earnings                                                   |      | 865,695           | 586,520           |
| <b>Total equity attributable to shareholders of the Corporation</b> |      | <b>3,641,154</b>  | <b>3,353,508</b>  |
| <b>Non-controlling interests</b>                                    |      | <b>6</b>          | <b>20</b>         |
| <b>Total equity</b>                                                 |      | <b>3,641,160</b>  | <b>3,353,528</b>  |
| <b>Total liabilities and equity</b>                                 |      | <b>13,417,640</b> | <b>10,918,004</b> |



Mohammed  
Abdulrahman Albrahim  
Chairman



Khalid Ali Al-Ruwaigh  
Chief Executive Officer



Vicky Bhatia  
Chief Financial Officer

The accompanying notes 1 to 34 form an integral part of these consolidated financial statements

Consolidated statement of income

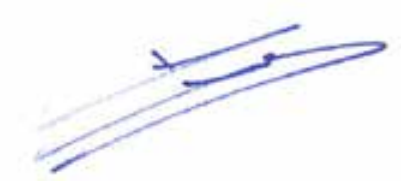
For the year ended 31 december 2025 (US\$000)

|                                                            | Note | 2025      | 2024      |
|------------------------------------------------------------|------|-----------|-----------|
| Interest income                                            | 16   | 661,562   | 632,261   |
| Interest expense                                           | 16   | (429,665) | (416,077) |
| Net interest income                                        | 16   | 231,897   | 216,184   |
| Dividend income                                            | 17   | 65,038    | 54,500    |
| Net change in fair value of financial assets at FVTPL      | 18   | 7,395     | 41,820    |
| Net gain on disposal of debt securities held at FVOCI      |      | 16,057    | 4,716     |
| Fee income                                                 | 19   | 17,296    | 13,335    |
| Other (expense) / income                                   | 20   | (7,178)   | 17,903    |
| Share of profit from equity accounted investees, net       | 7    | 9,204     | 8,984     |
| Total net income before operating expenses and impairments |      | 339,709   | 357,442   |

Consolidated statement of income

For the year ended 31 december 2025 (US\$000)

|                                                                           | Note | 2025     | 2024     |
|---------------------------------------------------------------------------|------|----------|----------|
| Operating expenses                                                        | 21   | (66,370) | (67,712) |
| Impairment loss on financial instruments, net                             | 22   | 9,044    | (24,068) |
| Net income for the year                                                   |      | 282,383  | 265,662  |
| Net income for the year attributable to:                                  |      |          |          |
| Shareholders of the Corporation                                           |      | 282,383  | 265,663  |
| Non-controlling interests                                                 |      | -        | (1)      |
|                                                                           |      | 282,383  | 265,662  |
| Per share information attributable to the shareholders of the Corporation |      |          |          |
| Basic and diluted earnings per share                                      |      | US \$188 | US \$177 |



Mohammed Abdulrahman Albrahim  
Chairman



Khalid Ali Al-Ruwaigh  
Chief Executive Officer



Vicky Bhatia  
Chief Financial Officer

The accompanying notes 1 to 34 form an integral part of these consolidated financial statements

Consolidated statement of comprehensive income

For the year ended 31 december 2025 (US\$000)

|                                                                               | 2025     | 2024      |
|-------------------------------------------------------------------------------|----------|-----------|
| Net income for the year                                                       | 282,383  | 265,662   |
| Other comprehensive (Loss)/income                                             | -        | -         |
| Items that will not be reclassified to the statement of income                | -        | -         |
| Net change in fair value of equity securities at FVOCI                        | 8,046    | (102,975) |
| Re-measurement gain on end of service benefits                                | 1,545    | 137       |
| Items that are or may be reclassified subsequently to the statement of income | -        | -         |
| Net change in fair value of debt securities at FVOCI                          | 11,729   | 26,473    |
| Reclassified to statement of income on sale of debt securities at FVOCI       | (16,057) | (4,716)   |
| Total other comprehensive income / (loss) for the year                        | 5,263    | (81,081)  |
| Total comprehensive income for the year                                       | 287,646  | 184,581   |
| Total comprehensive income for the year attributable to:                      | -        | -         |
| Shareholders of the Corporation                                               | 287,646  | 184,582   |
| Non-controlling interests                                                     | -        | (1)       |
|                                                                               | 287,646  | 184,581   |

The accompanying notes 1 to 34 form an integral part of these consolidated financial statements



## Consolidated statement of changes in equity

For the year ended 31 december 2025

(US\$000)

| 2025                                                                | Total equity attributable to shareholders of the Corporation |                |                 | Total equity attributable to shareholders of the Corporation |                   |                  | Non-controlling interests | Total equity     |
|---------------------------------------------------------------------|--------------------------------------------------------------|----------------|-----------------|--------------------------------------------------------------|-------------------|------------------|---------------------------|------------------|
|                                                                     | Share capital                                                | Legal reserve  | General reserve | Investments fair value and other reserves                    | Retained earnings | Total            |                           |                  |
| Balance at 1 January 2025                                           | 1,500,000                                                    | 323,000        | 316,149         | 627,839                                                      | 586,520           | 3,353,508        | 20                        | 3,353,528        |
| <b>Comprehensive income:</b>                                        | -                                                            | -              | -               | -                                                            | -                 | -                | -                         | -                |
| Net income for the year                                             | -                                                            | -              | -               | -                                                            | 282,383           | 282,383          | -                         | 282,383          |
| <b>Other comprehensive (loss) / income</b>                          | -                                                            | -              | -               | -                                                            | -                 | -                | -                         | -                |
| Transfer to retained earnings on sale of equity securities at FVOCI | -                                                            | -              | -               | (25,030)                                                     | 25,030            | -                | -                         | -                |
| Net change in fair value of debt securities at FVOCI                | -                                                            | -              | -               | (4,328)                                                      | -                 | (4,328)          | -                         | (4,328)          |
| Re-measurement loss on end of service benefits                      | -                                                            | -              | -               | 1,545                                                        | -                 | 1,545            | -                         | 1,545            |
| Net change in fair value of equity securities at FVOCI              | -                                                            | -              | -               | 8,046                                                        | -                 | 8,046            | -                         | 8,046            |
| Total other comprehensive (loss)/income                             | -                                                            | -              | -               | (19,767)                                                     | 25,030            | 5,263            | -                         | 5,263            |
| <b>Total comprehensive income for the year</b>                      | -                                                            | -              | -               | (19,767)                                                     | 307,413           | 287,646          | -                         | 287,646          |
| Transfer to legal reserve (Note 24)                                 | -                                                            | 28,238         | -               | -                                                            | (28,238)          | -                | -                         | -                |
| Equity contributed by non-controlling interest                      | -                                                            | -              | -               | -                                                            | -                 | -                | (14)                      | (14)             |
| <b>Balance as at 31 December 2025</b>                               | <b>1,500,000</b>                                             | <b>351,238</b> | <b>316,149</b>  | <b>608,072</b>                                               | <b>865,695</b>    | <b>3,641,154</b> | <b>6</b>                  | <b>3,641,160</b> |

The accompanying notes 1 to 34 form an integral part of these consolidated financial statements

## Consolidated statement of changes in equity

For the year ended 31 december 2024

(US\$000)

| 2024                                                                | Total equity attributable to shareholders of the Corporation |               |                 | Total equity attributable to shareholders of the Corporation |                   |           | Non-controlling interests | Total equity |
|---------------------------------------------------------------------|--------------------------------------------------------------|---------------|-----------------|--------------------------------------------------------------|-------------------|-----------|---------------------------|--------------|
|                                                                     | Share capital                                                | Legal reserve | General reserve | Investments fair value and other reserves                    | Retained earnings | Total     |                           |              |
| Balance at 1 January 2024                                           | 1,500,000                                                    | 296,000       | 316,149         | 719,778                                                      | 336,999           | 3,168,926 | 17                        | 3,168,943    |
| <b>Comprehensive income:</b>                                        | -                                                            | -             | -               | -                                                            | -                 | -         | -                         | -            |
| Net income for the year                                             | -                                                            | -             | -               | -                                                            | 265,663           | 265,663   | (1)                       | 265,662      |
| <b>Other comprehensive (loss) / income</b>                          | -                                                            | -             | -               | -                                                            | -                 | -         | -                         | -            |
| Transfer to retained earnings on sale of equity securities at FVOCI | -                                                            | -             | -               | (10,858)                                                     | 10,858            | -         | -                         | -            |
| Net change in fair value of debt securities at FVOCI                | -                                                            | -             | -               | 21,757                                                       | -                 | 21,757    | -                         | 21,757       |
| Re-measurement loss on end of service benefits                      | -                                                            | -             | -               | 137                                                          | -                 | 137       | -                         | 137          |
| Net change in fair value of equity securities at FVOCI              | -                                                            | -             | -               | (102,975)                                                    | -                 | (102,975) | -                         | (102,975)    |
| Total other comprehensive (loss)/income                             | -                                                            | -             | -               | (91,939)                                                     | 10,858            | (81,081)  | -                         | (81,081)     |
| <b>Total comprehensive income for the year</b>                      | -                                                            | -             | -               | (91,939)                                                     | 276,521           | 184,582   | (1)                       | 184,581      |
| Transfer to legal reserve (Note 24)                                 | -                                                            | 27,000        | -               | -                                                            | (27,000)          | -         | -                         | -            |
| Equity contributed by non-controlling interest                      | -                                                            | -             | -               | -                                                            | -                 | -         | 4                         | 4            |
| <b>Balance as at 31 December 2024</b>                               | 1,500,000                                                    | 323,000       | 316,149         | 627,839                                                      | 586,520           | 3,353,508 | 20                        | 3,353,528    |

The accompanying notes 1 to 34 form an integral part of these consolidated financial statements

## Consolidated statement of cash flows

For the year ended 31 december 2025 (US\$000)

|                                                                      | Note | 2025             | 2024      |
|----------------------------------------------------------------------|------|------------------|-----------|
| <b>OPERATING ACTIVITIES</b>                                          |      |                  |           |
| <b>Net income for the year</b>                                       |      | <b>282,383</b>   | 265,662   |
| <b>Adjustments for:</b>                                              |      | <b>-</b>         | -         |
| Depreciation                                                         | 8    | <b>4,866</b>     | 4,519     |
| End-of-service benefits                                              | 21   | <b>1,443</b>     | 1,666     |
| Net interest income                                                  | 16   | <b>(231,897)</b> | (216,184) |
| Gain on sale of equipment                                            |      | <b>-</b>         | (26,052)  |
| Share of profit from associates                                      | 7    | <b>(9,204)</b>   | (8,984)   |
| Net gains from derivative valuation, net                             |      | <b>5,970</b>     | 2,062     |
| Net gain on disposal of debt securities at FVOCI                     |      | <b>(16,057)</b>  | (4,716)   |
| Dividend income                                                      | 17   | <b>(65,038)</b>  | (54,500)  |
| Impairment (release) / loss on financial instruments and others, net |      | <b>(9,044)</b>   | 24,068    |
| Net amortization of transaction fee                                  |      | <b>-</b>         | (669)     |
| <b>Changes in operating assets and liabilities</b>                   |      |                  |           |
| Interest received                                                    |      | <b>601,916</b>   | 611,521   |
| Loans and advances, net                                              |      | <b>(462,298)</b> | (956,401) |
| Placements with banks, net                                           |      | <b>(759,963)</b> | 268,240   |

## Consolidated statement of cash flows

For the year ended 31 december 2025 (US\$000)

|                                                   | Note | 2025               | 2024        |
|---------------------------------------------------|------|--------------------|-------------|
| Investment held at FVTPL                          |      | <b>104,676</b>     | (224,121)   |
| Other assets                                      |      | <b>(5,671)</b>     | 284         |
| Other liabilities                                 |      | <b>15,291</b>      | 16,376      |
| Finance charges paid                              |      | <b>(395,122)</b>   | (403,368)   |
| Dividends received                                |      | <b>65,295</b>      | 56,416      |
| (Repayment) / Proceeds from deposits              |      | <b>(315,627)</b>   | (538,933)   |
| End-of-service benefits paid                      | 14.1 | <b>(2,094)</b>     | (1,283)     |
| <b>Net cash (used in) operating activities</b>    |      | <b>(1,190,175)</b> | (1,184,397) |
| <b>INVESTING ACTIVITIES</b>                       |      |                    |             |
| Purchase of investments at FVOCI                  |      | <b>(4,874,098)</b> | (3,300,981) |
| Sale and redemptions of investments at FVOCI      |      | <b>3,898,491</b>   | 3,033,212   |
| Purchase of Investments in Associate              |      | <b>20,341</b>      | (34,000)    |
| Purchase of equipment                             | 8    | <b>(2,221)</b>     | (2,705)     |
| Proceeds from sale of equipment                   |      | <b>193</b>         | 42,667      |
| <b>Net cash used in from investing activities</b> |      | <b>(957,294)</b>   | (261,807)   |

Consolidated statement of cash flows

For the year ended 31 december 2024 (US\$000)

|                                                                            | Note | 2025             | 2024             |
|----------------------------------------------------------------------------|------|------------------|------------------|
| <b>FINANCING ACTIVITIES</b>                                                |      |                  |                  |
| Proceeds from term financing                                               | 11   | 600,000          | 500,000          |
| Proceeds from sukuk and bonds                                              | 12   | 3,185,936        | 1,572,677        |
| Principal repayment against sukuk and bonds                                |      | (1,425,000)      | (695,000)        |
| Dividend paid                                                              |      | (16,670)         | (3,084)          |
| Payments against lease liability                                           | 23   | (1,475)          | (2,948)          |
| <b>Net cash generated from financing activities</b>                        |      | <b>2,342,791</b> | <b>1,371,645</b> |
| <b>Net (decrease) / increase in cash and cash equivalents for the year</b> |      | <b>195,322</b>   | <b>(74,559)</b>  |
| Cash and cash equivalents at beginning of the year                         |      | 137,016          | 211,575          |
| <b>Cash and cash equivalents at 31 December</b>                            | 30   | <b>332,338</b>   | <b>137,016</b>   |

The accompanying notes 1 to 34 form an integral part of these consolidated financial statements

Notes to the consolidated financial statements

For the year ended 31 december 2025 (US\$000)

1. REPORTING ENTITY

Arab Petroleum Investments Corporation (“APICORP” or the “Corporation”) is an Arab joint stock company established on 23 November 1975 in accordance with an international agreement signed and ratified by the ten member states of the Organization of Arab Petroleum Exporting Countries (OAPEC). The agreement defines the objectives of the Corporation as:

- participation in financing petroleum projects and industries, and in fields of activity which are derived there from, ancillary to, associated with, or complementary to such projects and industries; and
- giving priority to Arab joint ventures which benefit the member states and enhance their capabilities to utilise their petroleum resources and to invest their funds to strengthen their economic and financial development and potential.

Activities

APICORP is independent in its administration and the performance of its activities and operates on a commercial basis with the intention of contributing to the development of its member states as well as generating net income. It operates from its registered head office in

Riyadh, Kingdom of Saudi Arabia and through a banking branch in Manama, Kingdom of Bahrain.

Currently, the Corporation’s financing activities take the form of loans, equity investments and project and trading financing and fund investments as well as treasury investments. These activities are funded by shareholders’ equity, term-financing from banks, bonds, Sukuk, deposits from governments and corporates as well as short-term deposits from banks.

Furthermore, the Corporation is authorized to undertake a wide range of operations to fulfil its objectives, with a preference for projects in the Member States and other Arab countries. These activities encompass project preparation, the establishment of branches and finance companies, shareholding in relevant companies, creation of specialized entities with approval, buying and selling of shares in related companies (particularly in the energy sector), participation in securities issuance, and provision of medium to long-term loans for petroleum industry investments, with guarantees as necessary, including extending guarantees to loans from other financial or business organizations.

Notes to the consolidated financial statements

For the year ended 31 december 2025

1. REPORTING ENTITY (continued)

During 2023, to align with the Group’s strategic plan of becoming a leading energy impact fund in the MENA region and commitment to supporting the MENA region’s energy landscape transition towards a net-zero future, the Group was rebranded from APICORP to The Arab Energy Fund («TAEF»).

Domicile and taxation

The Corporation is an international entity, and operates from its registered head office in Riyadh, Kingdom of Saudi Arabia since April 2023. Previously, the Corporation was operating from its registered head office in Dammam, Kingdom of Saudi Arabia. The establishing agreement states that APICORP is exempt from taxation in respect of its operations in the member states.

Share capital

The capital is denominated in shares of US \$1,000 each and is owned by the governments of the ten OAPEC states as of 31 December 2025 and 31 December 2024 were as follows:

|                                            | (US\$000)          |                    |                       |                  |            |
|--------------------------------------------|--------------------|--------------------|-----------------------|------------------|------------|
|                                            | Authorised Capital | Subscribed capital | Issued and fully paid | Unissued Capital | Percentage |
| United Arab Emirates                       | 3,400,000          | 1,700,000          | 255,000               | 1,445,000        | 17%        |
| Kingdom of Bahrain                         | 600,000            | 300,000            | 45,000                | 255,000          | 3%         |
| Democratic and Popular Republic of Algeria | 1,000,000          | 500,000            | 75,000                | 425,000          | 5%         |
| Kingdom of Saudi Arabia                    | 3,400,000          | 1,700,000          | 255,000               | 1,445,000        | 17%        |
| Syrian Arab Republic                       | 600,000            | 300,000            | 45,000                | 255,000          | 3%         |
| Republic of Iraq                           | 2,000,000          | 1,000,000          | 150,000               | 850,000          | 10%        |
| State of Qatar                             | 2,000,000          | 1,000,000          | 150,000               | 850,000          | 10%        |
| State of Kuwait                            | 3,400,000          | 1,700,000          | 255,000               | 1,445,000        | 17%        |
| Libya                                      | 3,000,000          | 1,500,000          | 225,000               | 1,275,000        | 15%        |
| Arab Republic of Egypt                     | 600,000            | 300,000            | 45,000                | 255,000          | 3%         |
|                                            | 20,000,000         | 10,000,000         | 1,500,000             | 8,500,000        | 100%       |

Notes to the consolidated financial statements

For the year ended 31 december 2025

1. REPORTING ENTITY (continued)

Classification of Members’ Share Capital

As per Establishment Agreement (“Agreement”), any Member State may withdraw from this Agreement after the lapse of four years from the effective date thereof by a written notice to Organization of Arab Petroleum Exporting Countries (OAPEC) which shall be conveyed to the other Member States and to the Corporation. If no other Member States purchase the exiting Members’ Share Capital, the agreement states that the Corporation shall conclude a special agreement with the exiting Member State to compensate the Member State for the loss of its shareholding in exiting the Corporation.

Members contributions to capital is accounted for as equity in the consolidated financial statements of the Corporation based on the requirements of IAS 32 – Financial Instruments: Presentation (“IAS 32”). Please refer to the critical judgment set out in note 3 (n) regarding the classification of the Member’s contribution to capital as equity.

Subsidiaries

The consolidated financial statements includes the financial information of APICORP and its subsidiaries (together “the Group”). The subsidiaries in the Group are as follows:

APICORP Sukuk Limited

The Corporation has set up a special purpose vehicle in 2015, APICORP Sukuk Limited, incorporated in Cayman Islands. It is a 100% owned subsidiary with the primary activity to issue Sukuk and related products.

APICORP Trading SPV Limited

The Corporation has set up a special purpose vehicle in 2019, APICORP Trading SPV Limited, incorporated in Cayman Islands. It is a 100% owned subsidiary set up primarily for the purpose of holding interest rate swap, foreign exchange and repurchase agreement deals.

APICORP Managed Investment Vehicle (MIV)

The Corporation has set up a special purpose vehicle, APICORP Managed Account Investment Vehicle L.P, incorporated in Cayman Islands. It is a 100% owned subsidiary. The MIV seeks to provide long-term capital gains and regular yield through the creation of a diversified, global portfolio of energy-related investments. As of the year, the MIV is under liquidation process and does not have any activity.

BMIF Polar Holdings Co-invest Fund, L.P.

The Corporation has co-invest in a limited partnership set up during 2024 incorporated in United Arab Emirates. It is a 99.98% owned subsidiary primarily for the purpose to co-invest alongside BMIF in the portfolio company, to share the profits and losses therefrom and engage in activities and conduct any other business.

2. BASIS OF PREPARATION

The consolidated financial statements have been prepared in accordance with the International Financial Reporting Standards (“IFRS”) that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements endorsed by the Saudi Organization for Chartered and Professional Accountants (“SOCPA”).

The consolidated financial statements have been prepared on the historical cost basis except for the measurement at fair value of derivatives, financial instruments held at Fair Value through Profit and Loss (FVTPL) and financial instruments at Fair Value through Other Comprehensive Income (FVOCI) and assets held for sale – measured at the lower of carrying amount and fair value less costs to sell. In addition, financial assets and liabilities that are hedged in a fair value hedging relationship, are adjusted to record changes in fair value attributable to the risk that is being hedged.

The Group’s functional and presentation currency is United States dollars (US\$) because it is a supranational organisation with its capital and majority of its transactions and assets denominated in that currency.

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES

The material accounting policies applied in the preparation of these consolidated financial statements are set out below. These accounting policies have been applied consistently to all periods presented in the consolidated financial statements and have been consistently applied by the Group except if mentioned otherwise (see note 3c).

A. BASIS OF CONSOLIDATION

“Subsidiaries” are entities controlled by the Group. The Group controls an entity if it is exposed to, or has rights, to variable returns from its involvement with the investee company and has the ability to influence the returns through its power over the entity.

Special Purpose Entities (SPEs) are entities that are created to accomplish a narrow and well defined objective such as the acquisition of shipping vessels as well as the execution of a specific borrowing or investment transaction. An SPE is consolidated if, based on an evaluation of the substance of its relationship with the Group: 1) the Corporation has power over the SPE and is exposed to or has rights to variable returns from its involvement with the SPE; 2) the Corporation has the ability to use its power over the SPE at inception; and

3) the Corporation can subsequently affect the amount of its return, the Corporation concludes that it controls the SPE. The assessment of whether the Corporation has control over a SPE is carried out at inception and normally no further reassessment of control is carried out in the absence of changes in the structure or terms of the SPE, or additional transactions between the Corporation and the SPE, except whenever there is a change in the substance of the relationship between the Corporation and a SPE.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

The financial statements of subsidiaries are included in the consolidated financial statements from the date control commences until the date on which control ceases. When necessary, adjustments are made to the consolidated financial statements of subsidiaries to bring their accounting policies into line with the Group’s accounting policies.

If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, non-controlling interest and other

components of equity, while any resultant gain or loss is recognised in profit or loss. Any investment retained is recognised at fair value.

All significant intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated on consolidation.

B. EQUITY ACCOUNTED INVESTEEES

The Group’s interest in associates comprise interests in associates. An associate is an entity over which the Group has significant influence but not control or joint control over the financial and operating policies.

Interests in associates are accounted for using the equity method of accounting. They are initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Group’s share of profit or loss and OCI of associates until the date on which significant influence ceases.

Distributions received from an investee reduce the carrying amount of the investment. Adjustments to the carrying amount may also be necessary for changes in the

Group’s proportionate interest in the investee arising from changes in the investee’s equity. When the Group’s share of losses exceeds its interest in an associate, the Group’s carrying amount is reduced to nil and recognition of further losses is discontinued, except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate. Intra-group gains on transactions between the Group and its equity accounted associates are eliminated to the extent of the Group’s interest in the investees.

The carrying amount of the equity accounted investment is tested for impairment in accordance with the policy in Note 3J.

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

C. STANDARDS ISSUED AND EFFECTIVE

New standards, interpretations and amendments adopted by the Group

The accounting policies adopted in the preparation of the consolidated financial statements are consistent with those followed in the preparation of the Group’s annual consolidated financial statements for the year ended December 31, 2025, except for the adoption of new standards effective as of January 1, 2025.

The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective. Several amendments apply for the first time in 2025, but do not have an impact on the consolidated financial statements of the Group.

Following new standards, amendments and revisions to existing standards and interpretations which were issued by the International Accounting Standards Board (IASB) have been effective for reporting periods commencing on or after 1 January 2025:

| Standard, interpretation, amendments          | Description                                                                                                                                                                                                                                                                                                                                                                                | Effective date |
|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| Amendment to IAS 21 – Lack of exchangeability | IASB amended IAS 21 to add requirements to help in determining whether a currency is exchangeable into another currency, and the spot exchange rate to use when it is not exchangeable. Amendment set out a framework under which the spot exchange rate at the measurement date could be determined using an observable exchange rate without adjustment or another estimation technique. | 1 January 2025 |

The Group management has assessed that the adoption of these new or amended standards and

interpretations applicable to the Group did not have any significant impact on this consolidated financial statement.

D. STANDARDS ISSUED BUT NOT YET EFFECTIVE

Following are the new amendments to standards, which are effective for annual periods beginning on, or after 1 January 2026 and earlier application is

permitted; however, the Group has not early adopted them in preparing this consolidated financial statement. The following standards are not expected to have a significant impact on the consolidated financial statement of the Group upon adoption

| Standard, interpretation, amendments                                                                                    | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Effective date                       |
|-------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| Amendments to IFRS 10 and IAS 28– Sale or Contribution of Assets between an Investor and its Associate or Joint Venture | Partial gain or loss recognition for transactions between an investor and its associate or joint venture only apply to the gain or loss resulting from the sale or contribution of assets that do not constitute a business as defined in IFRS 3 Business Combinations and the gain or loss resulting from the sale or contribution to an associate or a joint venture of assets that constitute a business as defined in IFRS 3 is recognized in full.                             | Effective date deferred indefinitely |
| Amendments to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments Disclosures                                 | Under the amendments, certain financial assets including those with ESG-linked features could now meet the SPPI criterion, provided that their cash flows are not significantly different from an identical financial asset without such a feature. The IASB has amended IFRS 9 to clarify when a financial asset or a financial liability is recognized and derecognized and to provide an exception for certain financial liabilities settled using an electronic payment system. | 1 January 2026                       |

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

D. STANDARDS ISSUED BUT NOT YET EFFECTIVE (continued)

| Standard, interpretation, amendments                                               | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Effective date                   |
|------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| Amendments to IFRS 9 and IFRS 7 Contracts referencing Nature-dependent Electricity | Contracts Referencing Nature-dependent Electricity amends IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures to more faithfully reflect the effects of contracts referencing nature-dependent electricity on an entity’s financial statements.                                                                                                                                                                                                                                                                                                             | Effective date is 1 January 2026 |
| Annual improvements to IFRS – Volume 11                                            | Annual improvements are limited to changes that either clarify the wording in an Accounting Standard or correct relatively minor unintended consequences, oversights or conflicts between the requirements in the Accounting Standards. The 2024 amendments are to the following standards: IFRS 1 First-time Adoption of International Financial Reporting Standards; IFRS 7 Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7; IFRS 9 Financial Instruments; IFRS 10 Consolidated Financial Statements; and IAS 7 Statement of Cash Flows. | 1 January 2026                   |

| Standard, interpretation, amendments                             | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Effective date |
|------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| IFRS 18, Presentation and Disclosure in Financial Statements     | IFRS 18 provides guidance on items in statement of profit or loss classified into five categories: operating; investing; financing; income taxes and discontinued operations It defines a subset of measures related to an entity’s financial performance as ‘management-defined performance measures’ (‘MPMs’). The totals, subtotals and line items presented in the primary financial statements and items disclosed in the notes need to be described in a way that represents the characteristics of the item. It requires foreign exchange differences to be classified in the same category as the income and expenses from the items that resulted in the foreign exchange differences. | 1 January 2027 |
| IFRS 19, Subsidiaries without Public Accountability: Disclosures | IFRS 19 allows eligible subsidiaries to apply IFRS Accounting Standards with the reduced disclosure requirements of IFRS 19. A subsidiary may choose to apply the new standard in its consolidated, separate or individual financial statements provided that, at the reporting date it does not have public accountability, and its parent produces consolidated financial statements under IFRS Accounting Standards.                                                                                                                                                                                                                                                                         | 1 January 2027 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

E. CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash on hand, bank balances and placements with financial institution with original maturities of less than 3 months from the acquisition date, which are subject to insignificant risk of fluctuation in their realisable value.

F. REPURCHASE AND RESALE AGREEMENTS

Assets sold with a simultaneous commitment to repurchase at a specified future date (repos) are not derecognized, as the Group retains all or substantially all the risks and rewards of the transferred assets. Amounts received under these agreements are treated as liabilities and the difference between the sale and repurchase price treated as interest expense using the effective interest method.

Assets purchased with a corresponding commitment to resell at a specified future date (reverse repos) are not recognised in the consolidated statement of financial position. Amounts paid under these agreements are treated as assets and the difference between the purchase and resale price treated as interest income using the effective interest method.

G. PROPERTY, EQUIPMENT AND RIGHT OF USE ASSETS

(i) Recognition and Measurement

Items of property and equipment are stated at cost less accumulated depreciation and impairment losses, if any. Where items of property and equipment comprise significant components having different useful lives, these components are accounted for as separate items of property and equipment.

Any gain or loss on disposal of an item of property, equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised within other income in the consolidated statement of income.

(ii) Subsequent expenditure

An expenditure incurred subsequently to replace a major component of an item of property and equipment that is accounted for separately is capitalised if it increases the future economic benefits expected to accrue from the item of property and equipment. All other expenditure, for example on maintenance and repairs, is expensed in the consolidated statement of profit or loss as incurred.

(iii) Depreciation

Depreciation is charged to the consolidated statement of profit or loss on a straight-line basis over the estimated useful lives of the items of

property and equipment. Land is not depreciated. The estimated useful lives of the Group’s property, furniture and equipment are as follows:

|                       |               |
|-----------------------|---------------|
| Fixture and Furniture | 5 to 10 years |
| Computers & Equipment | 3 to 10 years |

The property and equipment residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date. The effects of any revision of the residual value, useful life and depreciation method are included in the consolidated statement of profit or loss for the year in which the changes arise.

Capital work in progress

Assets under construction are classified as Capital work in progress. The Capital work in progress comprises expenditure incurred on the acquisition and installation of assets which is transferred to the appropriate category of asset and depreciated after it is put to commercial or intended use.

Leases

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of use asset is initially measured at cost,

which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurement of the lease liability.

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

H. FINANCIAL INSTRUMENTS

(i) Recognition and initial measurement

The Group initially recognises loans and advances, deposits, term financing, debt securities and Sukuk on the date on which they are originated. All other financial instruments (including regular-way purchases and sales of financial assets) are recognised on the trade date, which is the date on which the Group becomes a party to the contractual provisions of the instrument.

A financial asset or a financial liability is measured initially at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. Transaction costs on financial instruments at FVTPL are expensed in the consolidated statement of income. The fair value of a financial instrument at initial recognition is generally its transaction price.

(ii) Classification

Financial assets

On initial recognition, a financial asset is classified as measured at: amortised cost, FVOCI or FVTPL.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI).

A debt instrument is measured at FVOCI only if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI.

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in fair value in OCI. This election is made on an investment-by-investment basis.

All other financial assets are classified as measured at FVTPL.

In addition, on initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Business model assessment

The Group makes an assessment of the objective of a business model in which an asset is held at a portfolio level because this best reflects the way the business is managed, and information is provided to stakeholders. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. In particular, whether management’s strategy focuses on earning contractual interest revenue, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realising cash flows through the sale of the assets;

- how the performance of the portfolio is evaluated and reported to the Group’s management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and its strategy for how those risks are managed;
- how managers of the business are compensated (e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected); and
- the frequency, volume and timing of sales in prior periods, the reasons for such sales and its expectations about future sales activity. However, information about sales activity is not considered in isolation, but as part of an overall assessment of how the Group’s stated objective for managing the financial assets is achieved and how cash flows are realise.

Reclassifications

Financial assets are not reclassified subsequent to their initial recognition, except in the period after the Group changes its business model for managing financial assets.

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

H. FINANCIAL INSTRUMENTS (continued)

Assessment of whether contractual cash flows are SPPI

For the purposes of this assessment, ‘principal’ is defined as the fair value of the financial asset on initial recognition. ‘Interest’ is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as profit margin.

In assessing whether the contractual cash flows are SPPI, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making the assessment, the Group considers:

- contingent events that would change the amount and timing of cash flows;
- leverage features;
- prepayment and extension terms;
- terms that limit the Group’s claim to cash flows from specified assets (e.g. non-recourse loans); and

- features that modify consideration of the time value of money (e.g. periodical reset of interest rates).

Financial liabilities

The Group classifies its financial liabilities, other than financial guarantees and financing commitments, as measured at amortized cost. Amortized cost is calculated by taking into account any discount or premium on issue funds.

Deposits and securities sold under agreements to repurchase are initially recognized at fair value less transaction costs. Subsequently, financial liabilities are measured at amortized cost, unless they are required to be measured at fair value through profit or loss.

(iii) Derecognition

Financial liabilities

The Group derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value. The difference

between the carrying amount of the financial liability derecognised and the consideration paid is recognised in the consolidated statement of profit or loss. Consideration paid includes non-financial assets transferred, if any, and the assumption of liabilities, including the new modified financial liability.

If the modification of a financial liability is not accounted for as derecognition, then the amortised cost of the liability is recalculated by discounting the modified cash flows at the original effective interest rate and the resulting gain or loss is recognised in the consolidated statement of profit or loss. For floating-rate financial liabilities, the original effective interest rate used to calculate the modification gain or loss is adjusted to reflect current market terms at the time of the modification. Any costs and fees incurred are recognised as an adjustment to the carrying amount of the liability and amortised over the remaining term of the modified financial liability by re-computing the effective interest rate on the instrument.

(iv) Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRS or for gains and losses arising from a group of similar transactions such as in the Group’s trading activity.

(v) Fair value measurement

‘Fair value’ is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Group has access at that date. The fair value of a liability reflects its non-performance risk.

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

H. FINANCIAL INSTRUMENTS (continued)

When one is available, the Group measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as ‘active’ if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

The best evidence of the fair value of a financial instrument on initial recognition is normally the transaction price – i.e. the fair value of the consideration given or received.

If a market for a financial instrument is not active or there is no market, the Group establishes fair value using well-recognised valuation techniques that may include recent arm’s length transactions between knowledgeable, willing parties (if available), discounted cash flows or market multiples for similar instruments.

The objective of valuation techniques is to arrive at a fair value measurement that reflects the price that would be received to sell the asset or paid to transfer the liability in an orderly transaction between market participants at the measurement date. In determining fair valuation, the

Group in many instances relies on the financial data of investees and on estimates by the management of the investee companies as to the effect of future developments.

Although the Group uses its best judgment, there are inherent limitations in any estimation technique. The fair value estimates presented herein are not necessarily indicative of an amount the Group could realise in a current transaction. Future confirming events will also affect the estimates of fair value. The effect of such events on the estimates of fair value, including the ultimate liquidation of investments, could be material to the consolidated financial statements.

The fair value of a financial liability with a demand feature (e.g. a demand deposit) is not less than the amount payable on demand, discounted from the first date on which the amount could be required to be paid.

The Group recognises transfers between levels of the fair value hierarchy as of the end of the reporting period during which the change has occurred.

(vi) Foreign exchange gains and losses

The carrying amount of financial assets that are denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of each reporting period. Specifically:

- for financial assets measured at amortised cost exchange differences are recognised in the consolidated statement of income in the ‘other income’ line item;
- for debt instruments measured at FVTOCI, exchange differences on the amortised cost of the debt instrument are recognised in the consolidated statement of income in the ‘other income’ line item;
- for financial assets measured at FVTPL, exchange differences are recognised in the consolidated statement of income in the ‘net change in fair value of financial assets at FVTPL line item; and
- for equity instruments measured at FVTOCI, exchange differences are recognised in OCI in the investment fair value reserve are recognised in the consolidated statement of comprehensive income in the ‘net change in fair value of debt securities at FVOCI line item.

(vii) Impairment of exposures subject to credit risk

The measurement of ECL under IFRS 9 across all categories of financial assets requires judgement. In particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses and the assessment of a significant increase in credit risk. These estimates are driven by a number of factors, changes in which can result in different levels of allowances.

The Group’s ECL calculations are outputs of complex models with a number of underlying assumptions regarding the choice of variable inputs and their interdependencies. Elements of the ECL models that are considered accounting judgements and estimates include:

The selection of an estimation technique or modelling methodology, covering below key judgements and assumptions:

- a) The Group’s internal credit grading model, which assigns Probability of default (PD) to the individual grades;

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

H. FINANCIAL INSTRUMENTS (continued)

- b) The Group’s criteria for assessing if there has been a significant increase in credit risk and so allowances for financial assets should be measured on a lifetime ECL basis and the qualitative assessment.
- c) The segmentation of financial assets when their ECL is assessed on a collective basis;
- d) Development of ECL models, including the various formulas; and
- e) Selection of forward-looking macroeconomic scenarios and their probability weightings, to derive the economic inputs into the ECL models.

The Group recognises loss allowances for ECLs on the following financial instruments that are not measured at FVTPL:

- Cash and cash equivalents
- Placements with banks
- Securities purchased under agreements to re-sell;
- Debt securities;
- Loans and advances;
- Loan commitments issued; and
- Financial guarantee contracts issued.

No impairment loss is recognised on equity investments.

- The Group measures ECL through a loss allowance at an amount equal to:
- 12month ECL, i.e. lifetime ECL that result from those default events on the financial instrument that are possible within 12 months after the reporting date, (referred to as Stage 1); or
  - full lifetime ECL, i.e. lifetime ECL that result from all possible default events over the life of the financial instrument, (referred to as Stage 2 and Stage 3).

A loss allowance for full lifetime ECL is required for a financial instrument if the credit risk on that financial instrument has increased significantly since initial recognition. For all other financial instruments, ECLs are measured at an amount equal to the 12-month ECL.

Significant increase in credit risk  
When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and

analysis, based on the Group’s historical experience and expert credit assessment as well as forward-looking information. The Group’s accounting policy is to use the practical expedient that financial assets with ‘low’ credit risk at the reporting date are deemed not to have had a significant increase in credit risk.

In determining whether credit risk has increased significantly since initial recognition, the following criteria are considered:

- Downgrade in risk rating according to the approved ECL policy;
- Facilities restructured during previous twelve months;
- Qualitative indicators; and
- Facilities overdue by 30 days as at the reporting date subject to rebuttal in deserving circumstance

Definition of default

The Group considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or

- the borrower is more than 90 days past due on any material obligation to the Group; or
- It is becoming probable that the borrower will restructure the asset as a result of bankruptcy due to the borrower’s inability to pay its credit obligation.

In assessing whether a borrower is in default. The Group considers indicators that are:

- qualitative- e.g., breaches of covenant, borrower is deceased, insolvent or its is becoming probable that the borrower will entry bankruptcy.
- quantitative- e.g., overdue status, 90 days past due on its contractual payments and non-payment on another obligation of the same issuer to the Corporation; and
- based on data developed internally and obtained from external sources.
- Inputs into the assessment of whether a financial instrument is in default and their significance may vary over time to reflect changes in circumstances.

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

H. FINANCIAL INSTRUMENTS (continued)

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group expects to receive). ECLs are discounted at the effective profit rate of the financial asset.

The key inputs into the measurement of ECL are the term structure of the following variables:

- Probability of default (PD);
- Loss given default (LGD); and
- Exposure at default (EAD).

These parameters are generally derived from internally developed statistical models and other historical data. They are adjusted to reflect forward-looking information as described above.

PD estimates are estimates at a certain date, which are calculated based on statistical rating models, and assessed using rating tools tailored to the various categories of counterparties and exposures. These

statistical models are based on internally compiled data comprising both quantitative and qualitative factors. Where it is available, market data may also be used to derive the PD for large corporate counterparties. If a counterparty or exposure migrates between rating classes, then this will lead to a change in the estimate of the associated PD.

LGD is the magnitude of the likely loss if there is a default. The Group estimates LGD parameters based on the history of recovery rates of claims against defaulted counterparties. The LGD models consider the structure, collateral, seniority of the claim, counterparty industry and recovery costs of any collateral that is integral to the financial asset. In absence of adequate loss history, suitable proxies as well as regulatory parameters and guidance is used to determine the LGD.

EAD represents the expected exposure in the event of a default. The Group derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract including amortisation. The EAD of a financial asset is its gross carrying

amount. For lending commitments and financial guarantees, the EAD includes the amount drawn, as well as potential future amounts that may be drawn under the contract, which are estimated based on historical observations.

Credit-impaired financial assets

A financial asset is ‘credit-impaired’ when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Credit-impaired financial assets are referred to as Stage 3 assets. The group defines a financial instrument as in default, which is fully aligned with the definition of credit-impaired, when it meets once or more of the following criteria:

Quantitative criteria:  
Borrower is more than 90 days past due on its contractual payments

Qualitative criteria:  
The borrower meets unlikelihood to pay criteria, which indicates the borrower is in significant financial difficulties. Evidence of credit-impairment includes observable data about the following events:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- the lender of the borrower, for economic or contractual reasons relating to the borrower’s financial difficulty, having granted to the borrower a concession that the lender would not otherwise consider;
- the disappearance of an active market for a security because of financial difficulties; or
- the purchase of a financial asset at a deep discount that reflects the incurred credit losses.

It may not be possible to identify a single discrete event—instead, the combined effect of several events may have caused financial assets to become credit-impaired. The Group assesses whether debt instruments that are financial assets measured at amortised cost or FVTOCI are credit-impaired at each reporting date. To assess if sovereign and corporate debt instruments are credit impaired, the Group considers factors such as bond yields, credit ratings and the ability of the borrower to raise funding.

A loan is considered credit-impaired when a concession is granted to the

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

H. FINANCIAL INSTRUMENTS (continued)

borrower due to a deterioration in the borrower’s financial condition, unless there is evidence that as a result of granting the concession the risk of not receiving the contractual cash flows has reduced significantly and there are no other indicators of impairment. For financial assets where concessions are contemplated but not granted, the asset is deemed credit impaired when there is observable evidence of credit-impairment including meeting the definition of default. The definition of default includes unlikelihood to pay indicators and a back-stop if amounts are overdue for 90 days or more.

The criteria above have been applied to all financial instruments held by the Group and are consistent with the definition of details used for internal credit risk management purposes. The default definition has been applied consistently to model the Probability of Default (PD), Exposure at Default (EAD) and Loss given Default (LGD) through the Groups expected loss calculations.

(viii) Derivative financial instruments and hedging activities

Derivatives are initially recognised at fair value on the date a derivative contract is entered into, and they

are subsequently remeasured to their fair value at the end of each reporting period. The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument and, if so, the nature of the item being hedged. The group designates certain derivatives as hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedges).

Derivatives are classified as assets when their fair value is positive or as liabilities when their fair value is negative.

At inception of the hedge relationship, the group documents the economic relationship between hedging instruments and hedged items, including whether changes in the fair value of the hedging instruments are expected to offset changes in the fair value of hedged items. The group documents its risk management objective and strategy for undertaking its hedge transactions.

Fair value hedge accounting

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in profit

or loss, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. The gain or loss relating to the effective portion of interest rate swaps hedging fixed rate instruments is recognised in profit or loss within finance costs, together with changes in the fair value of the hedged fixed rate instruments attributable to interest rate risk. The gain or loss relating to the ineffective portion is recognised in profit or loss within other gains / (losses).

If the hedge no longer meets the criteria for hedge accounting, the adjustment to the carrying amount of a hedged item for which the effective interest method is used is amortised to profit or loss over the period to maturity using a recalculated effective interest rate.

Embedded derivatives

Derivatives may be embedded in another contractual arrangement (a host contract). The Group accounts for an embedded derivative separately from the host contract when:

- A. the host contract is not an asset in the scope of IFRS 9;
- B. the terms of the embedded derivative would meet the definition of a derivative if they were contained in a separate contract; and
- C. the economic characteristics and risks of the embedded derivative are not closely related to the economic characteristics and risks of the host contract.

Separated embedded derivatives are measured at fair value, with all changes in fair value recognized in consolidated statement of income unless they form part of a qualifying cash flow or net investment hedging relationship. Separated embedded derivatives are presented in the statement of financial position together with the host contract.

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

I. REVENUE RECOGNITION

(i) Interest income and expense

Interest income and expense is recognised in the consolidated statement of income, using the effective interest rate method.

When calculating the effective interest rate for financial instruments other than purchased or originated credit-impaired assets, the Group estimates future cash flows considering all contractual terms of the financial instrument, but not ECL.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or financial liability.

The effective interest rate of a financial asset or financial liability is calculated on initial recognition of a financial asset or a financial liability. In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit impaired) or to the amortised cost of the liability. The effective interest rate is revised as a result of

periodic re-estimation of cash flows of floating rate instruments to reflect movements in market rates of interest

Amortised cost and gross carrying amount  
The 'amortised cost' of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any expected credit loss allowance.

The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

(ii) Dividend income

Dividend income is recognized when the right to receive income is established. This is usually when approved by the shareholders.

J. IMPAIRMENT OF NON-FINANCIAL ASSETS

At each reporting date, the Group reviews the carrying amounts of its non-financial assets to determine

whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. Recoverable amount is the higher of fair value less costs to sell and value in use. An impairment loss is recognised if the carrying amount of an asset exceeds its recoverable amount. Impairment losses are recognised in the consolidated statement of income.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined net of depreciation or amortisation, if no impairment loss had been recognised. A reversal of an impairment loss is recognised immediately in the consolidated statement of profit or loss.

K. LEGAL AND GENERAL RESERVES

Under Article 35 of APICORP's Establishment Agreement and statute, 10% of profit for the year is to be appropriated to a legal reserve until such reserve equals the paid-up share capital. The Legal Reserve is not available for distribution and is not subject to release by the Group.

Article 35 also permits the creation of other reserves such as a general reserve on the recommendation of the directors and approval of the shareholders. The General Reserve may be applied as is consistent with the objectives of the Corporation, and as may be decided by the General Assembly, on the recommendation of the Board of Directors. The General Reserve is provided for based on the recommendation of the Board of Directors. The General Assembly, on the recommendation of the Board of Directors, may resolve to utilize general reserves in harmony with the objectives of the Corporation.

L. END OF SERVICE BENEFITS

The corporation has a defined benefit plan. A defined benefit plan is a post employment benefit plan other than a defined contribution plan. The liability recognised in the statement of financial position in respect of defined benefit gratuity plans is the present value of the defined benefit obligation at the end of the reporting period together with adjustments for unrecognised past service costs. The defined benefit obligation is calculated periodically by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by

Notes to the consolidated financial statements

For the year ended 31 december 2025

3. MATERIAL ACCOUNTING POLICIES (continued)

L. END OF SERVICE BENEFITS (continued)

discounting the estimated future cash outflows using interest rates of high quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related obligation.

Past service costs are recognised immediately in the consolidated statement of income, unless the changes to the gratuity plan are conditional on the employees remaining in service for a specified period of time (the vesting period). In this case, the past service costs are amortised on a straight line basis over the vesting period.

The Corporation provides end of service benefits for its employees. The entitlement to these benefits is based upon the employees’ length of service and completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment.

M. USE OF JUDGEMENTS AND ESTIMATES

The preparation of the consolidated financial statements in conformity with IFRSs requires management

to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

(i) Judgements

Classification of financial assets  
Assessment of the business model within which the assets are held and assessment of whether contractual terms of the financial assets are SPPI on the principal amount outstanding. Refer Note 3H(ii).

Significant increase of credit risk  
Establishing the criteria for determining whether credit risk on the financial asset has increased significantly since initial recognition, determining the methodology for incorporating forward-looking information into the measurement of ECL and selection and approvals of models used to measure ECL. (Refer Note 26(a)).

Impairment allowance on loans and advances at amortised cost  
In determining the appropriate level of expected credit losses (ECLs) the Group considered the macro-economic outlook, customer credit quality, the type of collateral held, exposure at default, and the effect of payment deferral options as at the reporting date.

The model inputs, including forward-looking information, scenarios, and associated weightings, were revised to reflect the current outlook.

The Group’s models are calibrated to consider past performance and macroeconomic forward-looking variables as inputs. This includes consideration of significant government support and the high degree of uncertainty around historic long-term trends used in determining reasonable and supportable forward-looking information as well as the assessment of underlying credit deterioration and migration of balances to progressive stages.

The Group considers both qualitative and quantitative information in the assessment of significant increase in credit risk.

(ii) Assumptions and estimation uncertainties

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

**Impairment of financial instruments**  
Determination of inputs into the ECL measurement model, including key assumptions used in estimating recoverable cash flows and incorporation of forward-looking information. (Refer Note 26 (a)).

**Measurement of fair value of financial instruments with significant unobservable inputs** (level 3). (Refer Note (28)).

Climate and sustainability related developments

The petroleum and energy industries are resource-intensive. The Group is committed to Green Bonds Principles of the International Capital Markets Association (ICMA) when using the proceeds of the Green

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 3. MATERIAL ACCOUNTING

#### POLICIES (continued)

##### M. USE OF JUDGEMENTS AND ESTIMATES (continued)

Bonds issued by the Group. In accordance with the Green Bond Principles, the Group commits to report information on the allocation of proceeds. The Group adopts the harmonised reporting framework, developed by an informal group of eleven international development banks including the World Bank (IBRD), the International Finance Corporation (IFC) and the European Investment Bank (EIB). The harmonized reporting framework provides core principles and recommendations for green bond reporting, and also recommends core indicators for the two sectors renewable energy and energy efficiency. For this reason, current developments and measures relating to climate change and sustainability do not lead to fundamentally changed expectations with regard to recoverability of the majority of assets. Any change in legislation or commitment could affect the assessment and subsequent measurement. Climate policies and energy transformation are also offering business opportunities, like demand for lightweight materials. Therefore, currently it is assessed that there are no adjustments required for the impairment test and no impairment was recognised. See

notes 12 and 27 of these consolidated financial statements.

##### Ns. FOREIGN CURRENCY TRANSACTIONS

Transactions in currencies other than US dollars (foreign currencies) are translated at the exchange rates ruling at the date of the transaction. All monetary assets and liabilities, denominated in foreign currencies, are translated into US dollars at rates prevailing at the reporting date. Differences arising from changes in exchange rates are recognised in the consolidated statement of profit or loss.

Investments (non-monetary assets) denominated in foreign currencies that are stated at fair value are translated to US dollars at reporting date. Differences arising from changes in rates are included in the fair value reserve in equity for FVOCI investments and in statement of profit or loss for FVTPL investments. All other non-monetary assets and liabilities are stated at the historical rates of exchange.

### 4. PLACEMENTS WITH BANKS, NET

|                                                                                  | 2025      | 2024     |
|----------------------------------------------------------------------------------|-----------|----------|
| With Islamic financial institutions                                              | 900,000   | 30,000   |
| With conventional financial institutions                                         | 95,124    | 195,356  |
| Margin call accounts                                                             | 3,458     | 79,641   |
| High quality liquid assets                                                       | 165,886   | -        |
| Expected credit losses (note 26)                                                 | (4,462)   | (78)     |
|                                                                                  | 1,160,006 | 304,919  |
| Placements with banks (with an original maturity of less than 90 days) (note 30) | (95,124)  | (67,357) |
|                                                                                  | 1,064,882 | 237,562  |

### 5. LOANS AND ADVANCES, NET

|                                            | 2025      | 2024      |
|--------------------------------------------|-----------|-----------|
| Islamic loans held at amortised cost       | 1,009,889 | 743,180   |
| Conventional loans held at amortised cost  | 5,152,748 | 4,983,222 |
| Gross Loans                                | 6,162,637 | 5,726,402 |
| Unamortized participation and upfront fees | (92,053)  | (91,847)  |
|                                            | 6,070,584 | 5,634,555 |
| Expected credit losses                     | (89,000)  | (115,269) |
| Loans and advances at amortised cost, net  | 5,981,584 | 5,519,286 |
| Conventional loans held at FVTPL           | 43,536    | 43,536    |
|                                            | 6,025,120 | 5,562,822 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

5. LOANS AND ADVANCES, NET (continued)

Below tables show the loans and advances breakdown of credit exposure and expected credit losses of loans and advances at amortized cost:

| 31 December 2025   | Performing | Non-performing | Gross     | Unamortized participation and upfront fees | Expected credit losses | Loans and advances at amortised cost, net |
|--------------------|------------|----------------|-----------|--------------------------------------------|------------------------|-------------------------------------------|
| Islamic loans      | 1,009,889  | -              | 1,009,889 | (19,956)                                   | (16,215)               | 973,718                                   |
| Conventional loans | 5,139,284  | 13,464         | 5,152,748 | (72,097)                                   | (72,785)               | 5,007,866                                 |
| Total              | 6,149,173  | 13,464         | 6,162,637 | (92,053)                                   | (89,000)               | 5,981,584                                 |

| 31 December 2024   | Performing | Non-performing | Gross     | Unamortized participation and upfront fees | Expected credit losses | Loans and advances at amortised cost, net |
|--------------------|------------|----------------|-----------|--------------------------------------------|------------------------|-------------------------------------------|
| Islamic loans      | 743,180    | -              | 743,180   | (12,088)                                   | (16,425)               | 714,667                                   |
| Conventional loans | 4,956,862  | 26,360         | 4,983,222 | (79,759)                                   | (98,844)               | 4,804,619                                 |
| Total              | 5,700,042  | 26,360         | 5,726,402 | (91,847)                                   | (115,269)              | 5,519,286                                 |

Performing loans are under stage 1 and stage 2 i.e. 12-month ECL and lifetime ECL not credit impaired, and the non-performing loans includes all the loans that are under stage 3 i.e. lifetime ECL credit impaired. FVTPL loans are also classified as performing.

Notes to the consolidated financial statements

For the year ended 31 december 2025

5. LOANS AND ADVANCES, NET (continued)

Below tables show the stage-wise breakdown of gross exposure and expected credit losses of loan and advances at amortized cost:

| w                  |              |                                  |                              |                      | 31 December 2025       |              |                                  |                              |                              |
|--------------------|--------------|----------------------------------|------------------------------|----------------------|------------------------|--------------|----------------------------------|------------------------------|------------------------------|
| Gross exposure     |              |                                  |                              |                      | Expected credit losses |              |                                  |                              |                              |
|                    | 12-month ECL | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total Gross Exposure |                        | 12-month ECL | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total Expected credit losses |
| Islamic loans      | 1,009,889    | -                                | -                            | 1,009,889            |                        | (16,215)     | -                                | -                            | (16,215)                     |
| Conventional loans | 5,090,523    | 48,761                           | 13,464                       | 5,152,748            |                        | (43,220)     | (16,101)                         | (13,464)                     | (72,785)                     |
| Total              | 6,100,412    | 48,761                           | 13,464                       | 6,162,637            |                        | (59,435)     | (16,101)                         | (13,464)                     | (89,000)                     |

| 31 December 2024   |              |                                  |                              |                      | 31 December 2024       |              |                                  |                              |                              |
|--------------------|--------------|----------------------------------|------------------------------|----------------------|------------------------|--------------|----------------------------------|------------------------------|------------------------------|
| Gross exposure     |              |                                  |                              |                      | Expected credit losses |              |                                  |                              |                              |
|                    | 12-month ECL | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total Gross Exposure |                        | 12-month ECL | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total Expected credit losses |
| Islamic loans      | 490,890      | 252,290                          | -                            | 743,180              |                        | (200)        | (16,225)                         | -                            | (16,425)                     |
| Conventional loans | 4,127,617    | 829,245                          | 26,360                       | 4,983,222            |                        | (11,371)     | (61,113)                         | (26,360)                     | (98,844)                     |
| Total              | 4,618,507    | 1,081,535                        | 26,360                       | 5,726,402            |                        | (11,571)     | (77,338)                         | (26,360)                     | (115,269)                    |

Notes to the consolidated financial statements

For the year ended 31 december 2025

5. LOANS AND ADVANCES, NET (continued)

Movement of gross loan exposure for Islamic loans is as follows:

|                                                | 31 December 2025 |                                  |                              |                      |
|------------------------------------------------|------------------|----------------------------------|------------------------------|----------------------|
|                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total Gross Exposure |
| Opening balance at 1 January                   | 490,890          | 252,290                          | -                            | 743,180              |
| Transfer to 12-month ECL                       | 252,290          | (252,290)                        | -                            | -                    |
| Transfer to life-time ECL, not credit impaired | -                | -                                | -                            | -                    |
| New loans and advances originated              | 400,762          | -                                | -                            | 400,762              |
| Loans and advances settled                     | (134,053)        | -                                | -                            | (134,053)            |
| Balance as at 31 December                      | 1,009,889        | -                                | -                            | 1,009,889            |

|                                                | 31 December 2024 |                                  |                              |                      |
|------------------------------------------------|------------------|----------------------------------|------------------------------|----------------------|
|                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total Gross Exposure |
| Opening balance at 1 January                   | 433,492          | 267,222                          | -                            | 700,714              |
| Transfer to 12-month ECL                       | -                | -                                | -                            | -                    |
| Transfer to life-time ECL, not credit impaired | (240,000)        | 240,000                          | -                            | -                    |
| New loans and advances originated              | 359,869          | -                                | -                            | 359,869              |
| Loans and advances settled                     | (62,471)         | (254,932)                        | -                            | (317,403)            |
| Balance as at 31 December                      | 490,890          | 252,290                          | -                            | 743,180              |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 5. LOANS AND ADVANCES, NET (continued)

Movement in expected credit losses for Islamic loans is as follows:

|                                                | 31 December 2025 |                                  |                              |               |
|------------------------------------------------|------------------|----------------------------------|------------------------------|---------------|
|                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total         |
| Opening allowance at 1 January                 | 200              | 16,225                           | -                            | 16,425        |
| Transfer to 12-month ECL                       | 16,225           | (16,225)                         | -                            | -             |
| Transfer to life-time ECL, not credit impaired | -                | -                                | -                            | -             |
| Net reversal for the year                      | (210)            | -                                | -                            | (210)         |
| <b>Balance as at 31 December</b>               | <b>16,215</b>    | <b>-</b>                         | <b>-</b>                     | <b>16,215</b> |

|                                                | 31 December 2024 |                                  |                              |               |
|------------------------------------------------|------------------|----------------------------------|------------------------------|---------------|
|                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total         |
| Opening allowance at 1 January                 | 260              | 14,457                           | -                            | 14,717        |
| Transfer to 12-month ECL                       | -                | -                                | -                            | -             |
| Transfer to life-time ECL, not credit impaired | (15,010)         | 15,010                           | -                            | -             |
| Net charge / (reversal) for the year           | 14,950           | (13,242)                         | -                            | 1,708         |
| <b>Balance as at 31 December</b>               | <b>200</b>       | <b>16,225</b>                    | <b>-</b>                     | <b>16,425</b> |

Movement of gross loan exposure for conventional loans is as follows:

|                                                | 31 December 2025 |                                  |                              |                      |
|------------------------------------------------|------------------|----------------------------------|------------------------------|----------------------|
|                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total Gross Exposure |
| Opening balance at 1 January                   | 4,127,617        | 829,245                          | 26,360                       | 4,983,222            |
| Transfer to 12-month ECL                       | 829,245          | (829,245)                        | -                            | -                    |
| Transfer to life-time ECL, not credit impaired | (37,883)         | 48,761                           | (10,878)                     | -                    |
| New loans and advances originated              | 1,946,429        | -                                | -                            | 1,946,429            |
| Loans and advances settled                     | (1,774,885)      | -                                | (2,018)                      | (1,776,903)          |
| <b>Balance as at 31 December</b>               | <b>5,090,523</b> | <b>48,761</b>                    | <b>13,464</b>                | <b>5,152,748</b>     |

|                                                | 31 December 2024 |                                  |                              |                      |
|------------------------------------------------|------------------|----------------------------------|------------------------------|----------------------|
|                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total Gross Exposure |
| Opening balance at 1 January                   | 3,191,377        | 775,183                          | 36,526                       | 4,003,086            |
| Transfer to 12-month ECL                       | -                | -                                | -                            | -                    |
| Transfer to life-time ECL, not credit impaired | (584,995)        | 584,995                          | -                            | -                    |
| New loans and advances originated              | 1,959,760        | -                                | -                            | 1,959,760            |
| Loans and advances settled                     | (438,525)        | (530,933)                        | (10,166)                     | (979,624)            |
| <b>Balance as at 31 December</b>               | <b>4,127,617</b> | <b>829,245</b>                   | <b>26,360</b>                | <b>4,983,222</b>     |

Notes to the consolidated financial statements

For the year ended 31 december 2025

5. LOANS AND ADVANCES, NET (continued)

Movement in expected credit losses for conventional loans is as follows:

|                                                | 31 December 2025 |                                  |                              |          |
|------------------------------------------------|------------------|----------------------------------|------------------------------|----------|
|                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total    |
| Opening allowance at 1 January                 | 11,371           | 61,113                           | 26,360                       | 98,844   |
| Transfer to 12-month ECL                       | 61,113           | (61,113)                         | -                            | -        |
| Transfer to life-time ECL, not credit impaired | (15,989)         | 26,867                           | (10,878)                     | -        |
| Net reversal for the year                      | (13,275)         | (10,766)                         | (2,018)                      | (26,059) |
| Balance as at 31 December                      | 43,220           | 16,101                           | 13,464                       | 72,785   |

|                                                | 31 December 2024 |                                  |                              |        |
|------------------------------------------------|------------------|----------------------------------|------------------------------|--------|
|                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total  |
| Opening allowance at 1 January                 | 3,741            | 42,380                           | 36,526                       | 82,647 |
| Transfer to 12-month ECL                       | -                | -                                | -                            | -      |
| Transfer to life-time ECL, not credit impaired | (127,639)        | 127,639                          | -                            | -      |
| Net charge / (reversal) for the year           | 135,269          | (108,906)                        | (10,166)                     | 16,197 |
| Balance as at 31 December                      | 11,371           | 61,113                           | 26,360                       | 98,844 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

6. INVESTMENTS

|                                | 2025      | 2024      |
|--------------------------------|-----------|-----------|
| Debt securities at FVOCI       |           |           |
| Conventional                   |           |           |
| Treasury bills                 | 2,198,499 | 1,224,190 |
| Fixed-rate bonds               | 1,144,522 | 1,198,497 |
| Floating-rate bonds            | 84,553    | 148,287   |
|                                | 3,427,574 | 2,570,974 |
| Islamic                        |           |           |
| Fixed-rate bonds               | 611,526   | 582,972   |
| Floating-rate bonds            | 8,187     | 6,740     |
|                                | 619,713   | 589,712   |
| Total debt securities at FVOCI | 4,047,287 | 3,160,686 |
| Debt securities at FVTPL       |           |           |
| Debt securities – Islamic      | -         | 10,438    |
| Conventional                   | -         | 37,775    |
| Managed funds                  | 27,520    | 143,974   |
| Total debt securities at FVTPL | 27,520    | 192,187   |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 6. INVESTMENTS (continued)

|                                         | 2025             | 2024      |
|-----------------------------------------|------------------|-----------|
| <b>Investments in debt securities</b>   | <b>4,074,807</b> | 3,352,873 |
| <b>Equity securities at FVOCI</b>       |                  |           |
| Unlisted equities                       | <b>1,053,490</b> | 913,815   |
| Listed equities                         | <b>32,702</b>    | 102,346   |
| <b>Total equity securities at FVOCI</b> | <b>1,086,192</b> | 1,016,161 |
| <b>Equity securities at FVTPL</b>       |                  |           |
| Managed funds                           | <b>207,366</b>   | 129,329   |
| Listed equities                         | <b>177,580</b>   | 195,625   |
| <b>Total equity securities at FVTPL</b> | <b>384,946</b>   | 324,954   |
| <b>Investments in equity</b>            | <b>1,471,138</b> | 1,341,115 |
| <b>Total investments</b>                | <b>5,545,945</b> | 4,693,988 |

#### Equity Securities at FVOCI:

The following table represents the sector concentration for Equity securities at FVOCI:

|                               | 2025             | 2024      |
|-------------------------------|------------------|-----------|
| Energy                        | <b>332,806</b>   | 211,311   |
| Materials                     | <b>625,523</b>   | 728,112   |
| Utilities                     | <b>23,183</b>    | 31,787    |
| Industrials                   | <b>104,680</b>   | 44,951    |
| <b>Balance at 31 December</b> | <b>1,086,192</b> | 1,016,161 |

#### Debt Securities at FVOCI:

The following table further explains changes in gross carrying amount of the debt securities measured at FVOCI to help explain their significance to the changes in the provision for ECL of the same portfolio.

Movement of gross exposure for securities at FVOCI is as follows:

|                                               | 31 December 2025 |                                  |                              |                    |
|-----------------------------------------------|------------------|----------------------------------|------------------------------|--------------------|
|                                               | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total              |
| Opening balance at 1 January                  | 2,422,819        | 132,878                          | 15,277                       | <b>2,570,974</b>   |
| Transfer to life-time ECL not credit impaired | 6,796            | (6,796)                          | -                            | -                  |
| Transfer to life-time ECL credit impaired     | -                | -                                | -                            | -                  |
| Purchase of new investments                   | 4,456,634        | 11,385                           | -                            | <b>4,468,019</b>   |
| Disposals and maturities during the year      | (3,452,863)      | (143,279)                        | (1,817)                      | <b>(3,597,959)</b> |
| Write-off                                     | -                | -                                | (13,460)                     | <b>(13,460)</b>    |
| <b>Balance as at 31 December</b>              | <b>3,433,386</b> | <b>(5,812)</b>                   | -                            | <b>3,427,574</b>   |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 6. INVESTMENTS (continued)

|                                               | 31 December 2024 |                                  |                              |                  |
|-----------------------------------------------|------------------|----------------------------------|------------------------------|------------------|
|                                               | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total            |
| Opening balance at 1 January                  | 2,110,816        | 155,331                          | 15,040                       | 2,281,187        |
| Transfer to life-time ECL not credit impaired | (10,635)         | 10,635                           | -                            | -                |
| Transfer to life-time ECL credit impaired     | (277)            | -                                | 277                          | -                |
| Purchase of new investments                   | 3,724,671        | 17,297                           | -                            | 3,741,968        |
| Disposals and maturities during the year      | (3,401,756)      | (50,385)                         | (40)                         | (3,452,181)      |
| <b>Balance as at 31 December</b>              | <b>2,422,819</b> | <b>132,878</b>                   | <b>15,277</b>                | <b>2,570,974</b> |

Movement of gross exposure for conventional debt securities at FVOCI is as follows:

|                                               | 31 December 2025 |                                  |                              |                  |
|-----------------------------------------------|------------------|----------------------------------|------------------------------|------------------|
|                                               | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total            |
| Opening balance at 1 January                  | 588,728          | 984                              | -                            | <b>589,712</b>   |
| Transfer to life-time ECL not credit impaired | -                | -                                | -                            | -                |
| Purchase of new investments                   | 282,079          | -                                | -                            | <b>282,079</b>   |
| Disposals and maturities during the year      | (251,094)        | (984)                            | -                            | <b>(252,078)</b> |
| <b>Balance as at 31 December</b>              | <b>619,713</b>   | <b>-</b>                         | <b>-</b>                     | <b>619,713</b>   |

|                                               | 31 December 2024 |                                  |                              |                |
|-----------------------------------------------|------------------|----------------------------------|------------------------------|----------------|
|                                               | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total          |
| Opening balance at 1 January                  | 628,312          | 23,903                           | -                            | 652,215        |
| Transfer to life-time ECL not credit impaired | (997)            | 997                              | -                            | -              |
| Purchase of new investments                   | 305,331          | -                                | -                            | 305,331        |
| Disposals and maturities during the year      | (343,918)        | (23,916)                         | -                            | (367,834)      |
| <b>Balance as at 31 December</b>              | <b>588,728</b>   | <b>984</b>                       | <b>-</b>                     | <b>589,712</b> |

Notes to the consolidated financial statements

For the year ended 31 december 2025

6. INVESTMENTS (continued)

An analysis of changes in expected credit losses of conventional debt securities measured at FVOCI, is as follows:

|                                                | 31 December 2025 |                                  |                              |          |
|------------------------------------------------|------------------|----------------------------------|------------------------------|----------|
|                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total    |
| Opening allowance at 1 January                 | 1,112            | 3,893                            | 15,277                       | 20,282   |
| Transfer to life-time ECL, not credit impaired | 246              | (246)                            | -                            | -        |
| Transfer to life-time ECL, credit impaired     | -                | -                                | (13,460)                     | (13,460) |
| Net charge / (reversal) for the year           | 4,910            | (3,647)                          | (1,817)                      | (554)    |
| Balance as at 31 December                      | 6,268            | -                                | -                            | 6,268    |

|                                                | 31 December 2024 |                                  |                              |        |
|------------------------------------------------|------------------|----------------------------------|------------------------------|--------|
|                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total  |
| Opening allowance at 1 January                 | 497              | 4,294                            | 9,024                        | 13,815 |
| Transfer to life-time ECL, not credit impaired | (213)            | 213                              | -                            | -      |
| Transfer to life-time ECL, credit impaired     | (277)            | -                                | 277                          | -      |
| Net charge for the year                        | 1,105            | (614)                            | 5,976                        | 6,467  |
| Balance as at 31 December                      | 1,112            | 3,893                            | 15,277                       | 20,282 |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 6. INVESTMENTS (continued)

An analysis of changes in expected credit losses of Islamic debt securities measured at FVOCI, is as follows:

|                                            | 31 December 2025 |                                  |                              |              |
|--------------------------------------------|------------------|----------------------------------|------------------------------|--------------|
|                                            | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total        |
| Opening allowance at 1 January             | 614              | 17                               | -                            | 631          |
| Transfer to 12-month ECL                   | -                | -                                | -                            | -            |
| Transfer to life-time ECL, credit impaired | -                | -                                | -                            | -            |
| Net charge / (reversal) for the year       | 1,252            | (17)                             | -                            | 1,235        |
| <b>Balance as at 31 December</b>           | <b>1,866</b>     | <b>-</b>                         | <b>-</b>                     | <b>1,866</b> |

|                                            | 31 December 2024 |                                  |                              |            |
|--------------------------------------------|------------------|----------------------------------|------------------------------|------------|
|                                            | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total      |
| Opening allowance at 1 January             | 315              | 675                              | -                            | 990        |
| Transfer to 12-month ECL                   | -                | -                                | -                            | -          |
| Transfer to life-time ECL, credit impaired | -                | -                                | -                            | -          |
| Net charge / (reversal) for the year       | 299              | (658)                            | -                            | (359)      |
| <b>Balance as at 31 December</b>           | <b>614</b>       | <b>17</b>                        | <b>-</b>                     | <b>631</b> |

#### Investments at FVTPL:

All the investments at FVTPL are classified as performing. Performing investments are those that are expected to generate returns in line with projections.

#### 6 (a) Securities sold under agreements to repurchase:

The Group enters into collateralised borrowing transactions (repurchase agreements) in the ordinary course of its financing activities. Collateral is provided in the form of debt securities at FVOCI. At 31 December 2025, the fair value of debt investment at FVOCI pledged as collateral under repurchase agreements was US\$ 503 million (31 December 2024: US\$ 493 million). These transactions are conducted under the terms that are usual and customary to standard securities borrowings and lending activities. The increase in the amount of debt securities used as collateral under repurchase agreements is primarily driven by the Group's financing needs.

Notes to the consolidated financial statements

For the year ended 31 december 2025

7. EQUITY ACCOUNTED INVESTEEES, NET

| 2025                             | GC- 16 JV | Al Khorayef United Holding | Intra Taf Holding | Metito Utilities Limited | Tagaddod | Total   |
|----------------------------------|-----------|----------------------------|-------------------|--------------------------|----------|---------|
| Opening balance at 1 January     | -         | 41,770                     | 20,419            | 34,000                   | -        | 96,189  |
| Purchases                        | -         | -                          | -                 | -                        | 20,341   | 20,341  |
| Share of profit for the year     | -         | 5,567                      | 2,477             | 1,160                    | -        | 9,204   |
| Dividends paid during the year   | -         | (2,576)                    | (2,208)           | -                        | -        | (4,784) |
| Change in foreign exchange value | -         | 232                        | -                 | -                        | -        | 232     |
| Balance as at 31 December        | -         | 44,993                     | 20,688            | 35,160                   | 20,341   | 121,182 |

| 2024                             | GC- 16 JV | Al Khorayef United Holding | Intra Taf Holding | Metito Utilities Limited | Tagaddod | Total   |
|----------------------------------|-----------|----------------------------|-------------------|--------------------------|----------|---------|
| Opening balance at 1 January     | 1,282     | 34,144                     | 19,003            | -                        | -        | 54,429  |
| Purchases                        | -         | -                          | -                 | 34,000                   | -        | 34,000  |
| Settlement of JV on liquidation  | (1,282)   | -                          | -                 | -                        | -        | (1,282) |
| Share of profit for the year     | -         | 5,528                      | 3,456             | -                        | -        | 8,984   |
| Dividends paid during the year   | -         | -                          | (2,040)           | -                        | -        | (2,040) |
| Change in foreign exchange value | -         | 2,098                      | -                 | -                        | -        | 2,098   |
| Balance as at 31 December        | -         | 41,770                     | 20,419            | 34,000                   | -        | 96,189  |

7.1 During 2024, the parties for GC16- JV issued a discharged, rescission and release agreement on 18 May 2024 for the conclusion of the joint venture agreement.

Notes to the consolidated financial statements

For the year ended 31 december 2025

7. EQUITY ACCOUNTED INVESTEEES, NET  
(continued)

Below are the equity accounted investees as at 31 December 2025 and 31 December 2024;

| Name                       | Country              | 31 December 2025 | 31 December 2024 | % holding        |                  | Nature of business                                     |
|----------------------------|----------------------|------------------|------------------|------------------|------------------|--------------------------------------------------------|
|                            |                      |                  |                  | 31 December 2025 | 31 December 2024 |                                                        |
| Al Khorayef United Holding | State of Kuwait      | 44,993           | 41,770           | 24               | 24               | Oil and gas services and facilities management company |
| Intra Taf Holding          | Luxembourg           | 20,688           | 20,419           | 40               | 40               | Holding and management company                         |
| Metito Utilities Limited   | United Arab Emirates | 35,160           | 34,000           | 40               | 40               | Water utilities company                                |
| Tagaddod                   | Egypt                | 20,341           | -                | 33               | -                | Waste management company                               |

The summarized financial information below represents the latest financial information available for the investees:

| Investee Companies latest Financial Information |                |                    |              |                     |                         |                   |                |                       |
|-------------------------------------------------|----------------|--------------------|--------------|---------------------|-------------------------|-------------------|----------------|-----------------------|
| Name                                            | Current Assets | Non-current Assets | Total Assets | Current Liabilities | Non-current Liabilities | Total Liabilities | Total Revenues | Total Income / (Loss) |
| Al Khorayef United Holding                      | 149,916        | 88,728             | 238,644      | 40,473              | 19,484                  | 59,957            | 182,224        | 30,135                |
| Intra Taf Holding                               | 189            | 20,955             | 21,144       | 27                  | -                       | 27                | -              | 6,062                 |
| Metito Utilities Limited                        | 75,852         | 130,704            | 206,556      | 17,068              | 40,962                  | 58,030            | 29,881         | 3,519                 |
| Tagaddod                                        | 23,162         | 1,049              | 24,211       | 4,758               | -                       | 4,758             | 106,279        | (2,277)               |

Notes to the consolidated financial statements

For the year ended 31 december 2025

8. PROPERTY, EQUIPMENT AND RIGHT OF USE ASSETS

Below are the equity accounted investees as at 31 December 2025 and 31 December 2024;

|                     | Land    | Buildings | Right of Use Assets (note 23) | Fixtures, Computer & Equipment | Capital work in progress | Total    |
|---------------------|---------|-----------|-------------------------------|--------------------------------|--------------------------|----------|
| Cost                |         |           |                               |                                |                          |          |
| At 1 January 2024   | 4,004   | 40,167    | 23,567                        | 24,683                         | 5,856                    | 98,277   |
| Additions           | -       | -         | -                             | 2,536                          | 169                      | 2,705    |
| Transfers           | -       | 5,081     | -                             | -                              | (5,081)                  | -        |
| Disposals           | (4,004) | (38,846)  | (21)                          | (17,889)                       | -                        | (60,760) |
| At 1 January 2025   | -       | 6,402     | 23,546                        | 9,330                          | 944                      | 40,222   |
| Additions           | -       | -         | -                             | 1,632                          | 589                      | 2,221    |
| Transfers           | -       | (6,402)   | -                             | 7,346                          | (944)                    | -        |
| Adjustment          | -       | -         | (662)                         | -                              | -                        | (662)    |
| Disposals           | -       | -         | -                             | (193)                          | -                        | (193)    |
| At 31 December 2025 | -       | -         | 22,884                        | 18,115                         | 589                      | 41,588   |

|                             | Land | Buildings | Right of Use Assets (note 23) | Fixtures, Computer & Equipment | Capital work in progress | Total    |
|-----------------------------|------|-----------|-------------------------------|--------------------------------|--------------------------|----------|
| Depreciation and impairment |      |           |                               |                                |                          |          |
| At 1 January 2024           | -    | 39,499    | 1,110                         | 23,821                         | -                        | 64,430   |
| Additions                   | -    | 682       | 2,443                         | 1,394                          | -                        | 4,519    |
| Transfers                   | -    | -         | -                             | -                              | -                        | -        |
| Disposals                   | -    | (38,228)  | (21)                          | (20,488)                       | -                        | (58,737) |
| At 1 January 2025           | -    | 1,953     | 3,532                         | 4,727                          | -                        | 10,212   |
| Additions                   | -    | -         | 2,363                         | 2,503                          | -                        | 4,866    |
| Transfers                   | -    | (1,953)   | -                             | 1,953                          | -                        | -        |
| Adjustment                  | -    | -         | (147)                         | -                              | -                        | (147)    |
| Disposals                   | -    | -         | -                             | (157)                          | -                        | (157)    |
| At 31 December 2025         | -    | -         | 5,748                         | 9,026                          | -                        | 14,774   |
| Carrying Amount             |      |           |                               |                                |                          |          |
| At 31 December 2025         | -    | -         | 17,136                        | 9,089                          | 589                      | 26,814   |
| At 31 December 2024         | -    | 4,449     | 20,014                        | 4,603                          | 944                      | 30,010   |

Right-of-use asset relates to the Group agreement for a period of 10 years (depreciation period) for Riyadh head office operation in the Kingdom of Saudi Arabia. Fixtures and fittings have been reclassified from the Buildings category to Fixtures, Computer & Equipment category.

During October 2024, the Group successfully sold the old Head office in Dammam, Kingdom of Saudi Arabia classified as asset held for sale with net proceeds of US \$ 42.7 million and resulted in a gain of US \$ 26.1 million.

Notes to the consolidated financial statements

For the year ended 31 december 2025

9. OTHER ASSETS

|                                        | 2025    | 2024    |
|----------------------------------------|---------|---------|
| Interest receivables                   | 167,163 | 107,517 |
| Other receivables and prepayments, net | 7,934   | 1,835   |
| Employee loans and advances            | 864     | 1,035   |
| Dividends receivable                   | 244     | 501     |
|                                        | 176,205 | 110,888 |

10. DEPOSITS

|                            | 2025    | 2024    |
|----------------------------|---------|---------|
| Deposits from banks        | 199,531 | 492,000 |
| Deposits from corporates   | 92,624  | 122,513 |
| Deposits from shareholders | 164,873 | 158,142 |
|                            | 457,028 | 772,655 |

11. TERM FINANCING

Movement of term financing during the year is as follow:

|                           | 2025      | 2024      |
|---------------------------|-----------|-----------|
| Balance as at 1 January   | 1,450,000 | 950,000   |
| Proceeds during the year  | 600,000   | 500,000   |
| Payments during the year  | (200,000) | -         |
| Balance as at 31 December | 1,850,000 | 1,450,000 |

The Corporation was fully compliant with the above covenants during the year ended 31 December 2025 and year ended 31 December 2024.

12. SUKUK AND BONDS ISSUED

|                          | 2025      | 2024      |
|--------------------------|-----------|-----------|
| Public bond issued *     | 2,860,917 | 3,413,376 |
| Private placement issued | 3,869,421 | 1,159,771 |
|                          | 6,730,338 | 4,573,147 |

\*These sukuk and bonds were issued and listed in Irish Stock Exchange plc trading as Euronext Dublin («Euronext Dublin»).

\*\*These sukuks and bonds were issued and listed in Irish Stock Exchange plc trading as Euronext Dublin («Euronext Dublin») and Taipei Exchange ("TPex").

The bonds issued include Green Bonds of US\$ 1,700 million (31 December 2024: US\$ 1,500 million).

The proceeds from any of the Green Bonds will exclusively be used to finance, refinance and/or invest in whole or in part, new or existing projects under development and/or projects in operation from any of the Eligible Green Categories. All Eligible

Notes to the consolidated financial statements

For the year ended 31 december 2025

12. SUKUK AND BONDS ISSUED (continued)

Green Projects are expected to provide significant environmental benefits towards Climate Change Mitigation while avoiding significant harm to either Climate Change Adaptation, Sustainable Use of Water Resources, the Transition to a Circular Economy, Pollution Prevention and Control and

Biodiversity Preservation. The Group commits to comply with the Green Bond Framework which is in accordance with the International Capital Markets Association (“ICMA”) Green Bond Principles and UN Sustainable Development Goals (“SDGs”).

Movement of sukuks and bonds issued during the year is as follow:

|                                                   | 2025        | 2024      |
|---------------------------------------------------|-------------|-----------|
| Balance at the beginning of the year              | 4,573,147   | 3,672,187 |
| Proceeds during the year                          | 3,185,936   | 1,572,008 |
| Repayments during the year                        | (1,225,000) | (894,132) |
| Foreign currency translation and other adjustment | 196,255     | 223,084   |
| Balance at the end of the year                    | 6,730,338   | 4,573,147 |

13. COMMITMENTS AND GUARANTEES

|                                                     | 2025      | 2024      |
|-----------------------------------------------------|-----------|-----------|
| Commitments to underwrite unfunded and funded loans | 2,131,699 | 2,106,362 |
| Letters of credit                                   | 1,073     | 260,917   |
| Letters of guarantee                                | 301,131   | 372,591   |
| Expected credit losses                              | (25,938)  | (13,778)  |
|                                                     | 2,407,965 | 2,726,092 |
| Commitments to subscribe capital investments        | 509,468   | 192,023   |
| Other commitments                                   | 1,733     | 2,056     |
|                                                     | 2,919,166 | 2,920,171 |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 13. COMMITMENTS AND GUARANTEES

(continued)

Irrevocable commitments to extend credit represent a commitment / guarantee of the Group issued to local exporters, to honour or negotiate LC's issued to the exporters. The contractual maturity structure of the Group's commitments and guarantees as of 31 December 2025 and 31 December 2024 is as follows:

|                                              | Within 3 months | 3-12 months    | 1-5 years        | Over 5 years     | Total            |
|----------------------------------------------|-----------------|----------------|------------------|------------------|------------------|
| <b>2025</b>                                  |                 |                |                  |                  |                  |
| Commitments to underwrite and fund loans     | 22,689          | 266,719        | 596,534          | 1,245,757        | <b>2,131,699</b> |
| Letters of credit                            | 1,073           | -              | -                | -                | <b>1,073</b>     |
| Letters of guarantee                         | 35,553          | 126,533        | 136,660          | 2,385            | <b>301,131</b>   |
| Commitments to subscribe capital investments | -               | -              | 509,468          | -                | <b>509,468</b>   |
| Other commitments                            | -               | 1,733          | -                | -                | <b>1,733</b>     |
| <b>Total</b>                                 | <b>59,315</b>   | <b>394,985</b> | <b>1,242,662</b> | <b>1,248,142</b> | <b>2,945,104</b> |
| <b>2024</b>                                  |                 |                |                  |                  |                  |
| Commitments to underwrite and fund loans     | 25,000          | 375,165        | 607,049          | 1,099,148        | 2,106,362        |
| Letters of credit                            | 146,649         | 61,418         | 52,850           | -                | 260,917          |
| Letters of guarantee                         | 25,376          | 147,314        | 167,420          | 32,481           | 372,591          |
| Commitments to subscribe capital investments | -               | -              | 192,023          | -                | 192,023          |
| Other commitments                            | -               | 2,056          | -                | -                | 2,056            |
| <b>Total</b>                                 | <b>197,025</b>  | <b>585,953</b> | <b>1,019,342</b> | <b>1,131,629</b> | <b>2,933,949</b> |

The following table shows reconciliations from the opening to the closing balance of the gross exposure of credit commitments and contingencies:

|                                                                | 31 December 2025 |                                  |                              |                      |
|----------------------------------------------------------------|------------------|----------------------------------|------------------------------|----------------------|
|                                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total Gross Exposure |
| Opening balance at 1 January                                   | 2,447,132        | 292,738                          | -                            | <b>2,739,870</b>     |
| Transfer to life-time ECL, not credit impaired                 | 292,738          | (260,256)                        | -                            | <b>32,482</b>        |
| Net commitments – issued / expired and matured during the year | (338,449)        | -                                | -                            | <b>(338,449)</b>     |
| <b>Balance as at 31 December</b>                               | <b>2,401,421</b> | <b>32,482</b>                    | <b>-</b>                     | <b>2,433,903</b>     |
|                                                                | 31 December 2024 |                                  |                              |                      |
|                                                                | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total Gross Exposure |
| Opening balance at 1 January                                   | 1,851,878        | 462,762                          | -                            | 2,314,640            |
| Transfer to life-time ECL, not credit impaired                 | (176,587)        | 176,587                          | -                            | -                    |
| Net commitments – issued / expired and matured during the year | 771,841          | (346,611)                        | -                            | 425,230              |
| <b>Balance as at 31 December</b>                               | <b>2,447,132</b> | <b>292,738</b>                   | <b>-</b>                     | <b>2,739,870</b>     |

Notes to the consolidated financial statements

For the year ended 31 december 2025

13. COMMITMENTS AND GUARANTEES  
(continued)

The movement of expected credit losses related to commitments and guarantees is as below:

|                                                    | 31 December 2025 |                                  |                              |         |
|----------------------------------------------------|------------------|----------------------------------|------------------------------|---------|
|                                                    | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total   |
| Opening allowance at 1 January                     | 3,238            | 10,540                           | -                            | 13,778  |
| Transfer to life-time ECL, not credit impaired     | 10,540           | (10,540)                         | -                            | -       |
| ECL on newly originated commitments and guarantees | 18,212           | -                                | -                            | 18,212  |
| Net reversal for the year                          | (6,052)          | -                                | -                            | (6,052) |
| Balance as at 31 December                          | 25,938           | -                                | -                            | 25,938  |

|                                                    | 31 December 2024 |                                  |                              |         |
|----------------------------------------------------|------------------|----------------------------------|------------------------------|---------|
|                                                    | 12-month ECL     | Lifetime ECL not credit impaired | Lifetime ECL credit impaired | Total   |
| Opening allowance at 1 January 2024                | 1,796            | 11,971                           | -                            | 13,767  |
| Transfer to life-time ECL, not credit impaired     | (3,283)          | 3,283                            | -                            | -       |
| ECL on newly originated commitments and guarantees | 705              | 3,030                            | -                            | 3,735   |
| Net (reversal) / charge for the year               | 4,020            | (7,744)                          | -                            | (3,724) |
| Balance as at 31 December 2024                     | 3,238            | 10,540                           | -                            | 13,778  |

As at 31 December 2025, there were no new significant legal proceedings outstanding against the Group with no previous provided provisions, and therefore, no provision has been made in these consolidated financial statements.

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 14. OTHER LIABILITIES

|                                                                           | 2025    | 2024    |
|---------------------------------------------------------------------------|---------|---------|
| Interest payable                                                          | 123,388 | 88,845  |
| Accrued expenses                                                          | 28,346  | 22,987  |
| Other payables                                                            | 27,569  | 21,834  |
| Expected credit losses for commitments and financial guarantees (note 26) | 25,938  | 13,778  |
| Lease liabilities (note 23)                                               | 19,670  | 20,933  |
| End of service benefits (note 14.1)                                       | 9,182   | 9,896   |
| Dividend payable to shareholders                                          | 5,492   | 22,162  |
| Treasury related payables                                                 | 4,472   | 1,296   |
| Call account liability                                                    | 4,137   | 147     |
|                                                                           | 248,194 | 201,878 |

#### 14.1 End of service benefits

General Description:

The Group operates an end of service benefit plan for its employees based on the prevailing Saudi Labour Laws. Accruals are made in accordance with the actuarial valuation under projected unit credit method while the benefit payments obligation is discharged as and when it falls due.

The amounts recognized in the consolidated statement of financial position and movement in the obligation during the year based on its present value are as follows:

|                                          | 2025         | 2024    |
|------------------------------------------|--------------|---------|
| <b>Balance as at 1 January</b>           | <b>9,896</b> | 9,650   |
| Current service cost charge for the year | 1,586        | 1,615   |
| Finance cost                             | 477          | 51      |
| Benefits paid                            | (2,094)      | (1,283) |
| Re-measurements (gain)                   | (683)        | (137)   |
| <b>Balance as at 31 December</b>         | <b>9,182</b> | 9,896   |

Re-measurement recognised in consolidated other comprehensive income:

|                                   | 2025  | 2024  |
|-----------------------------------|-------|-------|
| Changes in experience assumptions | (600) | 184   |
| Changes in financial assumptions  | (83)  | (420) |
|                                   | (683) | (236) |

Notes to the consolidated financial statements

For the year ended 31 december 2025

14. OTHER LIABILITIES (continued)

Principal actuarial assumptions used in estimating the end of service benefit plan included:

|                                  | 2025       | 2024       |
|----------------------------------|------------|------------|
| Discount rate                    | 5.40%      | 4.55%      |
| Expected rate of salary increase | 6.3%       | 6.7%       |
| Withdrawal rate                  | 16%        | 10%        |
| Average duration                 | 7.53 years | 7.13 years |
| Normal retirement age            | 60 years   | 60 years   |

The table below illustrates the sensitivity of the end of service benefits plan due to changes in the key assumptions and holding all other variables constant:

|                                  |                      | 2025                  | 2024                  |
|----------------------------------|----------------------|-----------------------|-----------------------|
|                                  | Change in assumption | Increase / (decrease) | Increase / (decrease) |
| Discount rate                    | +/- 1%               | + 809 / (698)         | + 756 / (654)         |
| Expected rate of salary increase | +/- 1%               | + 841 / (741)         | + 789 / (696)         |
| Withdrawal rates                 | +/- 10%              | 5 / (5)               | 47 / (44)             |

The sensitivity analysis presented above may not be representative of the actual change in the end of service benefits liability as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions are correlated.

Expected maturity analysis of undiscounted end of service benefits for the end of service plan is as follows:

|               | 2025   | 2024   |
|---------------|--------|--------|
| Within a year | 2,322  | 3,130  |
| 2-3 years     | 1,322  | 1,317  |
| 4-5 years     | 641    | 574    |
| 6-10 years    | 2,708  | 2,264  |
| Over 11 years | 7,558  | 8,539  |
| Total         | 14,551 | 15,824 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

15. DERIVATIVE FINANCIAL INSTRUMENTS

Fair value hedges

The Group enters into fixed-for-floating-interest-rate swaps to manage the exposure to changes in fair value due to movements in market interest rates on certain fixed rate financial instruments which are not measured at fair value through profit or loss, including debt securities held and issued.

Other derivatives held for risk management

The Group uses derivatives, not designated in qualifying accounting hedge relationship, to manage its exposure to market risks. The Group enters into foreign exchange forward contracts to manage against foreign exchange fluctuations. Fair values of the forward currency contracts are estimated based on the prevailing market rates of interest and forward rates of the related foreign currencies, respectively.

The tables below summarise the positive and negative fair values of derivative financial instruments, together with the notional amounts. The notional amounts, which provide an indication of the volumes of the transactions outstanding at the year-end, do not necessarily reflect the amounts of future cash flows involved. These notional amounts, therefore, are neither indicative of the Group’s exposure to credit risk, which is generally limited to the positive/negative fair value of the derivatives, nor market risk.



Notes to the consolidated financial statements

For the year ended 31 december 2025

15. DERIVATIVE FINANCIAL INSTRUMENTS  
(continued)

| 2025                       | Positive fair value | Negative fair value | Notional amount total | Within 3 months | 3-12 months | 1-5 years | Over than 5 years |
|----------------------------|---------------------|---------------------|-----------------------|-----------------|-------------|-----------|-------------------|
| Held as fair value hedges: |                     |                     |                       |                 |             |           |                   |
| Interest rate swaps        | 125,154             | 45,378              | 7,526,294             | 1,119,982       | 967,100     | 3,811,101 | 1,628,111         |
| Total                      | 125,154             | 45,378              | 7,526,294             | 1,119,982       | 967,100     | 3,811,101 | 1,628,111         |

| 2024                       | Positive fair value | Negative fair value | Notional amount total | Within 3 months | 3-12 months | 1-5 years | Over than 5 years |
|----------------------------|---------------------|---------------------|-----------------------|-----------------|-------------|-----------|-------------------|
| Held as fair value hedges: |                     |                     |                       |                 |             |           |                   |
| Interest rate swaps        | 48,639              | 121,254             | 6,635,458             | 7,000           | 1,226,200   | 4,916,017 | 486,241           |
| Foreign currency           | 890                 | -                   | 19,000                | 19,000          | -           | -         | -                 |
| Total                      | 49,529              | 121,254             | 6,654,458             | 26,000          | 1,226,200   | 4,916,017 | 486,241           |

Notes to the consolidated financial statements

For the year ended 31 december 2025

15. DERIVATIVE FINANCIAL INSTRUMENTS  
(continued)

Hedging instrument by hedged risk

| 2025<br>Hedge risk | Notional<br>amount* | Carrying amount |             | Statement of financial position presentation | Change in fair value** |
|--------------------|---------------------|-----------------|-------------|----------------------------------------------|------------------------|
|                    |                     | Assets          | Liabilities |                                              |                        |
| Interest rate      | 7,526,294           | 125,154         | 45,378      | Positive / Negative fair value of derivative | (3,969)                |
| Total              | 7,526,294           | 125,154         | 45,378      |                                              | (3,969)                |

| 2024<br>Hedge risk | Notional<br>amount* | Carrying amount |             | Statement of financial position presentation | Change in fair value** |
|--------------------|---------------------|-----------------|-------------|----------------------------------------------|------------------------|
|                    |                     | Assets          | Liabilities |                                              |                        |
| Interest rate      | 6,635,458           | 48,639          | 121,254     | Positive / Negative fair value of derivative | (2,062)                |
| Foreign currency   | 19,000              | 890             | -           | Positive / Negative fair value of derivative | 890                    |
| Total              | 6,654,458           | 49,529          | 121,254     |                                              | (1,172)                |

\* The notional contract amounts of derivatives designated in qualifying hedge accounting relationships indicate the nominal value of transactions outstanding at the balance sheet date; they do not represent amounts at risk.

\*\* Used in effectiveness testing; comprising the full fair value change of the hedging instrument.

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 15. DERIVATIVE FINANCIAL INSTRUMENTS

(continued)

Hedged item by hedged risk

| 2025<br>Hedge risk | Carrying amount  |                  | Accumulated fair value<br>hedge adjustment included in<br>carrying amount |              | Statement of financial<br>position presentation | Change in fair value** | Recognised in statement<br>of income |
|--------------------|------------------|------------------|---------------------------------------------------------------------------|--------------|-------------------------------------------------|------------------------|--------------------------------------|
|                    | Assets           | Liabilities      | Assets                                                                    | Liabilities  |                                                 |                        |                                      |
| Interest rate      | 1,057,830        | -                | -                                                                         | 6,912        | Investments                                     | 862                    | -                                    |
| Interest rate      | 105,800          | -                | 7,280                                                                     | -            | Loans and advances                              | (1,459)                | (3,749)                              |
| Interest rate      | -                | 6,365,266        | 79,408                                                                    | -            | Sukuk and bonds issued                          | (775)                  | -                                    |
| <b>Total</b>       | <b>1,163,630</b> | <b>6,365,266</b> | <b>86,688</b>                                                             | <b>6,912</b> |                                                 | <b>(1,372)</b>         | <b>(3,749)</b>                       |

| 2024<br>Hedge risk | Carrying amount  |                  | Accumulated fair value<br>hedge adjustment included in<br>carrying amount |                | Statement of financial<br>position presentation | Change in fair value** | Recognised in statement<br>of income |
|--------------------|------------------|------------------|---------------------------------------------------------------------------|----------------|-------------------------------------------------|------------------------|--------------------------------------|
|                    | Assets           | Liabilities      | Assets                                                                    | Liabilities    |                                                 |                        |                                      |
| Interest rate      | 2,824,810        | -                | 22,166                                                                    | -              | Investments                                     | 17,255                 | -                                    |
| Interest rate      | 105,775          | -                | 10,039                                                                    | -              | Loans and advances                              | 1,979                  | (2,062)                              |
| Interest rate      | -                | 3,900,055        | -                                                                         | 104,625        | Sukuk and bonds issued                          | (13,757)               | -                                    |
| <b>Total</b>       | <b>2,930,585</b> | <b>3,900,055</b> | <b>32,205</b>                                                             | <b>104,625</b> |                                                 | <b>5,477</b>           | <b>(2,062)</b>                       |

\*Presentation in statement of income as other income, net.

\*\*Used in effectiveness assessment; comprising amount attributable to the designated hedged risk that can be a risk component. The hedged item is either the benchmark interest rate risk portion within the fixed rate of the hedged item or the full fixed rate and it is hedged for changes in fair value due to changes in the benchmark interest rate risk. Sources of hedge ineffectiveness may arise from basis risk including but not limited

to the discount rates used for calculating the fair value of derivatives, hedges using instruments with a non-zero fair value and notional and timing differences between the hedged items and hedging instruments.

The contractual maturity analysis of the derivative instruments are included as part of liquidity risk information in note 26.

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 16. NET INTEREST INCOME

|                                                                | 2025           | 2024           |
|----------------------------------------------------------------|----------------|----------------|
| <b>Interest income from</b>                                    |                |                |
| Cash and cash equivalents                                      | 1,373          | 4,112          |
| Placements with banks – Islamic banks                          | 52,918         | 15,009         |
| Placements with banks – Conventional banks                     | 56,121         | 34,523         |
| Debt securities at FVOCI                                       | 128,337        | 157,759        |
| Loans and advances – Islamic banks                             | 76,005         | 76,005         |
| Loans and advances – Conventional banks                        | 317,557        | 317,559        |
| Amortisation of loan participation and upfront fees            | 29,251         | 27,294         |
| <b>Total interest income</b>                                   | <b>661,562</b> | <b>632,261</b> |
| <b>Interest expense on</b>                                     |                |                |
| Deposits from banks – Islamic banks                            | 7,531          | 10             |
| Deposits from banks – Conventional banks                       | 13,704         | 35,280         |
| Securities sold under agreement to repurchase                  | 23,283         | 29,950         |
| Deposits from corporates & shareholders – Islamic institutions | 736            | 774            |
| Deposits from corporates & shareholders – Conventional         | 7,983          | 18,090         |
| Term financing                                                 | 185,839        | 60,188         |
| Sukuk and bonds issued                                         | 189,446        | 270,541        |
| Lease liability                                                | 1,143          | 1,244          |
| <b>Total interest expense</b>                                  | <b>429,665</b> | <b>416,077</b> |
| <b>Net interest income</b>                                     | <b>231,897</b> | <b>216,184</b> |

### 17. DIVIDEND INCOME

|                            | 2025          | 2024          |
|----------------------------|---------------|---------------|
| Equity securities at FVOCI |               |               |
| - Listed                   | 15,502        | 16,645        |
| - Unlisted                 | 49,536        | 37,855        |
|                            | <b>65,038</b> | <b>54,500</b> |

### 18. NET CHANGE IN FAIR VALUE OF FINANCIAL ASSETS AT FVTPL

|                          | 2025         | 2024          |
|--------------------------|--------------|---------------|
| Loan designated at FVTPL | 5,736        | 6,778         |
| Investments at FVTPL     | 1,659        | 35,042        |
|                          | <b>7,395</b> | <b>41,820</b> |

### 19. FEE INCOME

|                                      | 2025          | 2024          |
|--------------------------------------|---------------|---------------|
| Loan servicing and trade finance fee | 17,296        | 13,335        |
|                                      | <b>17,296</b> | <b>13,335</b> |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 20. OTHER (EXPENSE) / INCOME

|                                      | 2025    | 2024    |
|--------------------------------------|---------|---------|
| Foreign exchange gain / (loss), net  | 1,743   | (708)   |
| Net loss from hedge ineffectiveness  | (3,749) | (2,062) |
| Gain from sale of disposal of assets | -       | 26,052  |
| Fund management and custody fees     | (1,619) | (2,954) |
| Others                               | (3,553) | (2,425) |
|                                      | (7,178) | 17,903  |

### 21. OPERATING EXPENSES

|                                                                | 2025   | 2024   |
|----------------------------------------------------------------|--------|--------|
| Staff cost                                                     | 37,345 | 34,331 |
| End of service benefits                                        | 1,443  | 1,666  |
| Premises costs, including depreciation                         | 7,490  | 6,152  |
| Equipment and communications costs                             | 5,970  | 6,144  |
| Board of directors' remunerations, fees and related committees | 6,108  | 6,094  |
| Consultancy and legal fee                                      | 7,811  | 12,308 |
| Corporate social responsibility (CSR)                          | 203    | 1,017  |
|                                                                | 66,370 | 67,712 |

### 22. IMPAIRMENT RELEASE / (LOSS) ON FINANCIAL INSTRUMENTS, NET

|                                           | 2025     | 2024     |
|-------------------------------------------|----------|----------|
| Placements with banks                     | (4,384)  | (44)     |
| Loans and advances (Note 5)               | 26,269   | (17,905) |
| Debt securities at FVOCI (Note 6)         | (681)    | (6,108)  |
| Loan commitments and guarantees (Note 13) | (12,160) | (11)     |
|                                           | 9,044    | (24,068) |

### 23. LEASE LIABILITIES AND RIGHT OF USE ASSETS

#### (i) Amounts recognised in the consolidated statement of financial position

The consolidated statement of financial position shows the following amounts relating to leases (net of depreciation):

| Right of use assets                         | 2025    | 2024    |
|---------------------------------------------|---------|---------|
| Carrying amount at the beginning of year    | 20,014  | 22,457  |
| Depreciation charge for the year (note 8)   | (2,363) | (2,443) |
| Adjustments relating to disposal / addition | (515)   | -       |
| Carrying amount at the end of year          | 17,136  | 20,014  |

Right of use assets are included in Property and equipment.

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 23. LEASE LIABILITIES AND RIGHT OF USE ASSETS (continued)

| Lease liabilities                           | 2025    | 2024    |
|---------------------------------------------|---------|---------|
| Carrying amount at the beginning of year    | 20,933  | 22,637  |
| Finance cost                                | 1,143   | 1,244   |
| Lease payments during the year              | (1,475) | (2,948) |
| Adjustments relating to disposal / addition | (931)   | -       |
| Carrying amount at the end of year*         | 19,670  | 20,933  |

\* Lease liabilities are included in the other liabilities

#### (ii) Amounts recognised in the consolidated statement of income

The consolidated statement of income shows the following amounts relating to leases:

|                                                     | 2025  | 2024  |
|-----------------------------------------------------|-------|-------|
| Depreciation charge of right-of-use assets (note 8) | 2,363 | 2,443 |
| Interest expense on lease liabilities               | 1,143 | 1,244 |

#### (iii) Minimum lease payment

The minimum lease payments as at the date of the consolidated statement of financial position are as follows:

|                           | Gross future minimum lease payments | Interest | Present value of minimum lease payments |
|---------------------------|-------------------------------------|----------|-----------------------------------------|
| Less than one year        | 2,886                               | 1,085    | 1,801                                   |
| Between one to five years | 12,288                              | 3,188    | 9,100                                   |
| More than 5 years         | 9,658                               | 889      | 8,769                                   |
|                           | 24,832                              | 5,162    | 19,670                                  |

### 24. APPROPRIATIONS

The following appropriations for the year ended 31 December 2024 were approved by the shareholders on 10 May 2025 and for the year ended 31 December 2025 will be presented to the general assembly for approval.

|               | 2025   | 2024   |
|---------------|--------|--------|
| Legal reserve | 28,238 | 27,000 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

25. RELATED PARTY TRANSACTIONS AND BALANCES

The Corporation’s principal related parties are its associates or affiliate which associates have control or significant influence. Related party balances as of 31 December 2025 and 31 December 2024 was as follows:

|                                                 | Nature of relationship | 2025    | 2024    |
|-------------------------------------------------|------------------------|---------|---------|
| Loans and advances, net of expected credit loss | Affiliates             | 61,314  | 55,356  |
| Commitments, net of expected credit loss        | Affiliates             | 35,612  | 7,025   |
| Equity accounted investees                      | Associates             | 121,182 | 96,189  |
| Interest and fee income                         | Affiliates             | 7,584   | 3,393   |
| expected credit loss charges                    | Affiliates             | (74)    | (1,461) |

For key management personnel transactions refer to the summarized table below:

|                                                          | 2025  | 2024  |
|----------------------------------------------------------|-------|-------|
| Key management salaries and related compensations*       | 4,827 | 6,766 |
| End of service benefits accrued                          | 323   | 2,020 |
| Board of directors’ remunerations and related committees | 6,108 | 6,094 |

\* Key management personnel are those persons, including executive directors, having authority and responsibility for planning, directing and controlling the activities at the Group level.

26. FINANCIAL RISK MANAGEMENT

Financial risk management objectives

The Board of Directors has overall responsibility for the establishment and oversight of the risk management framework. The Board of Directors has established the Risk Management Committee, which is responsible for developing and monitoring risk management policies.

The risk management policies are established to identify and analyse the risks, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Corporation’s activities. The Corporation, through its training as well as management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Board Audit and Risk Committee oversees how management monitors compliance with the Group’s risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Corporation. The Board Audit and Risk Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and

procedures, the results of which are reported to the Board Audit and Risk Committee.

For the year ended 31 December 2025 and 2024, the Group is exposed to credit risk, liquidity risk, market risk, operational risk and capital management risk details relating to which are disclosed below:

a) Credit risk management

Credit risk is the risk that a borrower or counterparty of the Corporation will be unable or unwilling to meet a commitment that it has entered into with the Corporation, causing a financial loss to the Corporation. It arises from the lending, treasury and other activities undertaken by the Corporation. Policies and procedures have been established for the control and monitoring of all such exposures. Credit exposures arise principally in lending activities that lead to loans and advances, and investment activities. There is also credit risk in off consolidated statement of financial position financial instruments, such as commitments.

Proposed loans and investments are subject to detailed due diligence, analysis and appraisal before being reviewed by the Credit and Investments Committee (consisting of the CEO and Senior Managers of the Corporation), which makes

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

appropriate recommendations to the Board of Directors, who have the ultimate authority to sanction commitments. These procedures, plus the fact that most of the loans are sponsored by sovereign and semi sovereign entities limit the Corporation’s exposure to credit risk.

The Corporation faces a credit risk on undrawn commitments because it is potentially exposed to loss in an amount equal to the total unused commitments. However, the eventual loss, if any, will be considerably less than the total unused commitments since most commitments to extend credit are contingent upon borrowers maintaining specified credit standards. All loan commitments, whether drawn or undrawn, are subject to systematic monitoring so that potential problems may be detected early and remedial actions taken.

Treasury activities are controlled by means of a framework of limits and external credit ratings. Dealing in marketable securities is primarily restricted to GCC countries, the United States and major European and Asian stock exchanges. Dealings are only permitted with approved internationally rated banks, brokers and other counterparties. Securities portfolios and investing policies are reviewed from time to time by the Assets and Liabilities Committee (“ALCO”).

Credit risk grades

The Corporation allocates each exposure to a credit risk grade based on a variety of data that is determined to be predictive of the risk of default and applying experienced credit judgement. Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default. These factors vary depending on the nature of the exposure and the type of borrower.

Credit risk grades are defined and calibrated such that the risk of default occurring increases exponentially as the credit risk deteriorates so, for example, the difference in probability of default between credit risk grades 1 and 2 is smaller than the difference between credit risk grades 2 and 3.

Each exposure is allocated to a credit risk grade at initial recognition based on available information about the borrower. Exposures are subject to ongoing monitoring, which may result in an exposure being moved to a different credit risk grade. The monitoring of exposures involves use of the following data:

- Information obtained during periodic review of customer files– e.g. audited financial statements, management accounts, budgets and projections. Examples of areas of particular focus are: gross profit

margins, financial leverage ratios, debt service coverage, compliance with covenants, quality of management, senior management changes;

- Data from credit reference agencies. press articles, changes in external credit ratings;
- Quoted bond and credit default swap (CDS) prices for the borrower where available;
- Actual and expected significant changes in the political, regulatory and technological environment of the borrower or in its business activities;
- Payment record including overdue status; and
- Utilisation of the granted limit.

The Corporation uses credit risk grades as a primary input into the determination of the term structure of the PD for exposure.

The Corporation collects performance and default information about its credit exposure analysed by jurisdiction or region and by type of product and borrower as well as credit risk grading. The information used is based on the internally generated rating model. The internal credit grade system is not intended to replicate external credit grades, but factors used to grade a borrower may be similar, a borrower rated poorly by an external rating agency is typically assigned a lower internal credit

grade. Lower grades are indicative of a higher likelihood of default. Credit ratings are used by the Corporation to decide the maximum lending amount per transaction and to set minimum pricing thresholds.

The Corporation monitors all financial assets that are subject to impairment requirements to assess whether there has been a significant increase in credit risk since initial recognition. If there has been a significant increase in credit risk, the Corporation will measure the loss allowance based on lifetime rather than 12 month ECL.

Amounts arising from ECL – Significant increase in credit risk

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group’s historical experience and expert credit assessment and including forward looking information.

The objective of the assessment is to identify whether a significant increase in credit risk has occurred for an exposure by comparing:

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

- the remaining lifetime probability of default (PD) as at the reporting date; with
- the remaining lifetime PD for this point in time that was estimated at the time of initial recognition of the exposure (adjusted where relevant for changes in prepayment expectations).

The Group classifies its financing into Stage 1, Stage 2 and Stage 3 as described below:

Stage 1 (12 month ECL): When a financing is first recognised, the Group recognises an allowance based on 12 months ECLs. Stage 1 financing also include facilities where the credit risk has improved and the financing has been reclassified from Stage 2.

Stage 2 (Life time ECL not credit impaired): When a financing has shown a significant increase in credit risk ("SICR") since origination, the Group records an allowance for the Lifetime ECL. Stage 2 financing also include facilities, where the credit risk has improved and the financing has been reclassified from Stage 3.

Stage 3 (Lifetime ECL credit impaired): Financing considered credit-impaired. The Group records an allowance for the Lifetime ECL.

Determining whether credit risk has increased significantly

The criteria for determining whether credit risk has increased significantly vary by portfolio and include quantitative changes in PDs and qualitative factors, including a backstop based on delinquency. The credit risk of a particular exposure is deemed to have increased significantly since initial recognition if, based on the Group's quantitative modelling, the remaining lifetime PD is determined to have increased by more than a predetermined percentage / range.

The remaining Lifetime PD at the reporting date has increased, compared to the residual lifetime PD expected at the reporting date when the exposure was first recognised, so that it exceeds the relevant threshold per the table below:

| Lifetime PD band at initial recognition<br>Ranges of PD                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Increase in lifetime PD at reporting date<br>which is considered significant                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ≤ 0.03%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 17bps                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| > 0.03% and ≤0.14%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 6bps                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| > 0.14% and ≤0.2%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 1bps                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Using its expert credit judgment and, where possible, relevant historical experience, the Group may determine that an exposure has undergone a significant increase in credit risk based on qualitative indicators that it considers are indicative of such and whose effect may not otherwise be fully reflected in its quantitative analysis on a timely basis. Significant increase in credit risk is also evaluated based on the credit monitoring framework, including decrease in internal rating and macroeconomic factors and is subject to management overrides. | adverse change in operating results of the borrower <ul style="list-style-type: none"><li>Early signs of cashflow/liquidity problems such as delay in servicing of loans.</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| For loans and advances and investment portfolio, if the borrower is on the watchlist and/or the instrument meets one or more of the following criteria: <ul style="list-style-type: none"><li>Significant increase in credit spread</li><li>Significant adverse changes in business, financial and/or economic condition in which the borrower operates</li><li>Actual or expected significant</li></ul>                                                                                                                                                                  | The assessment of SICR incorporates forward-looking information and is performed on a quarterly basis at a portfolio level for all loans and advances held by the Group/ In relation to investment portfolio, where a Watchlist is used to monitor credit risk, this assessment is performed at the counterparty level and on a periodic basis. The criteria used to identify SICR are monitored and reviewed periodically for appropriateness by the Credit Risk Committee.<br><br>The Corporation monitors the effectiveness of the criteria used to identify significant increases in credit risk by regular reviews to confirm that: <ul style="list-style-type: none"><li>the criteria are capable of identifying significant increases in credit risk before an exposure is in default; and</li></ul> |

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

- the criteria do not align with the point in time when an asset becomes 30 days past due;

Generating the term structure of PD

Credit risk grades are a primary input into the determination of the term structure of PD for exposures. The Corporation collects performance and default information about its credit risk exposures analysed by jurisdiction or region and by type of product and borrower as well as by credit risk grading.

The Corporation employs statistical models to analyse the data collected and generate estimates of the remaining lifetime PD of exposures and how these are expected to change as a result of the passage of time.

This analysis includes the identification and calibration of relationships between changes in default rates and changes in key macro-economic factors, as well as in-depth analysis of the impact of certain other factors (e.g. forbearance experience and geopolitical situation) on the risk of default. For most exposures, key macro-economic indicators include GDP growth (refer economic indicators below).

The Corporation has identified and documented key drivers of credit risk and credit losses for each portfolio

of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses. The economic scenarios used the key indicators for the selected countries such as the interest rates and the GDP growth.

Incorporation of forward-looking information

The Corporation incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL. Based on advice from the ALCO and economic experts and consideration of a variety of external actual and forecast information, the Group formulates a ‘base case’ view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios. The Corporation then uses these forecasts to adjust its estimates of PDs. This process involves developing two or more additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by independent external agencies.

The base case represents a most-likely outcome and provides the best estimate view of the economy.

The other scenarios represent more optimistic (upside or improved) and more pessimistic (downside or stressed) outcomes. Periodically, the Group carries out stress testing of more extreme shocks to calibrate its determination of these other

representative scenarios. Considering that major loans and advances exposure of the Group is relating to energy sector, therefore, the economic scenarios used as at 31 December 2024 included the following ranges of key indicators for selected countries:

| Economic indicators                                                                                     | 31 December 2025                                        | 31 December 2024                                        |
|---------------------------------------------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|
| Oil prices, CPI, GDP growth, Real interest rate and Central Govt. revenue and Central Govt. expenditure | Improved case 10%<br>Base case 60%<br>Stressed case 30% | Improved case 10%<br>Base case 60%<br>Stressed case 30% |

Sensitivity of ECL allowance

Given current economic conditions and the judgment applied to factors used in determining the expected default of loans and advances in future periods, expected credit losses reported by the Group should be considered as a best estimate within a range of possible estimates.

Due to impracticability to disclose the extend of the possible effects of an assumption or another source of estimation uncertainty at the end of the reporting period. The Group within reasonably possibility, on the basis of existing knowledge, that outcomes within the next financial year might be different from the current assumption and could require a material adjustment to the carrying amount of the asset affected.

The following table sets out information about credit quality of financial assets measured at amortised cost and debt investment securities at FVOCI. For loan commitments and financial guarantee contracts, the amounts in the table represents the amounts committed or guaranteed respectively. In addition, the Group also uses external ratings from major rating agencies where available.

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

i. Placements with banks at amortised cost

|                 | Stage 1   | Stage 2 | Stage 3 | Total     |
|-----------------|-----------|---------|---------|-----------|
| 2025            |           |         |         |           |
| AAA to AA       | 201,824   | -       | -       | 201,824   |
| A               | 937,644   | -       | -       | 937,644   |
| BBB             | 25,000    | -       | -       | 25,000    |
| BB to B         | -         | -       | -       | -         |
| Gross amount    | 1,164,468 | -       | -       | 1,164,468 |
| ECL Allowance   | (4,462)   | -       | -       | (4,462)   |
| Carrying Amount | 1,160,006 | -       | -       | 1,160,006 |
| 2024            |           |         |         |           |
| AAA to AA       | 150,000   | -       | -       | 150,000   |
| A               | 154,997   | -       | -       | 154,997   |
| BBB             | -         | -       | -       | -         |
| BB to B         | -         | -       | -       | -         |
| Gross amount    | 304,997   | -       | -       | 304,997   |
| ECL Allowance   | (78)      | -       | -       | (78)      |
| Carrying Amount | 304,919   | -       | -       | 304,919   |

ii. Investments in debt securities at measured at FVOCI

|                 | Stage 1   | Stage 2 | Stage 3 | Total     |
|-----------------|-----------|---------|---------|-----------|
| 2025            |           |         |         |           |
| AAA to AA       | 2,523,998 | -       | -       | 2,523,998 |
| A               | 1,051,659 | -       | -       | 1,051,659 |
| BBB             | 361,967   | -       | -       | 361,967   |
| BB to B         | 109,663   | -       | -       | 109,663   |
| Carrying Amount | 4,047,287 | -       | -       | 4,047,287 |
| 2024            |           |         |         |           |
| AAA to AA       | 1,449,592 | -       | -       | 1,449,592 |
| A               | 1,204,936 | -       | -       | 1,204,936 |
| BBB             | 357,019   | -       | -       | 357,019   |
| BB to B         | -         | 133,862 | 15,277  | 149,139   |
| Carrying Amount | 3,011,547 | 133,862 | 15,277  | 3,160,686 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

iii. Loans and advances at amortised cost

|                 | Stage 1   | Stage 2   | Stage 3  | Total     |
|-----------------|-----------|-----------|----------|-----------|
| 2025            |           |           |          |           |
| AAA to AA       | 466,896   | -         | -        | 466,896   |
| A               | 2,433,829 | -         | -        | 2,433,829 |
| BBB             | 1,875,860 | 1,313     | -        | 1,877,173 |
| BB to C         | 1,323,827 | 47,448    | -        | 1,371,275 |
| D               | -         | -         | 13,464   | 13,464    |
| Gross amount    | 6,100,412 | 48,761    | 13,464   | 6,162,637 |
| ECL Allowance   | (59,435)  | (16,101)  | (13,464) | (89,000)  |
| Carrying Amount | 6,040,977 | 32,660    | -        | 6,073,637 |
| 2024            |           |           |          |           |
| AAA to AA       | 503,874   | -         | -        | 503,874   |
| A               | 2,122,397 | -         | -        | 2,122,397 |
| BBB             | 1,992,236 | 101,285   | -        | 2,093,521 |
| BB to C         | -         | 980,250   | -        | 980,250   |
| D               | -         | -         | 26,360   | 26,360    |
| Gross amount    | 4,618,507 | 1,081,535 | 26,360   | 5,726,402 |
| ECL Allowance   | (11,571)  | (77,338)  | (26,360) | (115,269) |
| Carrying Amount | 4,606,936 | 1,004,197 | -        | 5,611,133 |

iv. Loans commitments and guarantees

|                 | Stage 1   | Stage 2  | Stage 3 | Total     |
|-----------------|-----------|----------|---------|-----------|
| 2025            |           |          |         |           |
| AAA to AA       | 6,589     | -        | -       | 6,589     |
| A               | 1,035,126 | -        | -       | 1,035,126 |
| BBB             | 1,216,655 | -        | -       | 1,216,655 |
| BB to C         | 143,051   | 32,482   | -       | 175,533   |
| Gross amount    | 2,401,421 | 32,482   | -       | 2,433,903 |
| ECL Allowance   | (18,212)  | (7,726)  | -       | (25,938)  |
| Carrying Amount | 2,383,209 | 24,756   | -       | 2,407,965 |
| 2024            |           |          |         |           |
| AAA to AA       | 106,583   | -        | -       | 106,583   |
| A               | 922,346   | -        | -       | 922,346   |
| BBB             | 1,418,204 | -        | -       | 1,418,204 |
| BB to C         | -         | 292,737  | -       | 292,737   |
| Gross amount    | 2,447,133 | 292,737  | -       | 2,739,870 |
| ECL Allowance   | (3,238)   | (10,540) | -       | (13,778)  |
| Carrying Amount | 2,443,895 | 282,197  | -       | 2,726,092 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

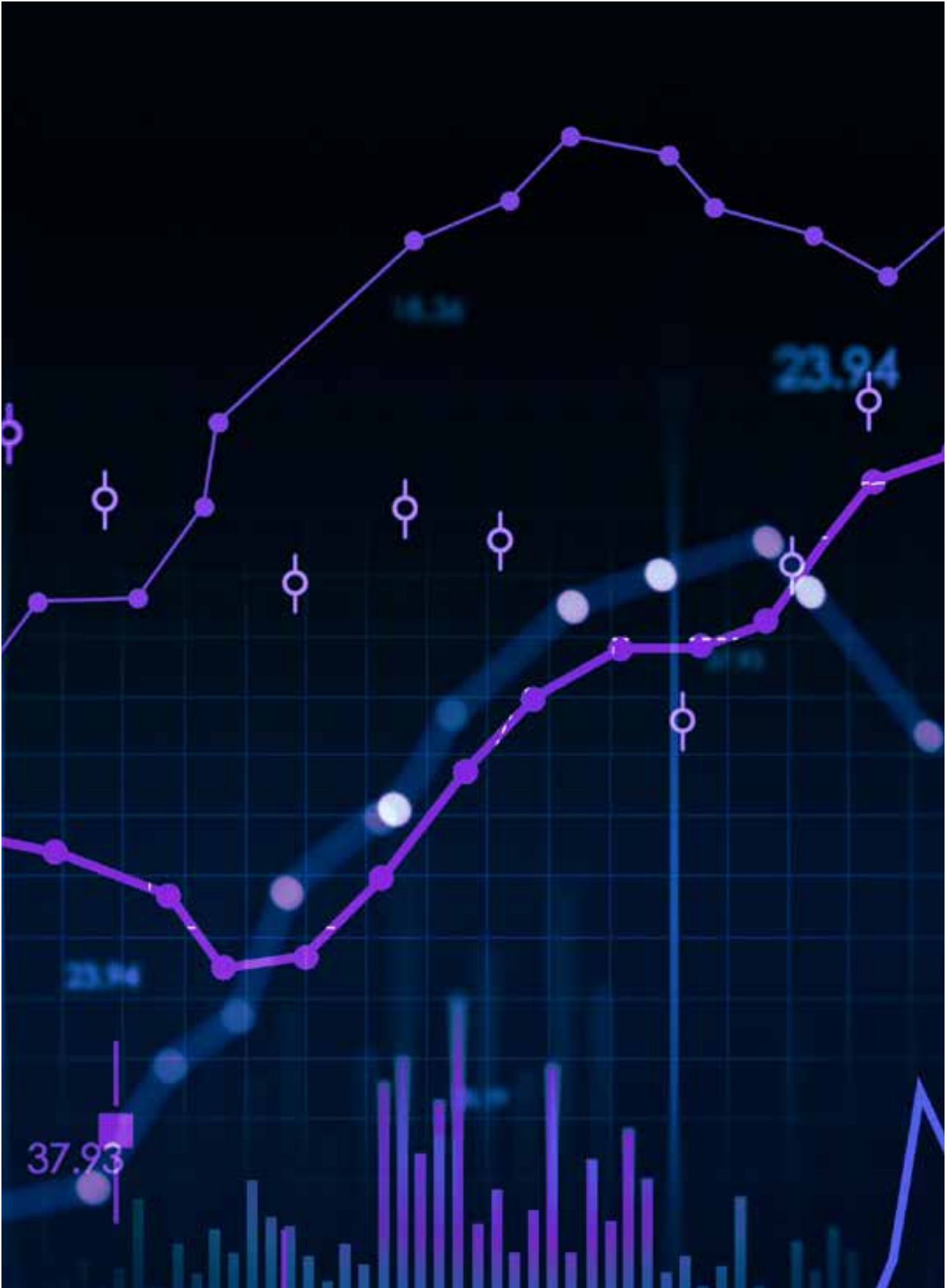
26. FINANCIAL RISK MANAGEMENT (continued)

Climate-related risk

Climate-Related Risk refers to the potential negative impacts of Climate Change on an organization. It includes the potential for adverse effects on lives, livelihoods, health status, economic, social, and cultural assets, services (including environmental), and infrastructure due to climate change. Other than as disclosed in note 3 (n) of these consolidated financial statements, management believes the Group has limited exposure to climate related risk.

Concentration risk

Concentration of risk arises when several counterparties are engaged in similar business activities, or activities in the same geographic region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political, or other conditions. Concentration risk indicates the relative sensitivity of the Group’s performance to developments affecting a particular industry or geographical location. The Group seeks to manage its risk exposure through diversification of its activities to ensure that there is no undue concentration of risks with individuals or groups of customers in specific locations or market sectors. The Corporation monitors concentration of credit risk by sector and by geographic location. The Group did not have significant risk concentrations on 31 December 2025 and 31 December 2024. An analysis of concentration of risk at the reporting date is shown below;



Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

The Corporation monitors concentration of credit risk by sector and by geographic location.

|                                        | Loans and advances (note 5) |           | Placements with banks (note 4) |         | Debt securities at FVOCI (note 6) |           |
|----------------------------------------|-----------------------------|-----------|--------------------------------|---------|-----------------------------------|-----------|
|                                        | 2025                        | 2024      | 2025                           | 2024    | 2025                              | 2024      |
| Concentration of credit risk by sector |                             |           |                                |         |                                   |           |
| Energy                                 | 2,613,011                   | 2,566,369 | -                              | -       | 161,512                           | 276,685   |
| Materials                              | 773,379                     | 714,013   | -                              | -       | 43,440                            | 26,410    |
| Financials and Sovereign               | -                           | -         | 1,160,006                      | 304,919 | 3,713,715                         | 2,641,381 |
| Utilities                              | 2,411,060                   | 2,099,839 | -                              | -       | 42,339                            | 99,170    |
| Industrials                            | 227,670                     | 182,601   | -                              | -       | 86,281                            | 117,040   |
| Carrying amount at 31 December         | 6,025,120                   | 5,562,822 | 1,160,006                      | 304,919 | 4,047,287                         | 3,160,686 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

|                                          | Loans and advances (note 5) |           | Placements with banks (note 4) |         | Debt securities at FVOCI (note 6) |           |
|------------------------------------------|-----------------------------|-----------|--------------------------------|---------|-----------------------------------|-----------|
|                                          | 2025                        | 2024      | 2025                           | 2024    | 2025                              | 2024      |
| Concentration of credit risk by location |                             |           |                                |         |                                   |           |
| Kingdom of Saudi Arabia                  | 2,407,433                   | 2,048,069 | 1,073,335                      | 157,818 | 439,794                           | 496,442   |
| State of Qatar                           | 415,467                     | 477,287   | -                              | 30,000  | 101,848                           | 63,699    |
| Other Gulf Cooperation Council states    | 1,845,666                   | 1,847,172 | 25,000                         | 31,500  | 532,914                           | 574,436   |
| Egypt and North Africa                   | 256,055                     | 258,830   | -                              | -       | 22,612                            | 9,958     |
| Total Arab World                         | 4,924,621                   | 4,631,358 | 1,098,335                      | 219,318 | 1,097,168                         | 1,144,535 |
| Europe                                   | 381,607                     | 314,043   | 61,671                         | 85,601  | 184,342                           | 233,633   |
| Asia and Oceania                         | 347,659                     | 449,431   | -                              | -       | 104,504                           | 466,795   |
| United States                            | 351,353                     | 167,990   | -                              | -       | 2,216,892                         | 1,315,723 |
| Other North & South Americas             | 19,880                      | -         | -                              | -       | 444,381                           | -         |
| Carrying amount at 31 December           | 6,025,120                   | 5,562,822 | 1,160,006                      | 304,919 | 4,047,287                         | 3,160,686 |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 26. FINANCIAL RISK MANAGEMENT (continued)

The industry distribution of the Group's assets and liabilities was as follows:

|                                                        | 2025              | 2024              |
|--------------------------------------------------------|-------------------|-------------------|
| <b>ASSETS</b>                                          |                   |                   |
| Energy                                                 | 3,111,154         | 2,998,734         |
| Materials                                              | 1,442,342         | 832,831           |
| Financials & Sovereign Financials                      | 5,992,114         | 4,661,253         |
| Utilities                                              | 2,558,079         | 2,190,438         |
| Industrials                                            | 313,951           | 234,748           |
| <b>Total assets at 31 December</b>                     | <b>13,417,640</b> | <b>10,918,004</b> |
| <b>LIABILITIES AND EQUITY</b>                          |                   |                   |
| Energy                                                 | -                 | 2,660             |
| Financials & Sovereign                                 | 9,776,480         | 7,561,816         |
| Equity                                                 | 3,641,160         | 3,353,528         |
| <b>Total liabilities and equity at 31 December</b>     | <b>13,417,640</b> | <b>10,918,004</b> |
| <b>COMMITMENTS AND GUARANTEES</b>                      |                   |                   |
| Energy                                                 | 1,273,513         | 1,262,358         |
| Materials                                              | 258,945           | 258,945           |
| Financials                                             | 356,634           | 356,634           |
| Utilities                                              | 1,023,530         | 1,023,530         |
| Industrials                                            | 32,482            | 32,482            |
| <b>Total commitments and guarantees at 31 December</b> | <b>2,945,104</b>  | <b>2,933,949</b>  |

The geographical distribution of risk of the Group's assets and liabilities, after taking into account insurance and third-party guarantees, was as follows:

|                                       | 2025              | 2024              |
|---------------------------------------|-------------------|-------------------|
| <b>ASSETS</b>                         |                   |                   |
| Kingdom of Saudi Arabia               | 5,539,460         | 6,674,635         |
| State of Qatar                        | 528,186           | 481,453           |
| Other Gulf Cooperation Council states | 2,624,930         | 2,287,506         |
| Egypt and North Africa                | 415,045           | 376,268           |
| <b>Total Arab world</b>               | <b>9,107,621</b>  | <b>9,819,862</b>  |
| Europe                                | 814,368           | 458,173           |
| Asia and Oceania                      | 452,163           | 387,768           |
| United States                         | 2,579,227         | 162,298           |
| Other North and South America         | 464,261           | 89,903            |
| <b>Total assets</b>                   | <b>13,417,640</b> | <b>10,918,004</b> |
| <b>LIABILITIES AND EQUITY</b>         |                   |                   |
| Kingdom of Saudi Arabia               | 9,755,026         | 6,391,816         |
| State of Qatar                        | 199,181           | 339,242           |
| Other Gulf Cooperation Council states | 3,168,662         | 2,790,974         |
| Other Middle East states              | 11,646            | 718,717           |
| Egypt and North Africa                | 67,701            | 563,626           |

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

|                                             | 2025              | 2024       |
|---------------------------------------------|-------------------|------------|
| <b>Total Arab world</b>                     | <b>13,202,216</b> | 10,804,375 |
| Europe                                      | <b>49,524</b>     | 105,609    |
| Asia and Oceania                            | <b>144,618</b>    | 2,749      |
| Other North and South America               | <b>21,282</b>     | 5,271      |
| <b>Total liabilities and equity</b>         | <b>13,417,640</b> | 10,918,004 |
| <b>COMMITMENTS AND FINANCIAL GUARANTEES</b> |                   |            |
| Kingdom of Saudi Arabia                     | <b>1,131,475</b>  | 1,120,320  |
| Other Gulf Cooperation Council states       | <b>575,597</b>    | 575,597    |
| Egypt and North Africa                      | <b>282,610</b>    | 282,610    |
| <b>Total Arab world</b>                     | <b>1,989,682</b>  | 1,978,527  |
| Europe                                      | <b>274,851</b>    | 274,851    |
| Asia and Oceania                            | <b>338,707</b>    | 338,707    |
| United States                               | <b>341,864</b>    | 341,864    |
|                                             | <b>2,945,104</b>  | 2,933,949  |

b) Liquidity risk and funding management

Liquidity risk is the risk that the Group will be unable to meet its payment obligations when they fall due under normal and stress circumstances. Liquidity risk can be caused by market disruptions or credit downgrades, which may cause certain sources of funding to be less readily available. To mitigate this risk, management has diversified funding sources in addition to its core issued Sukuk and bonds and term financing, manages assets with liquidity in mind, maintaining an appropriate balance of cash, cash equivalents and readily marketable securities and monitors future cash flows and liquidity on daily basis.

Management monitors the maturity profile to ensure that adequate liquidity is maintained. The weekly liquidity position is monitored, and regular liquidity stress testing is conducted under a variety of scenarios covering both normal and more severe market conditions. All liquidity policies and procedures are subject to review and approval by Asset and Liability Committee (“ALCO”). A summary report, covering the Group and operating subsidiaries, including any exceptions and remedial action taken, is submitted monthly to ALCO. Furthermore, APICORP has a board-approved Contingency Funding Plan (CFP) to define relevant actions and responsibilities should the Corporation

encounter a severe liquidity crisis. The Group should monitor the triggers and early warning indicators for activating the Contingency Funding Plan, along with the associated strategies for addressing liquidity shortfalls.

The Group invests the funds in diversified portfolios of liquid assets, in order to be able to respond quickly and smoothly to unforeseen liquidity requirements. The Treasury Department then provides for an adequate portfolio of short-term liquid assets, largely made up of short-term liquid trading securities and placements with banks, to ensure that sufficient liquidity is maintained within the Group as a whole

Analysis of undiscounted financial liabilities by remaining contractual maturities

The table below summarizes the maturity profile of Group’s financial liabilities on 31 December 2025 and 31 December 2024, based on contractual undiscounted repayment obligations. The table below summarises the maturity profile of the Group’s financial liabilities. The contractual maturities of liabilities have been determined based on the remaining period at the reporting date to the contractual maturity date. The amounts disclosed in the table are the contractual cash flows:

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 26. FINANCIAL RISK MANAGEMENT (continued)

| 2025                                           | Up to<br>3 months | 3 months<br>to 1 year | 1 year<br>to 5 years | 5 years<br>and over | Contractual<br>Outflows | Carrying<br>Value |
|------------------------------------------------|-------------------|-----------------------|----------------------|---------------------|-------------------------|-------------------|
| <b>Liabilities</b>                             |                   |                       |                      |                     |                         |                   |
| Deposits                                       | (452,698)         | (6,425)               | -                    | -                   | (459,123)               | (457,028)         |
| Securities sold under agreements to repurchase | (1,024)           | (173,115)             | (272,427)            | -                   | (446,566)               | (445,542)         |
| Term financing                                 | (509,641)         | (62)                  | (1,150,000)          | (200,000)           | (1,859,703)             | (1,850,000)       |
| Sukuk and bonds issued                         | (1,124,053)       | (921,842)             | (3,571,424)          | (1,175,561)         | (6,792,880)             | (6,730,338)       |
|                                                | (2,087,416)       | (1,101,444)           | (4,993,851)          | (1,375,561)         | (9,558,272)             | (9,482,908)       |
| <b>Derivative instruments:</b>                 |                   |                       |                      |                     |                         |                   |
| Negative fair value of derivatives             | (4,931)           | (15,481)              | (5,419)              | (19,547)            | (45,378)                | (45,378)          |
| Off-balance sheet exposures                    | (59,315)          | (394,985)             | (1,242,662)          | (1,248,142)         | (2,945,104)             | (2,945,104)       |
|                                                | (2,151,662)       | (1,511,910)           | (6,241,932)          | (2,643,250)         | (12,548,754)            | (12,473,390)      |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 26. FINANCIAL RISK MANAGEMENT (continued)

| 2024                                           | Up to<br>3 months | 3 months<br>to 1 year | 1 year<br>to 5 years | 5 years<br>and over | Contractual<br>Outflows | Carrying<br>Value |
|------------------------------------------------|-------------------|-----------------------|----------------------|---------------------|-------------------------|-------------------|
| <b>Liabilities</b>                             |                   |                       |                      |                     |                         |                   |
| Deposits                                       | (775,858)         | -                     | -                    | -                   | (775,858)               | (774,632)         |
| Securities sold under agreements to repurchase | -                 | -                     | (451,474)            | -                   | (451,474)               | (446,785)         |
| Term financing                                 | -                 | -                     | (1,474,928)          | -                   | (1,474,928)             | (1,455,955)       |
| Sukuk and bonds issued                         | (25,000)          | (1,187,405)           | (3,397,427)          | -                   | (4,609,832)             | (4,601,975)       |
|                                                | (800,858)         | (1,187,405)           | (5,323,829)          | -                   | (7,312,092)             | (7,279,347)       |
| <b>Derivative instruments:</b>                 |                   |                       |                      |                     |                         |                   |
| Negative fair value of derivatives             | (50,842)          | (16,365)              | (101,758)            | (3,131)             | (172,096)               | (172,096)         |
| Off-balance sheet exposures                    | (197,025)         | (585,953)             | (1,019,342)          | (1,131,629)         | (2,933,949)             | (2,933,949)       |
|                                                | (1,048,725)       | (1,789,723)           | (6,444,929)          | (1,134,760)         | (10,418,137)            | (10,385,392)      |

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

The maturity profile of the Group’s assets and liabilities is set out below.

| 31 December 2025                                  | Up to<br>3 months | 3 months<br>to 1 year | 1 year<br>to 5 years | 5 years<br>and over | Total      |
|---------------------------------------------------|-------------------|-----------------------|----------------------|---------------------|------------|
| Assets                                            |                   |                       |                      |                     |            |
| Cash and cash equivalents                         | 332,338           | -                     | -                    | -                   | 332,338    |
| Placements with banks, net                        | 20,329            | 1,044,553             | -                    | -                   | 1,064,882  |
| Positive fair value of derivatives                | 42                | 1,451                 | 116,025              | 7,636               | 125,154    |
| Loans and advances, net                           | 76,878            | 671,707               | 2,735,357            | 2,541,178           | 6,025,120  |
| Investments in debt                               | 2,258,755         | 152,137               | 936,105              | 727,810             | 4,074,807  |
| Investments in equity                             | -                 | -                     | -                    | 1,471,138           | 1,471,138  |
| Equity accounted investee, net                    | -                 | -                     | -                    | 121,182             | 121,182    |
| Other assets                                      | 122,697           | 53,056                | 452                  | -                   | 176,205    |
| Property and equipment and right of use<br>assets | -                 | -                     | -                    | 26,814              | 26,814     |
| Total assets                                      | 2,811,039         | 1,922,904             | 3,787,939            | 4,895,758           | 13,417,640 |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 26. FINANCIAL RISK MANAGEMENT (continued)

| 31 December 2025                             | Up to<br>3 months | 3 months<br>to 1 year | 1 year<br>to 5 years | 5 years<br>and over | Total        |
|----------------------------------------------|-------------------|-----------------------|----------------------|---------------------|--------------|
| <b>Liabilities</b>                           |                   |                       |                      |                     |              |
| Deposits                                     | (450,619)         | (6,409)               | -                    | -                   | (457,028)    |
| Securities sold under repurchase agreements  | -                 | (173,115)             | (272,427)            | -                   | (445,542)    |
| Negative fair value of derivatives           | (4,931)           | (15,481)              | (5,419)              | (19,547)            | (45,378)     |
| Other liabilities                            | (164,395)         | (24,949)              | (58,850)             | -                   | (248,194)    |
| Term financing                               | (500,000)         | -                     | (1,150,000)          | (200,000)           | (1,850,000)  |
| Sukuk and bonds issued                       | (1,085,804)       | (900,000)             | (3,568,973)          | (1,175,561)         | (6,730,338)  |
| <b>Off-balance sheet exposures:</b>          |                   |                       |                      |                     |              |
| Commitments to underwrite and fund loans     | (22,689)          | (266,719)             | (596,534)            | (1,245,757)         | (2,131,699)  |
| Letters of credit                            | (1,073)           | -                     | -                    | -                   | (1,073)      |
| Letters of guarantee                         | (35,553)          | (126,533)             | (136,660)            | (2,385)             | (301,131)    |
| Commitments to subscribe capital investments | -                 | -                     | (509,468)            | -                   | (509,468)    |
| Other commitments                            | -                 | (1,733)               | -                    | -                   | (1,733)      |
| <b>Total liabilities</b>                     | (2,265,064)       | (1,514,939)           | (6,298,331)          | (2,643,250)         | (12,721,584) |
| Maturity gap                                 | 545,975           | 407,965               | (2,510,392)          | 2,252,508           | 696,056      |

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

| 31 December 2024                               | Up to<br>3 months | 3 months<br>to 1 year | 1 year<br>to 5 years | 5 years<br>and over | Total      |
|------------------------------------------------|-------------------|-----------------------|----------------------|---------------------|------------|
| Assets                                         |                   |                       |                      |                     |            |
| Cash and cash equivalents                      | 137,016           | -                     | -                    | -                   | 137,016    |
| Placements with banks, net                     | 154,972           | 3,027                 | 79,563               | -                   | 237,562    |
| Positive fair value of derivatives             | 7,904             | 10,018                | 17,071               | 14,536              | 49,529     |
| Loans and advances, net                        | 157,264           | 469,344               | 2,310,968            | 2,625,246           | 5,562,822  |
| Investments in debt                            | 1,331,132         | 74,350                | 1,041,146            | 906,245             | 3,352,873  |
| Investments in equity                          | -                 | -                     | -                    | 1,341,115           | 1,341,115  |
| Equity accounted investee, net                 | -                 | -                     | -                    | 96,189              | 96,189     |
| Other assets                                   | 44,942            | 44,833                | 21,113               | -                   | 110,888    |
| Property and equipment and right of use assets | -                 | -                     | -                    | 30,010              | 30,01      |
| Total assets                                   | 1,833,230         | 601,572               | 3,469,861            | 5,013,341           | 10,918,004 |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 26. FINANCIAL RISK MANAGEMENT (continued)

| 31 December 2024                             | Up to<br>3 months | 3 months<br>to 1 year | 1 year<br>to 5 years | 5 years<br>and over | Total        |
|----------------------------------------------|-------------------|-----------------------|----------------------|---------------------|--------------|
| <b>Liabilities</b>                           |                   |                       |                      |                     |              |
| Deposits                                     | (772,655)         | -                     | -                    | -                   | (772,655)    |
| Securities sold under repurchase agreements  | -                 | -                     | (445,542)            | -                   | (445,542)    |
| Negative fair value of derivatives           | (32,907)          | (10,592)              | (49,788)             | (27,967)            | (121,254)    |
| Other liabilities                            | (55,637)          | (39,652)              | (96,414)             | (10,175)            | (201,878)    |
| Term financing                               | -                 | -                     | (1,450,000)          | -                   | (1,450,000)  |
| Sukuk and bonds issued                       | (25,000)          | (1,197,916)           | (3,350,231)          | -                   | (4,573,147)  |
| <b>Off-balance sheet exposures:</b>          |                   |                       |                      |                     |              |
| Commitments to underwrite and fund loans     | (25,000)          | (375,165)             | (607,049)            | (1,099,148)         | (2,106,362)  |
| Letters of credit                            | (146,649)         | (61,418)              | (52,850)             | -                   | (260,917)    |
| Letters of guarantee                         | (25,376)          | (147,314)             | (167,420)            | (32,481)            | (372,591)    |
| Commitments to subscribe capital investments | -                 | -                     | (192,023)            | -                   | (192,023)    |
| Other commitments                            | -                 | (2,056)               | -                    | -                   | (2,056)      |
| <b>Total liabilities</b>                     | (1,083,224)       | (1,834,113)           | (6,411,317)          | (1,169,771)         | (10,498,425) |
| Maturity gap                                 | 750,006           | (1,232,541)           | (2,941,456)          | 3,843,570           | 419,579      |

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

The entire portfolio of placements with bank, investments held at FVTPL, is classified within demand and less than one month based on management’s assessment of the portfolio’s realisability.

Liquidity requirements to support calls under guarantees and standby letters of credit are considerably less than the amount of the commitment disclosed in the above maturity analysis, because the Group does not generally expect the third party to draw funds under the agreement. The total outstanding contractual amount of commitments to extend credit as included in the above maturity table does not necessarily represent future cash requirements, since many of these commitments will expire or terminate without being funded.

Management believes that despite a substantial portion of deposits, diversification of these deposits by type of depositors, and the past experience of the Group would indicate that these deposit accounts provide a long-term and stable source of funding for the Group.

c) Market risk management

Market risk is the risk that changes in market factors, such as interest rate, equity prices and foreign exchange rates will affect the Corporation’s income or the value of its holdings of financial instruments. The objective of

market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return on risk. Management sets limits on the value of risk that may be accepted, which is monitored on a daily basis.

Market Risk metrics are measured and monitored on a continuous basis through the use of dedicated systems approved by ALCO. Treasury & Capital Market department take appropriate steps to maintain and update market risk systems to monitor and manage market risks as well as to conduct stress tests. In addition to Board level limits, Early Warning Indicators are established within the Board limits to permit proactive management of market risk.

The Corporation holds (but currently does not actively trade) debt and equity securities. Treasury activities are controlled by the ALCO and are also subject to a framework of Board-approved currency, industry and geographical limits and ratings by credit rating agencies.

The principal risk to which non-trading portfolios are exposed is the risk of loss from fluctuations in the future cash flows or fair values of financial instrument because of a change in market interest rates, foreign exchange rates and equity prices.

**Interest rate risk:** Loans and advances are normally denominated in United States dollars, as is the Corporation’s funding, and interest rates for both are normally linked to SOFR. The Corporation’s exposure to interest rate fluctuations on certain financial assets and liabilities is also hedged by entering into interest rate swap agreements.

Exposure to interest rate risk is restricted by permitting only a limited mismatch between the re-pricing of the main components of the Corporation’s assets and liabilities. Corporation monitors on a regular basis and sets limits on the level of mismatch of interest rate repricing that may be undertaken.

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 26. FINANCIAL RISK MANAGEMENT (continued)

The repricing profile of the Group's interest-bearing financial assets and financial liabilities at 31 December was as follows:

| 31 December 2025                               | Up to<br>3 months | 3 months<br>to 1 year | 1 year<br>to 5 years | More than<br>5 years | Non-interest<br>Bearing | Total       |
|------------------------------------------------|-------------------|-----------------------|----------------------|----------------------|-------------------------|-------------|
| <b>ASSETS</b>                                  |                   |                       |                      |                      |                         |             |
| Cash and cash equivalents                      | 332,338           | -                     | -                    | -                    | -                       | 332,338     |
| Placements with banks                          | 20,329            | 1,044,553             | -                    | -                    | -                       | 1,064,882   |
| Positive fair value of derivatives             | 55,734            | 69,420                | -                    | -                    | -                       | 125,154     |
| Loans and advances                             | 4,528,734         | 1,389,106             | 107,280              | -                    | -                       | 6,025,120   |
| Investments                                    |                   |                       |                      |                      |                         |             |
| Investments at FVOCI                           | 3,470,561         | 576,726               | -                    | -                    | -                       | 4,047,287   |
| Equity securities at FVOCI                     | -                 | -                     | -                    | -                    | 1,086,192               | 1,086,192   |
| Investments at FVTPL                           | -                 | -                     | -                    | -                    | 412,466                 | 412,466     |
| Equity accounted investees                     | -                 | -                     | -                    | -                    | 121,182                 | 121,182     |
| Other assets                                   | -                 | -                     | -                    | -                    | 176,205                 | 176,205     |
| <b>LIABILITIES</b>                             |                   |                       |                      |                      |                         |             |
| Deposits                                       | (450,619)         | (6,409)               | -                    | -                    | -                       | (457,028)   |
| Negative fair value of derivatives             | (27,818)          | (17,560)              | -                    | -                    | -                       | (45,378)    |
| Other liabilities                              | -                 | -                     | -                    | -                    | (248,194)               | (248,194)   |
| Securities sold under agreements to repurchase | -                 | (445,542)             | -                    | -                    | -                       | (445,542)   |
| Term financing                                 | (1,600,000)       | (250,000)             | -                    | -                    | -                       | (1,850,000) |
| Sukuks and Bonds issued                        | (4,063,007)       | (2,291,111)           | (376,220)            | -                    | -                       | (6,730,338) |
| <b>Interest rate sensitivity gap</b>           | 2,266,252         | 69,183                | (268,940)            | -                    | 1,547,851               | 3,614,346   |
| <b>Cumulative gap</b>                          | 2,266,252         | 2,335,435             | 2,066,495            | 2,066,495            | 3,614,346               |             |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 26. FINANCIAL RISK MANAGEMENT (continued)

| 31 December 2024                               | Up to<br>3 months | 3 months<br>to 1 year | 1 year<br>to 5 years | More than<br>5 years | Non-interest<br>Bearing | Total       |
|------------------------------------------------|-------------------|-----------------------|----------------------|----------------------|-------------------------|-------------|
| <b>ASSETS</b>                                  |                   |                       |                      |                      |                         |             |
| Cash and cash equivalents                      | 137,016           | -                     | -                    | -                    | -                       | 137,016     |
| Placements with banks                          | 234,895           | 2,667                 | -                    | -                    | -                       | 237,562     |
| Positive fair value of derivatives             | 25,406            | 24,123                | -                    | -                    | -                       | 49,529      |
| Loans and advances                             | 3,891,215         | 1,628,071             | -                    | 43,536               | -                       | 5,562,822   |
| Investments                                    |                   |                       |                      |                      |                         |             |
| Investments at FVOCI                           | 1,319,201         | 57,426                | 1,114,398            | 669,661              | -                       | 3,160,686   |
| Equity securities at FVOCI                     | -                 | -                     | -                    | -                    | 1,016,161               | 1,016,161   |
| Investments at FVTPL                           | 1,551             | 635                   | 11,367               | 34,660               | 468,928                 | 517,141     |
| Equity accounted investees                     | -                 | -                     | -                    | -                    | 96,189                  | 96,189      |
| Other assets                                   | -                 | -                     | -                    | -                    | 110,888                 | 110,888     |
| <b>LIABILITIES</b>                             |                   |                       |                      |                      |                         |             |
| Deposits                                       | (772,655)         | -                     | -                    | -                    | -                       | (772,655)   |
| Negative fair value of derivatives             | (116,417)         | (4,837)               | -                    | -                    | -                       | (121,254)   |
| Other liabilities                              | -                 | -                     | -                    | -                    | (201,878)               | (201,878)   |
| Securities sold under agreements to repurchase | (445,542)         | -                     | -                    | -                    | -                       | (445,542)   |
| Term financing                                 | (998,492)         | (451,508)             | -                    | -                    | -                       | (1,450,000) |
| Sukuks and Bonds issued                        | (1,248,421)       | (3,324,726)           | -                    | -                    | -                       | (4,573,147) |
| Interest rate sensitivity gap                  | 2,027,757         | (2,068,149)           | 1,125,765            | 747,857              | 1,490,288               | 3,323,518   |
| Cumulative gap                                 | 2,027,757         | (40,392)              | 1,085,373            | 1,833,230            | 3,323,518               |             |

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

Non-derivative financial assets and liabilities  
The Group’s exposure to its floating non-derivative financial assets and liabilities is linked to SOFR.

Derivatives  
The Group’s interest rate derivative instruments have floating legs predominantly linked to USD LIBOR. Such instruments are governed by the International Swaps and Derivatives Association (ISDA) Master Agreements. ISDA has defined a fall-back logic (ISDA protocol) to replace the LIBOR fixings following the transition. These fall-back rates are published by Bloomberg Index Securities Limited for use in legacy derivatives contracts. The existing contracts can be transitioned to these alternatives.

The Group has applied the hedging relief available under the amendments to IFRS 9 Financial Instruments

relating to interest rate benchmark reforms and assessment of economic relationship between hedged items and hedging instruments.

The management of interest rate risk against interest rate gap limits is supplemented by monitoring the sensitivity of the Corporation’s financial assets and liabilities to various standard and non-standard interest rate scenarios. Standard scenarios that are considered on a periodic basis include a 100 basis point (bp) parallel fall or 100 basis point (bp) rise in all yield curves worldwide. An analysis of sensitivity of the Corporation’s consolidated statement of income and equity to an increase or decrease in market interest rates (assuming no asymmetrical movement in yield curves and a constant consolidated statement of financial position) is as follows:

|                     | 100 bp parallel increase |          | 100 bp parallel decrease |        |
|---------------------|--------------------------|----------|--------------------------|--------|
|                     | Income                   | Equity   | Income                   | Equity |
| At 31 December 2025 | (37,795)                 | (65,816) | 37,795                   | 65,816 |
| At 31 December 2024 | 19,346                   | 336      | (19,346)                 | (336)  |

At reporting date, the interest rate profile of the Corporation’s interest-bearing financial instruments was:

|                                  | 2025        | 2024        |
|----------------------------------|-------------|-------------|
| <b>Fixed rate instruments</b>    |             |             |
| Financial assets                 | 10,339,289  | 7,663,625   |
| Financial liabilities            | (7,449,689) | (5,995,016) |
|                                  | 2,889,600   | 1,668,609   |
| <b>Variable rate instruments</b> |             |             |
| Financial assets                 | 8,563,124   | 7,479,567   |
| Financial liabilities            | (9,436,272) | (7,267,412) |
|                                  | (873,148)   | 212,155     |

**Currency risk** is minimised by regular review of exposures to currencies other than United States dollars to ensure that no significant positions are taken, which may expose the Corporation to undue risks. Currently, there is no trading in foreign exchange. Risk Management Committee monitors and assess all market risk metrics semi-annually including, interest rate risk, forex risk, credit spread risk, and equity price risk, along with any recorded limit breaches.

An analysis of the Corporation’s consolidated statement of income sensitivity to 5% strengthening or 5% weakening of US dollar against major un-pegged foreign currencies is shown below. This analysis assumes that all other variables, in particular interest rates, remain same.

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

| At 31 December 2025 | 5% strengthening of USD | 5% weakening of USD |
|---------------------|-------------------------|---------------------|
| EGP                 | (556)                   | 556                 |
| EUR                 | (163)                   | 163                 |
| GBP                 | (1,674)                 | 1,674               |
| KWD                 | -                       | -                   |

| At 31 December 2024 | 5% strengthening of USD | 5% weakening of USD |
|---------------------|-------------------------|---------------------|
| EGP                 | (84)                    | 84                  |
| EUR                 | 6,355                   | (6,355)             |
| GBP                 | 7,981                   | (7,981)             |
| KWD                 | (1,360)                 | 1,360               |

The Corporation’s net currency exposures are as follows:

|                                |            |                        | 31 December 2025 | 31 December 2024 |
|--------------------------------|------------|------------------------|------------------|------------------|
|                                | Assets     | Liabilities and equity | Net Exposure     | Net Exposure     |
| ASSETS, LIABILITIES AND EQUITY |            |                        |                  |                  |
| United States dollar           | 12,743,598 | (11,905,319)           | 838,279          | 144,800          |
| Euro                           | 74,200     | (658,621)              | (584,421)        | (134,624)        |
| Other OECD currencies          | 119,445    | (461,923)              | (342,478)        | (167,579)        |
| Chinese Yuan Renminbi          | 6,804      | (381,895)              | (375,091)        | (360,167)        |
| Arab currencies                | -          | -                      | -                | -                |
| GCC currencies                 | 473,593    | (9,882)                | 463,711          | 517,570          |
|                                | 13,417,640 | (13,417,640)           | -                | -                |

|                            | 2025      | 2024      |
|----------------------------|-----------|-----------|
| COMMITMENTS AND GUARANTEES |           |           |
| United States dollar       | 2,772,844 | 2,806,743 |
| Saudi Riyal                | 55,045    | 45,352    |
| Kuwaiti Dinar              | 19,302    | 13,053    |
| Euro / GBP                 | 97,913    | 68,801    |
|                            | 2,945,104 | 2,933,949 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

GCC

The member states of the Gulf Co-operation Council are: Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates. Their currencies except for Kuwait are pegged against the United States dollar.

Significant exchange rates

The following year-end rates have been used in translating other currencies to United States dollars:

|                |            | 2025   | 2024   |
|----------------|------------|--------|--------|
| Euro           | EUR 1=US\$ | 1.1748 | 1.0407 |
| Saudi riyal    | SAR 1=US\$ | 0.2666 | 0.2666 |
| British pound  | GBP 1=US\$ | 1.3468 | 1.2550 |
| Egyptian pound | EGP 1=US\$ | 0.0210 | 0.0196 |

Since the Group’s net foreign currency exposures to currencies other than US dollar and GCC currencies is not significant, the sensitivity of fluctuation in the currencies will not be significant.

**Equity prices risk** is the risk that Corporations quoted equity investments will depreciate in value due to movements in the quoted equity prices. The overall authority of equity prices risk management is vested in ALCO. APICORP manages the equity risk by reducing its exposure to public equities except in relatively longer-term strategic and mandate-driven investment, which are not influenced by short-term market movements. Strategic investment in managed funds and trading

equity investments are managed by the investments and / or portfolio management teams, are monitored separately by Risk and compliance department. Periodical listed equity prices movements are reviewed by executive management and ALCO.

Fair valuation of managed Fund are monitored by the Investment department. Details of unobservable inputs are disclosed under note (28) of these consolidated financial statements.

The effect on the Group’s investments due to reasonable possible change in market indices, with all other variables held constant is as follows:

|                                                       | 31 December 2025             |                    | 31 December 2024             |                    |
|-------------------------------------------------------|------------------------------|--------------------|------------------------------|--------------------|
|                                                       | Change in investment price % | Effect in USD '000 | Change in investment price % | Effect in USD '000 |
| <b>Security types</b>                                 |                              |                    |                              |                    |
| <b>Equity securities at FVOCI – Retained earnings</b> |                              |                    |                              |                    |
| Unlisted equities                                     | +/- 5                        | 46,788 / (46,788)  | +/- 5                        | 45,691 / (45,691)  |
| Listed equities                                       | +/- 5                        | 1,635 / (1,635)    | +/- 5                        | 5,117 / (5,117)    |
| <b>Investments at FVTPL – Statement of income</b>     |                              |                    |                              |                    |
| Managed funds                                         | +/- 5                        | 17,899 / (17,899)  | +/- 5                        | 13,704 / (13,704)  |
| Listed equities                                       | +/- 5                        | 8,802 / (8,802)    | +/- 5                        | 9,781 / (9,781)    |

d) Operational risk

Operational risk is the risk of unexpected losses resulting from inadequate or failed internal controls or procedures, systems failures, fraud, business interruption, compliance breaches, human error, management failure or inadequate staffing. A framework and methodology has

been developed to identify and control the various operational risks. While operational risk cannot be entirely eliminated, it is managed and mitigated by ensuring that the appropriate infrastructure, controls, systems, procedures, and trained and competent people are in place throughout the Corporation. A strong internal audit function makes regular,

Notes to the consolidated financial statements

For the year ended 31 december 2025

26. FINANCIAL RISK MANAGEMENT (continued)

independent appraisals of the control environment in all identified risk areas. Adequately tested contingency arrangements are also in place to support operations in the event of a range of possible disaster scenarios.

**e) Capital management**

The Corporation manages its capital to ensure that entities in the Corporation will be able to continue as a going concern while maximizing the return to stakeholders through the optimization of the debt and equity balances. The capital structure of the Corporation consists of net debt and equity of the Corporation. The Corporation is not subject to any externally imposed capital requirements.

27. EFFECTIVE INTEREST RATES

The weighted average effective interest rates of the Group’s financial instruments at the reporting date were:

|                                               | 2025  | 2024  |
|-----------------------------------------------|-------|-------|
| <b>Interest-bearing financial assets</b>      |       |       |
| Fixed-rate bonds                              | 4.97% | 4.90% |
| Floating-rate bonds                           | 4.22% | 5.60% |
| Placements with banks                         | 3.25% | 5.03% |
| Loans and advances                            | 6.47% | 6.40% |
| US dollar denominated                         | 6.47% | 6.40% |
| Non-US dollar denominated                     | 5.79% | 5.79% |
| <b>Interest-bearing financial liabilities</b> |       |       |
| Deposits from banks                           | 4.03% | 4.87% |
| Deposits from corporates                      | 3.92% | 4.89% |
| Deposits from shareholders                    | 3.86% | 4.52% |
| Securities sold under repurchase agreements   | 4.62% | 5.31% |
| Bank term financing                           | 4.55% | 5.14% |
| Sukuk and Bonds                               | 3.46% | 2.65% |
| <b>US\$ SOFR as at 31 December was:</b>       |       |       |
| One-month                                     | 3.69% | 4.34% |
| Three-month                                   | 3.65% | 4.31% |
| Six-month                                     | 3.57% | 4.26% |

Notes to the consolidated financial statements

For the year ended 31 december 2025

28. FAIR VALUE HIERARCHY AND CLASSIFICATION OF FINANCIAL INSTRUMENTS

a) Fair value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an ordinary transaction between market participants at the measurement date.

b) Fair value hierarchy

The Group measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements.

- **Level 1:** quoted prices (unadjusted) in active markets for identical assets and liabilities
- **Level 2:** Valuation techniques based on observable inputs, either directly (i.e. as prices) or indirectly (i.e. as derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

- **Level 3:** Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted market prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

Notes to the consolidated financial statements

For the year ended 31 december 2025

28. FAIR VALUE HIERARCHY AND CLASSIFICATION OF FINANCIAL INSTRUMENTS (continued)

The table below analyses financial instruments, measured at fair value as at the end of the year, by level in the fair value hierarchy into which the fair value measurement is categorized:

| 31 December 2025                        | Carrying Value | Level 1   | Level 2 | Level 3   | Total     |
|-----------------------------------------|----------------|-----------|---------|-----------|-----------|
| Financial assets measured at fair value |                |           |         |           |           |
| Loans and advances at FVTPL             | 43,536         | -         | -       | 43,536    | 43,536    |
| Debt securities at FVOCI:               |                |           |         |           |           |
| Treasury Bill                           | 2,198,499      | 2,198,499 | -       | -         | 2,198,499 |
| Fixed-rate bonds                        | 1,756,048      | 1,756,048 | -       | -         | 1,756,048 |
| Floating-rate bonds                     | 92,740         | 92,740    | -       | -         | 92,740    |
| Investments at FVTPL                    |                |           |         |           |           |
| Managed funds                           | 234,886        | -         | 27,520  | 207,366   | 234,886   |
| Listed equities                         | 177,580        | 177,580   | -       | -         | 177,580   |
| Equity securities at FVOCI              |                |           |         |           |           |
| Unlisted equities                       | 1,053,490      | -         | -       | 1,053,490 | 1,053,490 |
| Listed equities                         | 32,702         | 32,702    | -       | -         | 32,702    |
| Positive fair value of derivatives      | 125,154        | -         | 125,154 | -         | 125,154   |
|                                         | 5,714,635      | 4,257,569 | 152,674 | 1,304,392 | 5,714,635 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

28. FAIR VALUE HIERARCHY AND CLASSIFICATION OF FINANCIAL INSTRUMENTS (continued)

| 31 December 2025                                 | Carrying Value | Level 1   | Level 2   | Level 3   | Total      |
|--------------------------------------------------|----------------|-----------|-----------|-----------|------------|
| Financial assets not measured at fair value      |                |           |           |           |            |
| Cash and cash equivalents                        | 332,338        | -         | -         | 332,338   | 332,338    |
| Placements with banks, net                       | 1,064,882      | -         | -         | 1,064,882 | 1,064,882  |
| Loans and advances, net                          | 5,981,584      | -         | -         | 5,981,584 | 5,981,584  |
| Equity accounted investees, net                  | 121,182        | -         | -         | 121,182   | 121,182    |
|                                                  | 7,499,986      | -         | -         | 7,499,986 | 7,499,986  |
|                                                  | 13,214,621     | 4,257,569 | 152,674   | 8,804,378 | 13,214,621 |
| Financial liabilities measured at fair value     |                |           |           |           |            |
| Negative fair value of derivatives               | 45,378         | -         | 45,378    | -         | 45,378     |
| Financial liabilities not measured at fair value |                |           |           |           |            |
| Deposits                                         | 457,028        | -         | -         | 457,028   | 457,028    |
| Securities sold under repurchase agreements      | 445,542        | -         | -         | 445,542   | 445,542    |
| Term financing                                   | 1,850,000      | -         | -         | 1,850,000 | 1,850,000  |
| Sukuk and bonds issued                           | 6,730,338      | -         | 6,730,338 | -         | 6,730,338  |
|                                                  | 9,528,286      | -         | 6,775,716 | 2,752,570 | 9,528,286  |

Notes to the consolidated financial statements

For the year ended 31 december 2025

28. FAIR VALUE HIERARCHY AND CLASSIFICATION OF FINANCIAL INSTRUMENTS (continued)

| 31 December 2024                        | Carrying Value | Level 1 | Level 2   | Level 3   | Total     |
|-----------------------------------------|----------------|---------|-----------|-----------|-----------|
| Financial assets measured at fair value |                |         |           |           |           |
| Loans and advances at FVTPL             | 43,536         | -       | -         | 43,536    | 43,536    |
| Debt securities at FVOCI:               |                |         |           |           |           |
| Treasury Bill                           | 1,224,190      | -       | 1,224,190 | -         | 1,224,190 |
| Fixed-rate bonds                        | 1,781,469      | -       | 1,781,469 | -         | 1,781,469 |
| Floating-rate bonds                     | 155,027        | -       | 155,027   | -         | 155,027   |
| Investments at FVTPL                    |                |         |           |           |           |
| Debt securities                         | 48,213         | 48,213  | -         | -         | 48,213    |
| Managed funds                           | 273,303        | -       | 143,974   | 129,329   | 273,303   |
| Listed equities                         | 195,625        | 195,625 | -         | -         | 195,625   |
| Equity securities at FVOCI              |                |         |           |           |           |
| Unlisted equities                       | 913,815        | -       | -         | 913,815   | 913,815   |
| Listed equities                         | 102,346        | 102,346 | -         | -         | 102,346   |
| Positive fair value of derivatives      | 49,529         | -       | 49,529    | -         | 49,529    |
|                                         | 4,787,053      | 346,184 | 3,354,189 | 1,086,680 | 4,787,053 |

Notes to the consolidated financial statements

For the year ended 31 december 2025

28. FAIR VALUE HIERARCHY AND CLASSIFICATION OF FINANCIAL INSTRUMENTS (continued)

| 31 December 2024                                 | Carrying Value | Level 1 | Level 2   | Level 3   | Total      |
|--------------------------------------------------|----------------|---------|-----------|-----------|------------|
| Financial assets not measured at fair value      |                |         |           |           |            |
| Cash and cash equivalents                        | 137,016        | -       | -         | 137,016   | 137,016    |
| Placements with banks, net                       | 239,957        | -       | -         | 239,957   | 239,957    |
| Loans and advances, net                          | 5,561,256      | -       | -         | 5,561,256 | 5,561,256  |
| Equity accounted investees, net                  | 96,189         | -       | -         | 96,189    | 96,189     |
|                                                  | 6,034,418      | -       | -         | 6,034,418 | 6,034,418  |
|                                                  | 10,821,471     | 346,184 | 3,354,189 | 7,121,098 | 10,821,471 |
| Financial liabilities measured at fair value     |                |         |           |           |            |
| Negative fair value of derivatives               | 172,096        | -       | 172,096   | -         | 172,096    |
| Financial liabilities not measured at fair value |                |         |           |           |            |
| Deposits                                         | 774,632        | -       | -         | 774,632   | 774,632    |
| Securities sold under repurchase agreements      | 446,785        | -       | -         | 446,785   | 446,785    |
| Term financing                                   | 1,455,955      | -       | -         | 1,455,955 | 1,455,955  |
| Sukuk and bonds issued                           | 4,607,831      | -       | 4,607,831 | -         | 4,607,831  |
|                                                  | 7,457,299      | -       | 4,779,927 | 2,677,372 | 7,457,299  |

Notes to the consolidated financial statements

For the year ended 31 december 2025

28. FAIR VALUE HIERARCHY AND CLASSIFICATION OF FINANCIAL INSTRUMENTS (continued)

Level 3 valuations are reviewed monthly by the Group’s Chief Investment Committee who report to the Board of Directors on a monthly basis. The committee considers the appropriateness of the valuation model inputs, as well as the valuation result using various valuation methods and techniques generally recognised as standard within the financial services industry. In selecting the most appropriate valuation model the committee performs back testing and considers which model’s results have historically aligned most closely to actual market transactions.

To value level 3 investments, the Group utilises comparable trading multiples. Management determines comparable public companies (peers) based on industry, size, developmental stage and strategy. Management then calculates a trading multiple for each comparable company identified. The multiple is calculated by dividing the enterprise value of the comparable company by its earnings before interest, taxes, depreciation and amortisation (EBITDA). The trading multiple is then discounted for considerations such as illiquidity and differences between the comparable companies based on company-specific facts and circumstances.

The fair values in level 2 and level 3 of fair value hierarchy were estimated using the discounted cash flows valuation technique. The fair value of floating rate instruments that are not quoted in an active market was estimated to be equal to their carrying amount. The fair value of unquoted fixed interest rate instruments was estimated based on estimated future cash flows expected to be received discounted at current interest rates for new instruments with similar credit risk and remaining maturity.

Liabilities were discounted at the Group’s own incremental borrowing rate. Liabilities due on demand were discounted from the first date that the amount could be required to be paid by the Group.

The valuation technique, inputs used in the fair value measurement of the financial assets and financial liabilities are as of 31 December 2025 are as follows:

| Type                                                                       | Accounting Classification | Valuation Technique                                                                                                                                                                                                                                                                                                                                                                                                       |
|----------------------------------------------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| – Investment held at FVOCI<br>– Sukuks, bonds & equities                   | FVOCI                     | Fair valued using the broker quoted prices or estimating present value by discounting cash flows using adjusted discount rate, revenue and market multiple.                                                                                                                                                                                                                                                               |
| – Forward foreign exchange contracts and Interest rate swaps and equities. | FVTPL                     | Forward foreign exchange contracts: Fair valued using discounted Notional techniques that use observable market data inputs for Foreign Exchange (FX) and yield curves<br>Interest rate swaps: The fair value is determined by discounting the future cash flows using observable market data inputs for yield curves.<br>Listed equity securities are fair valued based on market prices as available on stock exchange. |

Valuation technique used for loans and advances held at FVTPL include in level 3 is discounted cash flow and for investments held at FVTPL is based on market approach (secondary market prices). Investment in listed equity securities held at FVOCI are valued using quoted market prices and investment in unlisted equity

securities held a FVOCI are valued using discounted cash flows and market multiples. Sukuks and Bonds are valued using discounted cash flow techniques.

Notes to the consolidated financial statements

For the year ended 31 december 2025

28. FAIR VALUE HIERARCHY AND CLASSIFICATION OF FINANCIAL INSTRUMENTS (continued)

There were no changes in valuation technique for other level 3 recurring fair value measurements during the year ended 31 December 2025.

Movement of Level 3 fair value measurements

|                               | 2025      | 2024      |
|-------------------------------|-----------|-----------|
| Balance at 1 January          | 1,086,680 | 1,074,367 |
| Total gains or losses:        |           |           |
| In other comprehensive income | 15,792    | (77,706)  |
| In profit and loss            | 12,260    | 15,357    |
| Purchases                     | 197,769   | 93,157    |
| Sold                          | (8,109)   | (18,495)  |
| Balance at 31 December        | 1,304,392 | 1,086,680 |

There were no transfers between the levels of fair value hierarchies during the year.

The Group’s derivatives are classified as Level 2 as they are valued using inputs that can be observed in the market.

Notes to the consolidated financial statements

For the year ended 31 december 2025

28. FAIR VALUE HIERARCHY AND CLASSIFICATION OF FINANCIAL INSTRUMENTS (continued)

c) Categories of financial instruments

The following table summarizes the balances of financial assets and financial liabilities by measurement category in the consolidated statement of financial position as of 31 December:

| 31 December 2025                               | Amortised cost | FVTPL   | FVOCI – equity securities | FVOCI – debt securities | Total carrying amount |
|------------------------------------------------|----------------|---------|---------------------------|-------------------------|-----------------------|
| Financial assets                               |                |         |                           |                         |                       |
| Cash and cash equivalents                      | 332,338        | -       | -                         | -                       | 332,338               |
| Placement with banks, net                      | 1,064,882      | -       | -                         | -                       | 1,064,882             |
| Positive fair value of derivatives             | -              | 125,154 | -                         | -                       | 125,154               |
| Loans and advances, net                        | 5,981,584      | 43,536  | -                         | -                       | 6,025,120             |
| Investments in debt                            | -              | 27,520  | -                         | 4,047,287               | 4,074,807             |
| Investments in equity                          |                | 506,502 | 964,636                   | -                       | 1,471,138             |
| Equity accounted investees, net                | 121,182        | -       | -                         | -                       | 121,182               |
|                                                | 7,499,986      | 702,712 | 964,636                   | 4,047,287               | 13,214,621            |
| Financial liabilities                          |                |         |                           |                         |                       |
| Deposits                                       | 457,028        | -       | -                         | -                       | 457,028               |
| Securities sold under agreements to repurchase | 445,542        | -       | -                         | -                       | 445,542               |
| Negative fair value of derivatives             | -              | 45,378  | -                         | -                       | 45,378                |
| Term financing                                 | 1,850,000      | -       | -                         | -                       | 1,850,000             |
| Sukuk and bonds issued                         | 6,730,338      | -       | -                         | -                       | 6,730,338             |
|                                                | 9,482,908      | 45,378  | -                         | -                       | 9,528,286             |

Notes to the consolidated financial statements

For the year ended 31 december 2025

28. FAIR VALUE HIERARCHY AND CLASSIFICATION OF FINANCIAL INSTRUMENTS (continued)

| 31 December 2024                               | Amortised cost | FVTPL   | FVOCI – equity securities | FVOCI – debt securities | Total carrying amount |
|------------------------------------------------|----------------|---------|---------------------------|-------------------------|-----------------------|
| Financial assets                               |                |         |                           |                         |                       |
| Cash and cash equivalents                      | 137,016        | -       | -                         | -                       | 137,016               |
| Placement with banks, net                      | 237,562        | -       | -                         | -                       | 237,562               |
| Positive fair value of derivatives             | -              | 49,529  | -                         | -                       | 49,529                |
| Loans and advances, net                        | 5,519,286      | 43,536  | -                         | -                       | 5,562,822             |
| Investments                                    | -              | 517,141 | 1,016,161                 | 3,160,686               | 4,693,988             |
| Equity accounted investees, net                | 96,189         | -       | -                         | -                       | 96,189                |
|                                                | 5,990,053      | 610,206 | 1,016,161                 | 3,160,686               | 10,777,106            |
| Financial liabilities                          |                |         |                           |                         |                       |
| Deposits                                       | 772,655        | -       | -                         | -                       | 772,655               |
| Securities sold under agreements to repurchase | 445,542        | -       | -                         | -                       | 445,542               |
| Negative fair value of derivatives             | -              | 121,254 | -                         | -                       | 121,254               |
| Term financing                                 | 1,450,000      | -       | -                         | -                       | 1,450,000             |
| Sukuk and bonds issued                         | 4,573,147      | -       | -                         | -                       | 4,573,147             |
|                                                | 7,241,344      | 121,254 | -                         | -                       | 7,362,598             |

Notes to the consolidated financial statements

For the year ended 31 december 2025

29. SEGMENTAL INFORMATION

Reportable segments

The Group’s reportable segments are therefore as follows:

**Corporate banking** – caters mainly to the banking requirements of corporate and institutional banking.

**Equity Investments** – includes activities of the Group’s equity securities, investment in its associates and subsidiaries.

Treasury and capital markets –

manages the Group’s liquidity, currency, and interest rate risks. It is also responsible for funding the Group’s operations and managing the Group’s fixed income portfolio and liquidity position. This segment also holds the capital for the group and manages deployment for the same.

**Others** – assets and liabilities held centrally which are not directly attributed to any of the above business lines.

| 31 December 2025                 | Corporate Banking | Equity Investments | Treasury and Capital Markets | Others   | Total      |
|----------------------------------|-------------------|--------------------|------------------------------|----------|------------|
| Segment assets                   | 5,981,584         | 1,635,349          | 5,472,534                    | 328,173  | 13,417,640 |
| Segment liabilities              | -                 | -                  | 9,482,908                    | 293,572  | 9,776,480  |
| Interest income                  | 426,688           | -                  | 234,874                      | -        | 661,562    |
| Interest expense                 | (310,171)         | -                  | (119,494)                    | -        | (429,665)  |
| Net interest income              | 116,517           | -                  | 115,380                      | -        | 231,897    |
| Non interest income              | 23,579            | 66,994             | 17,239                       | -        | 107,812    |
| Operating income                 | 140,096           | 66,994             | 132,619                      | -        | 339,709    |
| Operating expenses               | -                 | -                  | -                            | (66,370) | (66,370)   |
| Impairment charge                | 14,109            | -                  | (5,065)                      | -        | 9,044      |
| Net income / (loss) for the year | 154,205           | 66,994             | 127,554                      | (66,370) | 282,383    |
| Attributable to:                 |                   |                    |                              |          |            |
| Shareholders of the Corporation  |                   |                    |                              |          | 282,383    |
| Non-controlling interest         |                   |                    |                              |          | -          |

## Notes to the consolidated financial statements

For the year ended 31 december 2025

### 29. SEGMENTAL INFORMATION (continued)

| 31 December 2024                 | Corporate Banking | Equity Investments | Treasury and Capital Markets | Others   | Total      |
|----------------------------------|-------------------|--------------------|------------------------------|----------|------------|
| Segment assets                   | 5,756,687         | 1,477,691          | 3,561,970                    | 121,656  | 10,918,004 |
| Segment liabilities              | -                 | -                  | 7,279,347                    | 283,449  | 7,562,796  |
| Interest income                  | 433,564           | -                  | 198,697                      | -        | 632,261    |
| Interest expense                 | (328,514)         | -                  | (86,319)                     | (1,244)  | (416,077)  |
| Net interest income              | 105,050           | -                  | 112,378                      | (1,244)  | 216,184    |
| Non interest income              | 13,731            | 89,207             | 12,269                       | 26,051   | 141,258    |
| Operating income                 | 118,781           | 89,207             | 124,647                      | 24,807   | 357,442    |
| Operating expenses               | -                 | -                  | -                            | (67,712) | (67,712)   |
| Impairment charge                | (17,916)          | -                  | (6,152)                      | -        | (24,068)   |
| Net income / (loss) for the year | 100,865           | 89,207             | 118,495                      | (42,905) | 265,662    |
| Attributable to:                 |                   |                    |                              |          |            |
| Shareholders of the Corporation  |                   |                    |                              |          | 265,663    |
| Non-controlling interest         |                   |                    |                              |          | (1)        |

#### Geographical information

Geographical information is disclosed in Note 26 (a) of these consolidated financial statements.

Notes to the consolidated financial statements

For the year ended 31 december 2025

30. CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the consolidated statement of cash flows comprise the following:

|                                                                        | 31 December 2025 | 31 December 2024 |
|------------------------------------------------------------------------|------------------|------------------|
| Cash balances with banks and cash in hand                              | 237,214          | 69,659           |
| Placements with banks (with an original maturity of less than 90 days) | 95,124           | 67,357           |
| Total                                                                  | 332,338          | 137,016          |

31. CAPITAL ADEQUACY

The Group uses the standardized approach of Basel III to calculate the Risk Weighted Assets (RWAs) and Pillar -1 capital (including Credit Risk, Market Risk and Operational Risk). The Group’s capital base primarily comprises:

Common Equity Tier 1 capital (CET 1) of the Group comprises share capital, statutory reserve, other reserves, proposed dividend, retained earnings, Tier 1 eligible debt securities, foreign currency translation reserve and non-controlling interests less treasury shares, goodwill, intangible assets and other prescribed deductions.

Tier 2 Capital includes expected credit losses.

The following table summarizes the Group’s Pillar1- Risk Weighted Assets, Tier 1 and Tier 2 capital and capital adequacy ratios:

|                             | 31 December 2025 | 31 December 2024 |
|-----------------------------|------------------|------------------|
| CET 1 Capital               |                  |                  |
| Share capital               | 1,500,000        | 1,500,000        |
| Legal reserve               | 351,238          | 323,000          |
| General reserve             | 316,149          | 316,149          |
| Retained earnings           | 865,695          | 586,520          |
| Fair value reserve          | 608,072          | 627,839          |
| Total CET 1 Capital         | 3,641,154        | 3,353,508        |
| Tier 2 Capital              |                  |                  |
| General loan loss provision | 114,938          | 129,047          |
| Total Tier 2 Capital        | 114,938          | 129,047          |
| Total capital base          | 3,756,092        | 3,482,555        |
| Risk weighted assets        |                  |                  |
| Credit risk                 | 11,351,595       | 11,039,654       |
| Market risk                 | 355,163          | 334,100          |
| Operational risk            | 630,300          | 585,163          |
| Total risk weighted assets  | 12,337,058       | 11,958,917       |
| Common equity tier 1 ratio  | 29.51%           | 28.04%           |
| Tier 1 capital ratio        | 29.51%           | 28.04%           |
| Capital adequacy ratio      | 30.45%           | 29.12%           |

Notes to the consolidated financial statements

For the year ended 31 december 2025

32. EVENTS AFTER THE END OF THE REPORTING YEAR

During February 2026, the Group has a public issuance of US\$ 500 million having a maturity of ten years.

Other than the above mentioned, there have been no events subsequent to the reporting date that would

significantly affect the amounts reported in the consolidated financial statements as at and for the twelve-month year ended 31 December 2025.

33. COMPARATIVE FIGURES

During the period, the Group reassessed the presentation of certain interest-related balances to align with the nature of the underlying assets and liabilities. Accordingly, interest receivable previously recorded under placements with banks, positive fair value of derivatives, loans and advances, and investments in debt securities, which represents amounts accrued but not yet due, has been reclassified to other assets.

Similarly, interest payable previously included within deposits, securities sold under agreements to repurchase, negative fair value of derivatives, term financing, subordinated borrowings, and bonds issued has been reclassified to other liabilities. These reclassifications have been made to provide a more accurate presentation of accrued interest in the statement of financial position.

Statement of financial position

|                                                | Before<br>reclassification | After<br>reclassification | Difference |
|------------------------------------------------|----------------------------|---------------------------|------------|
|                                                | 31 December<br>2024        | 31 December<br>2024       |            |
| <b>ASSETS</b>                                  |                            |                           |            |
| Placements with banks, net                     | 239,957                    | 237,562                   | (2,395)    |
| Positive fair value of derivatives             | 88,275                     | 49,529                    | (38,746)   |
| Loans and advances, net                        | 5,604,792                  | 5,562,822                 | (41,970)   |
| Investments in debt                            | 3,377,279                  | 3,352,873                 | (24,406)   |
| Other assets                                   | 3,371                      | 110,888                   | 107,517    |
| <b>Total</b>                                   |                            |                           | -          |
| <b>LIABILITIES</b>                             |                            |                           |            |
| Deposits                                       | 774,632                    | 772,655                   | (1,977)    |
| Securities sold under agreements to repurchase | 446,785                    | 445,542                   | (1,243)    |
| Negative fair value of derivatives             | 172,096                    | 121,254                   | (50,842)   |
| Other liabilities                              | 113,033                    | 201,878                   | 88,845     |
| Term financing                                 | 1,455,955                  | 1,450,000                 | (5,955)    |
| Sukuk and bonds issued                         | 4,601,975                  | 4,573,147                 | (28,828)   |
| <b>Total</b>                                   |                            |                           | -          |

34. APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

These consolidated financial statements were approved by the Board of directors of the Group on 21 February 2026.